



Clara Furse

- **Company Director**
- **Independent Director**
- **Chairwoman of the Risk Committee**
- **Member of the Nomination and Corporate Governance Committee**

Year of first appointment and year in which current mandate will expire: 2026-2030

Biography

Graduated in economics from the London School of Economics, she began her career in 1979 as a broker. From 1983 to 1998, she was managing director at UBS in charge of options and futures markets for the group. From 1998 to 2000, she was Chief Executive Officer at Crédit Lyonnais Rouse. From 2001 to 2009, she was Chief Executive Officer of the London Stock Exchange Group. Independent Director, from 2009 to 2013, of Legal & General Group plc, from 2014 to 2023, of Vodafone Group Plc., from 2010 to 2022, of Amadeus IT Group, and from 2009 to 2017, of Nomura Holding. She is also an Independent Director of Assicurazioni Generali S.p.A and non-executive chair of HSBC UK from 2017 to 2026. In addition, she has chaired the UK Voluntary Carbon Markets Forum since 2021.

Other offices held currently in foreign listed companies

Director: Assicurazioni Generali SpA (Italie) (since 2022).

Other offices and positions held in other companies in the past five years

Director: Amadeus IT Group (Spain) (from 2010 to 2022),
Vodafone Group Plc (United-Kingdom) (from 2014 to 2023).
Chairman of the Board of Directors: HSBC (United-Kingdom) (from 2017 to April 2026).