# SOCIETE GENERALE GROUP RESULTS

3rd QUARTER AND FIRST 9 MONTHS 2011 RESULTS

8 NOVEMBER 2011



### **DISCLAIMER**

This document may contain a number of forecasts and comments relating to the targets and strategies of the Societe Generale Group.

These forecasts are based on a series of assumptions, both general and specific, notably - unless specified otherwise - the application of accounting principles and methods in accordance with IFRS (International Financial Reporting Standards) as adopted in the European Union, as well as the application of existing prudential regulations.

This information was developed from scenarios based on a number of economic assumptions for a given competitive and regulatory environment. The Group may be unable:

- to anticipate all the risks, uncertainties or other factors likely to affect its business and to appraise their potential consequences;
- to evaluate precisely the extent to which the occurrence of a risk or a combination of risks could cause actual results to differ materially from those provided in this presentation.

There is a risk that these projections will not be met. Investors are advised to take into account factors of uncertainty and risk likely to impact the operations of the Group when basing their investment decisions on information provided in this document.

Unless otherwise specified, the sources for the rankings are internal.

The Group's condensed consolidated accounts at 30 September 2011 thus prepared were examined by the Board of Directors on 7 November 2011.

The financial information presented for the nine-month period ending 30<sup>th</sup> September 2011 has been prepared in accordance with IFRS as adopted in the European Union and applicable at this date. This financial information does not constitute a set of financial statements for an interim period as defined by IAS 34 "Interim Financial Reporting". Societe Generale's management intends to publish complete consolidated financial statements for the 2011 financial year.



#### SOCIETE GENERALE GROUP

### Q3 11: RESILIENT PROFITS MAINTAINED WHILE ADAPTING TO THE NEW ENVIRONMENT

- A turbulent quarter marked by prudent risk management and rapid adjustment to a challenging environment
- Resilient quarterly results at EUR 622m, based on robust business franchises
- No significant impact of exceptional items on Group Net Income
  - Revaluation of own financial liabilities: EUR +542m
  - Greece :

Provisioning rate on Greek government bonds increased to 60%: EUR -239m Strengthened provisions in Geniki subsidiary: NPL coverage ratio at 70% (vs. 63% in Q2 11)

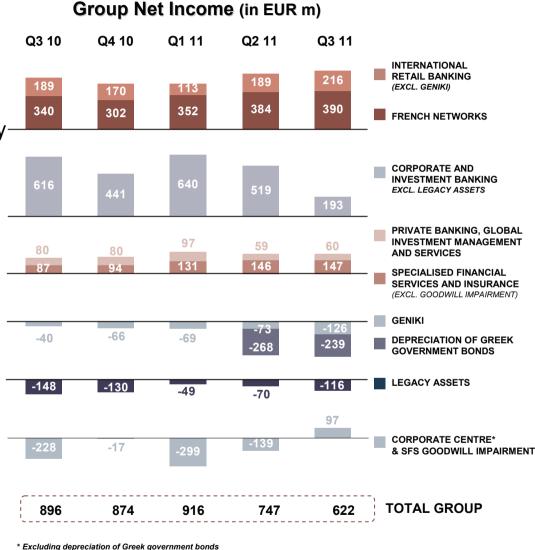
- Impairment of goodwill in Specialised Financial Services and Insurance division: EUR -200m
- Low residual exposure to GIIPS sovereign risks: EUR 3.4bn at end of October
- Acceleration of the Group's ongoing transformation
  - EUR 10bn of legacy asset sales between 1 July and 1 November: limited impact on NBI (EUR -121m)
  - 2/3 of CIB 2013 funding reduction target already achieved
- Priority given to capital enhancement: proposal of the Board not to distribute dividend for 2011

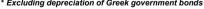
♥ CT1 Ratio of 9.5% at Q3 11. EUR 2.1bn EBA capital enhancement to be met within 3 quarters



## ROBUST BUSINESS FRANCHISES

- Good retail performance (excluding Geniki)
  - Dynamic deposit growth and continued financing of the economy
- Core CIB business impacted by market volatility-
  - Strong risk management and first concrete deleveraging actions
- Specialised Financial Services & Insurance, Private Banking, Global Investment Management and Services
  - · Increased contribution following refocusing and improved cost of risk
- Greece: strengthened provisioning of our exposures
  - Greek government bonds: 60% depreciation
  - Geniki: 70% NPL coverage ratio
- Legacy assets: limited negative contribution despite accelerated sales

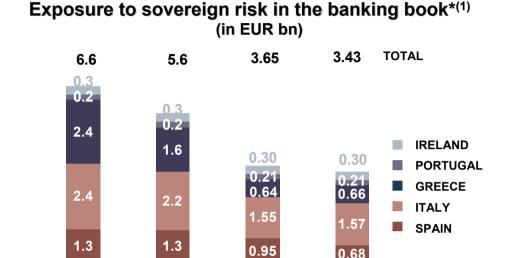






## LOW RESIDUAL EXPOSURE TO GREECE AND TO SOVEREIGN DEBT OF GIIPS COUNTRIES

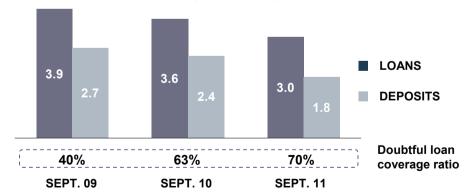
- Net Greek government bond outstanding on banking book: EUR 575m\* at end-Oct.
  - Average mark down to par of 60%
  - Q3 depreciation: EUR -333m
- Steadily declining exposure at Geniki
  - Loan outstandings and funding amounts limited at Group level
  - Increase in doubtful loan coverage ratio 70%
- Exposure to other GIIPS sovereigns: EUR 2.8bn\* in the banking book at end-Oct.
  - No significant exposure to Irish and Portuguese sovereign risk
  - Market valuation EUR -0.2bn\*\* below book value
  - 39% of exposure maturing in less than 18 months
- Trading book exposure to GIIPS sovereigns at end-Oct.: EUR 2.2bn\*



# Geniki loan<sup>(1)</sup> and deposits outstandings (in EUR bn)

**SEPT. 2011** 

OCT. 2011



(1) Net of provisions



**DEC. 2010** 

**JUNE 2011** 

<sup>\*</sup> EBA calculation method (floored at zero)

<sup>\*\*</sup> As of 3rd November 2011

### SOCIETE GENERALE GROUP

# **CONSOLIDATED RESULTS**

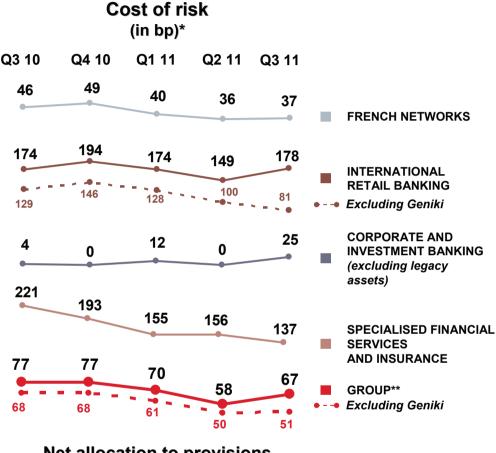
|                               |         | 3 <sup>rd</sup> c | <sub>l</sub> uarter |             | 9 months |          |        |             |  |
|-------------------------------|---------|-------------------|---------------------|-------------|----------|----------|--------|-------------|--|
| In EUR m                      | Q3 10   | Q3 11             |                     | hg<br>/s Q3 | 9M 10    | 9M 11    |        | hg<br>⁄s 9M |  |
| Net banking income            | 6,301   | 6,504             | +3.2%               | +4.0%*      | 19,561   | 19,626   | +0.3%  | +0.6%*      |  |
| Operating expenses            | (4,039) | (4,018)           | -0.5%               | +0.7%*      | (12,105) | (12,635) | +4.4%  | +5.3%*      |  |
| Gross operating income        | 2,262   | 2,486             | +9.9%               | +9.8%*      | 7,456    | 6,991    | -6.2%  | -7.1%*      |  |
| Net allocation to provisions  | (918)   | (1,192)           | +29.8%              | +31.5%*     | (3,060)  | (3,255)  | +6.4%  | +6.7%*      |  |
| Operating income              | 1,344   | 1,294             | -3.7%               | -5.0%*      | 4,396    | 3,736    | -15.0% | -16.7%*     |  |
| Impairment losses on goodwill | 0       | (200)             | NM                  | NM*         | 0        | (200)    | NM     | NM*         |  |
| Group net income              | 896     | 622               | -30.6%              | -34.6%*     | 3,043    | 2,285    | -24.9% | -29.3%*     |  |
| Group ROTE (after tax)        |         |                   |                     |             | 13.2%    | 8.9%     |        |             |  |

<sup>\*</sup> When adjusted for changes in Group structure and at constant exchange rates



# STABLE COST OF RISK (EXCLUDING GREECE), IMPROVED COVERAGE RATIO

- French Networks: in line with 2011 guidance
- International Retail Banking excl. Geniki: declining trend
  - Decrease in Russia and the Czech Republic
  - Increase in Romania due to reassessment of collaterals
  - Geniki: strengthened levels of provisioning (EUR 181m net allocation to provisions, doubtful loan coverage ratio of 70% end-Sept. 2011)
- Corporate and Investment Banking:
  - Low specific provisions
  - Reinforced portfolio based provisions
- Specialised Financial Services and Insurance: continued downward trend
- Increase in Group doubtful loan coverage ratio: 74%\*\* end-Sept. 2011, +3 pts vs. end-June 2011



# Net allocation to provisions (in EUR m)

| 810 | 823 | 782 | 660 | 741 | Group**           |
|-----|-----|-----|-----|-----|-------------------|
| 108 | 277 | 96  | 130 | 118 | CIB Legacy assets |

<sup>\*</sup> Excluding provisions for disputes. Outstandings at beginning of period. Annualised

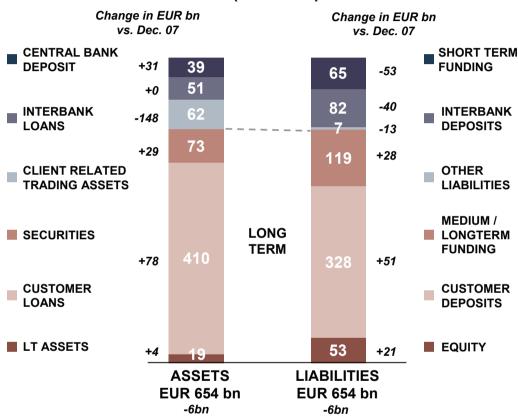
<sup>\*\*</sup> Excluding CIB legacy assets and the depreciation on Greek government bonds



## LIQUIDITY AND FUNDING VS. END 2007

- Improved funding profile
  - Increased customer deposits
     +4% vs. Q3 10. +18% vs. Q4 07
  - Long term assets funded by long term resources
  - Reliance on short term liquidity: 24% of funded balance sheet, down from 39% at end-2007
- Long term funding
  - 2011 programme completed in September (EUR 26bn)
  - EUR 4.1bn raised in Q3 11
     Average maturity of 5.6 years, spread MS+100bp
  - 2012 programme EUR 10-15bn: down 50% Funding started in Q3 11
- Unencumbered Central Bank eligible assets: EUR 77bn vs. EUR 79bn at end-August\*

# Funded balance sheet at 30 September 2011 (in EUR bn)



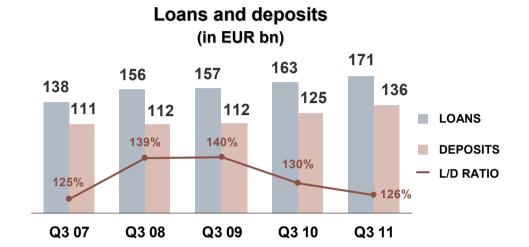
\* Total assets in liquidity buffer, EUR 90bn, including assets in the trading book that can be sold between 15 and 30 days and other assets

Cash balance sheet: balance sheet, when adjusted for net cash securities, repos and derivatives. Net accruals and insurance assets and liabilities in Other liabilities.

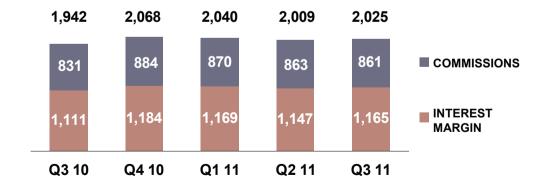


### SOLID FRANCHISE

- Good commercial activity
  - 53,600 net current account openings in Q3 11
  - Deposits up +5.4%<sup>(a)</sup> vs. Q3 10, stable vs. Q2 11, favourable shift towards sight and regulated deposits
  - Loan outstandings up +3.1%<sup>(a)</sup> vs. Q3 10, good corporate loan demand in Q3 11
- Improved loan to deposit ratio: 126%,-4pts vs. Q3 10
- Robust financial results
  - Revenue growth: +1.4%<sup>(a)(b)</sup> vs. Q3 10
  - Gross interest margin 2.45%, +1bp vs. Q3 10
  - C/I: 62.9%<sup>(a)(b)</sup> in Q3 11
- ♦ Dynamic growth of Group Net Income: EUR 390m, +14.7% vs. Q3 10 EUR 1,126m for 9M 11, +20.9% vs. 9M 10









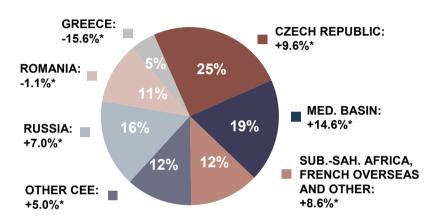
(b) Excluding PEL/CEL



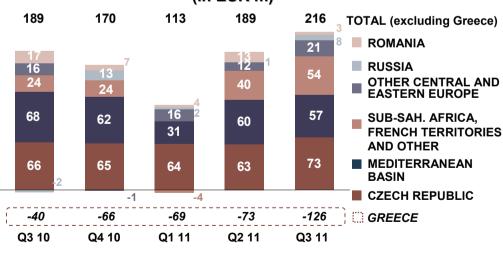
# ROBUST BUSINESS MODEL IN COUNTRIES WITH GOOD FUNDAMENTALS

- Loan to deposit ratio: 98% in Q3 11
  - Deposits up +5.5%\* vs. end-Sept. 2010
     Strong inflows in Russia: +18.3%\* vs. end-Sept. 2010
     Increase in Mediterranean basin: +7.1%\* vs. end-Sept. 2010
- C/I ratio at 59.5% in Q3 11, stable vs. Q2 11
- Solid results in main CEE markets
  - · Russia: first benefits of merger
  - Czech Republic: strong recurring contribution
  - Other Central and Eastern Europe (excl. Greece): recovery confirmed
- Substitution of the Greece: Greece: Greece: Greece: EUR 216m, +14.3% vs. Q3 10 Greece: EUR -126m

# Loan outstandings end-Sept. 2011 +6.7%\* vs. end-Sept. 2010



# Group Net Income by region (in EUR m)



\* When adjusted for changes in Group structure and at constant exchange rates

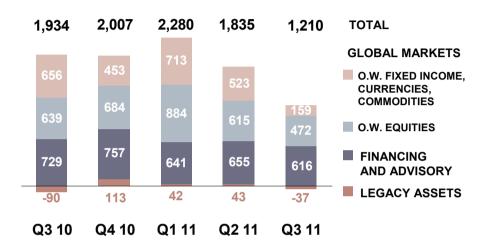


# LOW ACTIVITY, RESILIENT FRANCHISES

### Global Markets

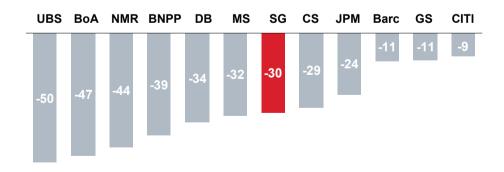
- · Equities: resilient despite challenging market conditions
- Fixed Income: low revenues in an adverse environment especially on credit, with losses on GIIPS sovereign risk (EUR -87m)
- Effective control of market risks
- Reduction in funding needs
- Financing and advisory
  - · Capital markets: weak issuance volumes
  - Leveraged and acquisition finance: good revenues in Europe
  - Structured finance: solid performance of core franchises
- NBI excl. legacy assets: EUR 1,247m, -36.8%\*
   vs.Q3 10
- Operating expenses down -13.6%\* vs. Q3 10;C/I 9M 11: 64.8%
- Group Net Income excl. legacy assets: EUR 193m (legacy assets EUR -116m)
- \* When adjusted for changes in Group structure and at constant exchange rates
- \*\* Adjusted for CVA, DVA, own debt, impact of legacy assets and losses from unauthorised trading incident

# **NBI** by business line (in EUR m)



# Restated CIB NBI change\*\*

(in % Q3 11 vs. Q2 11)

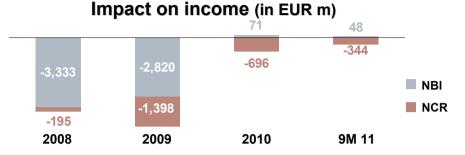




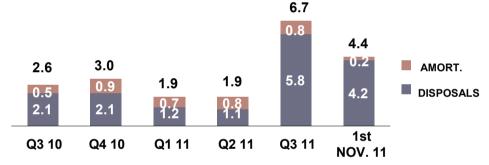
## LEGACY ASSETS SALES: EUR 10BN SINCE START OF JULY

- Acceleration of legacy assets sales in H2 11
  - EUR 5.8bn in Q3 11 (NBI impact: EUR -45m)
  - Further EUR 4.2bn sales in October with EUR -76m NBI impact
- YTD legacy assets sales & amortisations EUR ~15bn
- Reduction in USD liquidity needs: USD 12.8bn since 30 June
- Planned reduction of the book value of the portfolio by ~50%, to below EUR 10bn by 2013
- Dismantling of RMBS CDO
  - EUR 1.3bn\* Basel 3 capital savings secured by 2013
  - EUR 0.7bn already freed up
- Independent valuation\*\* of portfolio above recorded book value by EUR 1.8bn at end-Sept. 11
- \* Net of restructuring impact, assuming all underlying assets are sold
- \*\* Fundamental credit valuation carried out by BlackRock Solutions® given the assumption that all positions are held to maturity. External valuation excluding less than 1% of positions in the banking book.

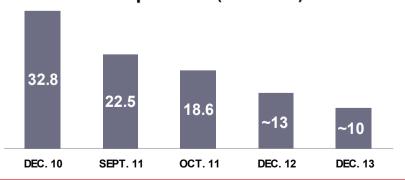
  For more information please refer to page 46







# Net book value of the legacy asset portfolio (in EUR bn)

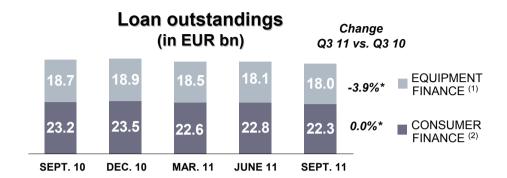


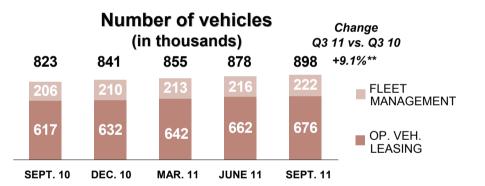


## STABLE CONTRIBUTION TO GROUP NET INCOME(3)

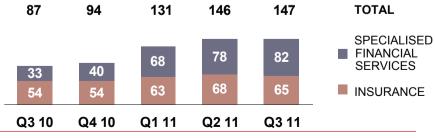
- Insurance: continued growth
  - Life: gross inflows of EUR 1.8bn
  - Personal protection: premiums up +24.7%\* vs. Q3 10
  - Property and casualty: new contracts up +4.8% vs. Q3 10
- Specialised Financial Services: sustained performance under resource constraints
  - Good dynamics of new business with stable margins
     Operational vehicle leasing business: fleet of 898,000 vehicles
     Equipment Finance: new business up +4.6%\* vs. Q3 10

     Car financing: new business up +6.9%\* vs. Q3 10
  - Improved use of scarce resources: stable outstandings, development of alternative funding sources and optimised risk return balance
- Soodwill impairment: EUR 147m, Goodwill impairment: EUR -200m
- \* When adjusted for changes in Group structure and at constant exchange rates
- \*\* At constant structure
- (1) Excluding factoring
- (2) Excluding French Networks
- (3) Excluding goodwill impairment











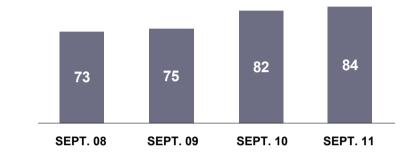
### BUSINESS HOLDS OUT IN AN ADVERSE MARKET

# Private Banking

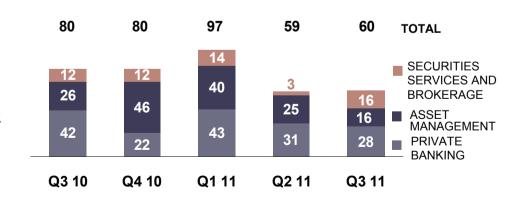
- 9M 11 inflow: EUR 3.3bn, slightly negative in Q3 11
- Assets under Management up vs. Q3 10 despite market stress
- Resilient revenues: -2.0% vs. Q2 11; -6.4% vs Q3 10
- Good progression in fees and commissions (+15.6%) vs. Q3 10
- Securities Services
  - Revenues up +11.5% vs. Q3 10
  - Further reduction in C/I: -2.2 pts vs. Q3 10
  - New mandates: Egypt DB, CDC Entreprise
- Brokerage
  - High volatility sustaining revenues: +6.0% vs. Q3 10
- Asset Management
  - TCW: fourth consecutive quarter with positive inflow
  - Amundi: contribution (equity method) (EUR 19m vs. EUR 28m in Q3 10)

# ⇔Group Net Income: EUR 60m

# Private Banking: Assets under Management (in EUR bn)



# Change in Group Net Income (in EUR m)





### **CORPORATE CENTRE\***

- NBI impact of spread widening in Q3 11: EUR +822m, (9M 11 EUR +476m)
- Impairment of industrial participations portfolio: EUR -57m
  - Unrealised capital gain on portfolio: EUR 71m at 30th September 2011
- EUR -28m impact of systemic bank levies in France and the UK
- Net allocation to provisions including depreciation of Greek sovereign exposure. Total depreciation for EUR -333m, 9M 11 EUR -728m

# **Corporate Centre Income Statement (in EUR m)**

|   | Q3 10 | Q3 11 | 9M 10 | 9M 11 |
|---|-------|-------|-------|-------|
| Gross operating income                  | (270) | 529   | (135) | 21    |
| o.w. CDS MtM                            | (68)  | 43    | (47)  | 38    |
| o.w. financial liabilities              | (88)  | 822   | 268   | 476   |
| Net allocation to provisions            | 1     | (332) | (3)   | (733) |
| Net profits or losses from other assets | 0     | 0     | (3)   | (6)   |
| Group net income                        | (228) | 58    | (153) | (648) |

<sup>-</sup> Group treasury functions, some of the costs of cross-business projects and certain corporate costs not reinvoiced



<sup>\*</sup> The Corporate Centre includes:

<sup>-</sup> the Group's real estate portfolio, office and other premises,

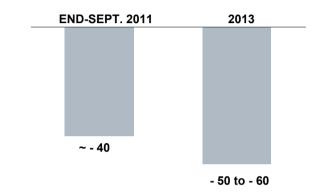
<sup>-</sup> industrial and bank equity portfolios,

### ON COURSE TO REACH OUR DELEVERAGING TARGETS

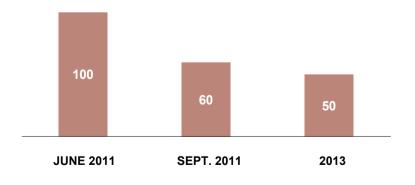
# Determined actions announced during the summer:

- Overall targeted reduction in liquidity needs by 2013:
   EUR 75-95bn, of which SGCIB target: EUR 50-60bn
  - ✓ At end Sept. 2011, SGCIB liquidity needs down ~EUR 40bn
- USD 50bn reduction of USD liquidity needs by 2013:
  - ✓ At end Sept. 2011, already reached 80% of final target
- Overall targeted reduction in RWA EUR 60-80bn, of which SGCIB target: EUR 30-40bn
  - ✓ Adjustment made to Global Markets positions during summer
  - √ Significant disposals of legacy assets and secondary market loan sales done at reasonable cost (discount to book value less than 2%)
- Disposals of non core business assets to generate a EUR 30-40bn reduction in RWA by 2013, increasing Basel 3 CT1 capital by ~100bp

# SGCIB liquidity needs reduction\* vs. end-June 2011 (in EUR bn)



# SGCIB USD liquidity needs (in USD bn)



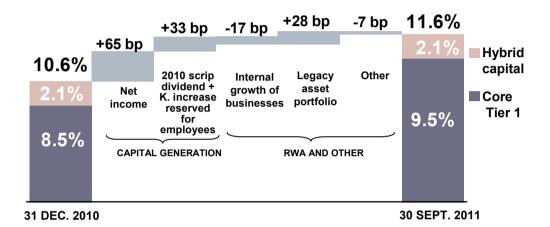
<sup>\*</sup> Long term and short term wholesale debt excluding repos



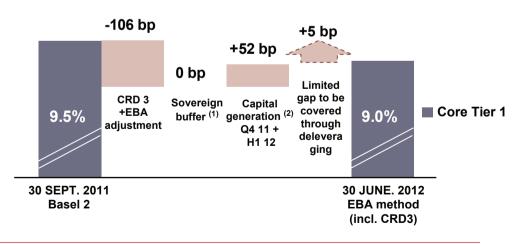
# EUROPEAN CAPITAL REQUIREMENTS AT JUNE 2012 ATTAINABLE THROUGH INTERNAL MEANS

- Priority to capital strengthening
  - Proposal not to distribute a 2011 dividend
  - Capital generation: +98bp in 9M 11
  - Reduction of legacy assets: +28bp in 9M 11
- Core Tier 1 ratio 9.5%, Tier 1 11.6%\*
- EBA capital enhancement: EUR 2.1bn\*\*
  - Sovereign buffer reduced to 0<sup>(1)</sup>
- Enhancement to be met through internal means
  - Organic growth of capital
  - Deleveraging actions in targeted CIB businesses
  - Disposals and amortisation of legacy assets
  - · Sale of business assets
- ♦ New intermediate target fully in line with 2013 Basel 3 CT1 objective well above 9%
- \* Excluding floor effect, -21bp at end Sept. 11
- \*\* Calculated at 30 Sept 2011, based on EBA methodology.
- Cf. preliminary estimate of EUR 3.3bn at 30 June, 2011.
- (1) Based on 30th September 2011 exposures
- (2) Based on Bloomberg consensus as of 1 Nov 2011

# Change in the Tier 1 ratio\* over 9 months



# **Meeting EBA capital requirements**





#### SOCIETE GENERALE GROUP

### CONCLUSION

- Resilience of our business model demonstrated in a highly uncertain environment
  - Strong business fundamentals underpinning solid revenues
  - Sound balance sheet: low residual exposure to Greece and GIIPS sovereign risk, moderate cost of risk
  - Strict control of market risks
  - · Rapid adaptation to new constraints in funding through legacy asset sales and SG CIB deleveraging
  - Organic capital generating ability of Societe Generale is intact
- Accelerating the transformation to adapt to the new environment
  - SG CIB leverage reduction
  - Disposal of business assets
  - Costs measures: cost adjustments within CIB; gains in productivity in International Retail in 2012
  - **♦** Additional positive impact on capital ratios
- Bridging EUR 2.1bn EBA capital enhancement in 3 quarters to reach EBA 9% CT 1 ratio at June 2012 through internal capital generation
- Ability to reach Basel 3 CT1 ratio "well above 9%" at end-2013 without a capital increase



# SOCIETE GENERALE

# GROUP RESULTS SUPPLEMENT

3rd QUARTER AND FIRST 9 MONTHS 2011 RESULTS

8 NOVEMBER 2011



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# QUARTERLY INCOME STATEMENT BY CORE BUSINESS

| In EUR m   |         | nch<br>rorks | Interna<br>Retail E | ational<br>Banking | Corpo<br>Inves<br>Ban | tment | Fina  | alised<br>ncial<br>ces &<br>rance | Inves<br>Manag | Banking,<br>bal<br>tment<br>jement<br>ervices | •       | orate<br>ntre | Gro     | oup     |
|--|---------|--------------|---------------------|--------------------|-----------------------|-------|-------|-----------------------------------|----------------|---|---------|---------------|---------|---------|
|  | Q3 10   | Q3 11        | Q3 10               | Q3 11              | Q3 10                 | Q3 11 | Q3 10 | Q3 11                             | Q3 10          | Q3 11   | Q3 10   | Q3 11         | Q3 10   | Q3 11   |
| Net banking income   | 1,913   | 2,035        | 1,250               | 1,229              | 1,934                 | 1,210 | 888   | 850                               | 568            | 542   | (252)   | 638           | 6,301   | 6,504   |
| Operating expenses   | (1,199) | (1,273)      | (695)               | (731)              | (1,159)               | (971) | (464) | (448)                             | (504)          | (486)   | (18)    | (109)         | (4,039) | (4,018) |
| Gross operating income                                       | 714     | 762          | 555                 | 498                | 775                   | 239   | 424   | 402                               | 64             | 56  | (270)   | 529           | 2,262   | 2,486   |
| Net allocation to provisions                                 | (197)   | (169)        | (305)               | (314)              | (123)                 | (188) | (299) | (189)                             | 5              | 0   | 1       | (332)         | (918)   | (1,192) |
| Operating income   | 517     | 593          | 250                 | 184                | 652                   | 51    | 125   | 213                               | 69             | 56  | (269)   | 197           | 1,344   | 1,294   |
| Net profits or losses from other assets                      | 0       | 1            | (2)                 | (1)                | 0                     | 25    | 0     | (3)                               | 0              | (2)   | 0       | 0             | (2)     | 20      |
| Net income from companies accounted for by the equity method | 2       | 2            | 3                   | 7                  | 0                     | 0     | 1     | 1                                 | 28             | 19  | (1)     | 3             | 33      | 32      |
| Impairment losses on goodwill                                | 0       | 0            | 0                   | 0                  | 0                     | 0     | 0     | (200)                             | 0              | 0   | 0       | 0             | 0       | (200)   |
| Income tax   | (176)   | (202)        | (46)                | (39)               | (181)                 | 5     | (35)  | (60)                              | (17)           | (13)  | 83      | (146)         | (372)   | (455)   |
| Net income before minority interests                         | 343     | 394          | 205                 | 151                | 471                   | 81    | 91    | (49)                              | 80             | 60  | (187)   | 54            | 1,003   | 691     |
| O.w. non controlling Interests                               | 3       | 4            | 56                  | 61                 | 3                     | 4     | 4     | 4                                 | 0              | 0   | 41      | (4)           | 107     | 69      |
| Group net income   | 340     | 390          | 149                 | 90                 | 468                   | 77    | 87    | (53)                              | 80             | 60  | (228)   | 58            | 896     | 622     |
| Average allocated capital                                    | 6,189   | 6,574        | 3,770               | 3,969              | 9,626                 | 9,209 | 4,954 | 5,112                             | 1,422          | 1,421   | 11,227* | 13,829*       | 37,187  | 40,114  |
| Group ROE (after tax)  |         |              |                     |                    |                       |       |       |                                   |                |   |         |               | 8.7%    | 5.4%    |

<sup>\*</sup> Calculated as the difference between total Group capital and capital allocated to the core businesses



# 9-MONTH INCOME STATEMENT BY CORE BUSINESS

| In EUR m   |         | nch<br>vorks |         | ational<br>Banking | Inves   | rate &<br>tment<br>king | Fina    | alised<br>ncial<br>ces &<br>rance | Inves<br>Manag | Banking,<br>bal<br>tment<br>jement<br>ervices |         | te Centre | Gro      | oup      |
|--|---------|--------------|---------|--------------------|---------|-------------------------|---------|-----------------------------------|----------------|---|---------|-----------|----------|----------|
|  | 9M 10   | 9M 11        | 9M 10   | 9M 11              | 9M 10   | 9M 11                   | 9M 10   | 9M 11                             | 9M 10          | 9M 11   | 9M 10   | 9M 11     | 9M 10    | 9M 11    |
| Net banking income   | 5,736   | 6,111        | 3,673   | 3,678              | 5,829   | 5,325                   | 2,663   | 2,594                             | 1,664          | 1,669   | (4)     | 249       | 19,561   | 19,626   |
| Operating expenses   | (3,680) | (3,890)      | (2,052) | (2,223)            | (3,385) | (3,449)                 | (1,376) | (1,376)                           | (1,481)        | (1,469)                                       | (131)   | (228)     | (12,105) | (12,635) |
| Gross operating income                                       | 2,056   | 2,221        | 1,621   | 1,455              | 2,444   | 1,876                   | 1,287   | 1,218                             | 183            | 200   | (135)   | 21        | 7,456    | 6,991    |
| Net allocation to provisions                                 | (645)   | (508)        | (1,005) | (905)              | (498)   | (469)                   | (909)   | (616)                             | 0              | (24)  | (3)     | (733)     | (3,060)  | (3,255)  |
| Operating income   | 1,411   | 1,713        | 616     | 550                | 1,946   | 1,407                   | 378     | 602                               | 183            | 176   | (138)   | (712)     | 4,396    | 3,736    |
| Net profits or losses from other assets                      | 5       | 2            | 2       | 3                  | (2)     | 90                      | (4)     | (5)                               | 0              | 0   | (3)     | (6)       | (2)      | 84       |
| Net income from companies accounted for by the equity method | 6       | 6            | 9       | 12                 | 9       | 0                       | (7)     | 10                                | 75             | 81  | (1)     | 1         | 91       | 110      |
| Impairment losses on goodwill                                | 0       | 0            | 0       | 0                  | 0       | 0                       | 0       | (200)                             | 0              | 0   | 0       | 0         | 0        | (200)    |
| Income tax   | (482)   | (583)        | (117)   | (121)              | (527)   | (371)                   | (106)   | (171)                             | (48)           | (40)  | 102     | 144       | (1,178)  | (1,142)  |
| Net income before minority interests                         | 940     | 1,138        | 510     | 444                | 1,426   | 1,126                   | 261     | 236                               | 210            | 217   | (40)    | (573)     | 3,307    | 2,588    |
| O.w. non controlling Interests                               | 9       | 12           | 122     | 194                | 7       | 9                       | 12      | 12                                | 1              | 1   | 113     | 75        | 264      | 303      |
| Group net income   | 931     | 1,126        | 388     | 250                | 1,419   | 1,117                   | 249     | 224                               | 209            | 216   | (153)   | (648)     | 3,043    | 2,285    |
| Average allocated capital                                    | 6,417   | 6,578        | 3,675   | 3,955              | 8,846   | 9,557                   | 4,840   | 5,030                             | 1,426          | 1,402   | 11,139* | 12,431*   | 36,343   | 38,953   |
| Group ROE (after tax)  |         |              |         |                    |         |                         |         |                                   |                |   |         |           | 10.2%    | 7.0%     |

<sup>\*</sup> Calculated as the difference between total Group capital and capital allocated to the core businesses



## SUPPLEMENT - SOCIETE GENERALE GROUP

## AMENDMENT TO IAS 39: RECLASSIFICATIONS OF NON-DERIVATIVE FINANCIAL ASSETS

No asset reclassifications since 1 October 2008

| Change in fair value over the period   |  |
|--|--|
| (value that would have been booked if the instruments had not been reclassified) |  |

| In EUR bn                               | 2009 | 2010  | Q1 11 | Q2 11 | Q3 11 |
|---|------|-------|-------|-------|-------|
| OCI                                     | 0.68 | -0.05 | 0.02  | 0.03  | -0.44 |
| Net banking income                      | -1.6 | 1.1   | -0.1  | 0.0   | -0.2  |
| For the record, provision booked to NCR | -1.1 | -0.6  | -0.1  | -0.1  | -0.1  |

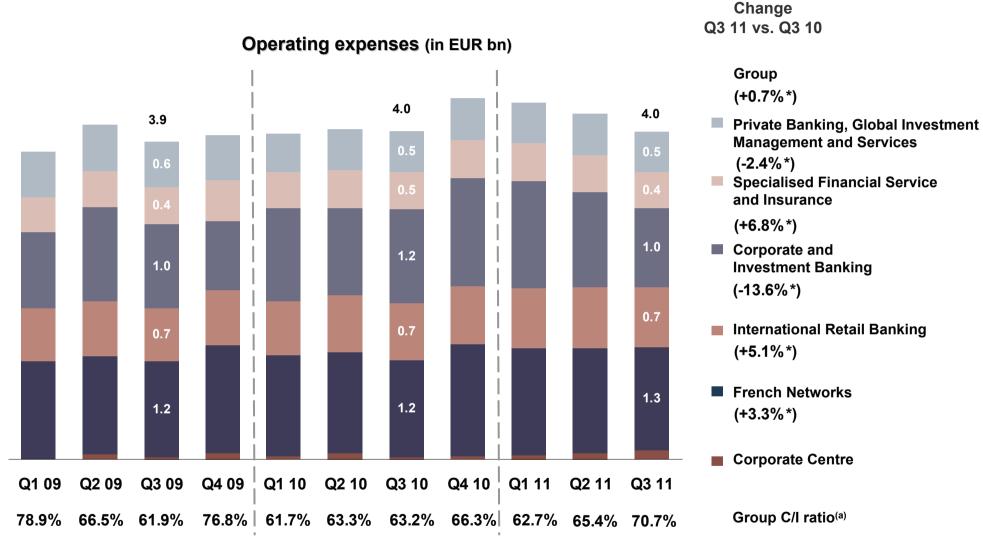
| In EUR bn                          | asset p | ssified<br>ortfolio<br>30, 2011 |
|------------------------------------|---------|---------------------------------|
| Transferred to                     | NBV     | Fair<br>value                   |
| Available-for-Sale                 | 0.3     | 0.3                             |
| Credit Instit. Loans & Receivables | 4.7     | 4.2                             |
| Customer Loans & Receivables       | 11.7    | 11.0                            |
| Total                              | 16.7    | 15.6                            |

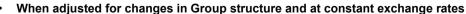
The asset reclassification on October 1st 2008 entailed a change in management direction, based on a "credit risk" approach rather than a "market risk" approach. Consequently, the negative effect on the net banking income described above that the Group would have booked if the assets had continued to be valued at market value does not take into account the measures that would have been implemented with management at market value of the corresponding assets (hedges, disposals, etc.).



## SUPPLEMENT - SOCIETE GENERALE GROUP

# GROUP COST/INCOME RATIO(a): 70.7% (vs. 63.2% in Q3 10)





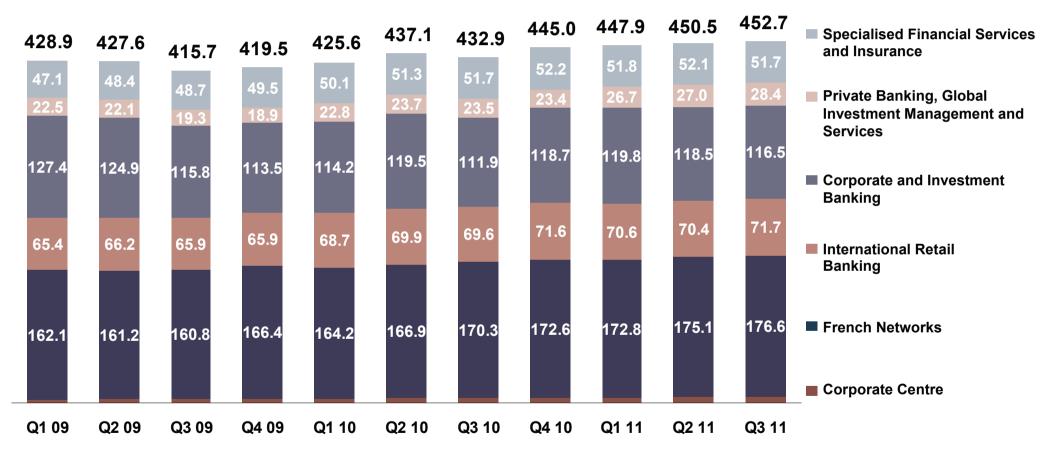
<sup>(</sup>a) Excluding revaluation of own financial liabilities



## SUPPLEMENT - SOCIETE GENERALE GROUP

## **CHANGE IN BOOK OUTSTANDINGS\***

# End of period in EUR bn



<sup>\*</sup> Customers, credit establishments and leasing



# SUPPLEMENT - APPLICATION OF THE BASEL 2 REFORM

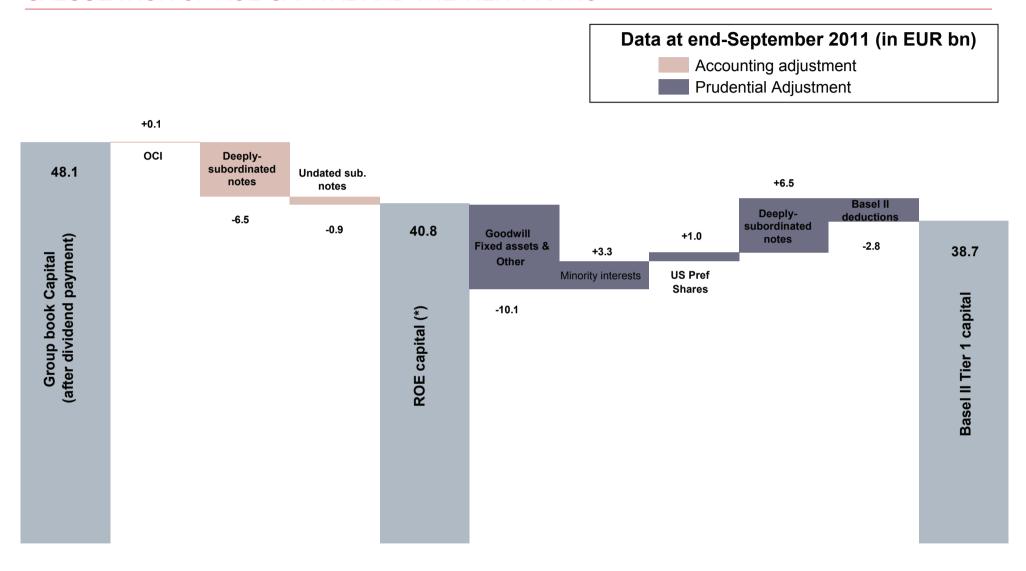
# BASEL 2 RISK-WEIGHTED ASSETS AT END-SEPTEMBER 2011 (in EUR bn)

|  | Credit | Market | Operational | Total |
|--|--------|--------|-------------|-------|
| French Networks  | 81.0   | 0.1    | 3.2         | 84.2  |
| International Retail Banking                                     | 69.0   | 0.1    | 4.0         | 73.1  |
| Corporate & Investment Banking                                   | 69.8   | 11.6   | 29.2        | 110.7 |
| Specialised Financial Services & Insurance                       | 39.1   | 0.0    | 2.4         | 41.5  |
| Private Banking, Global<br>Investment Management<br>and Services | 11.3   | 0.7    | 3.4         | 15.4  |
| Corporate Centre   | 4.7    | 0.2    | 4.8         | 9.7   |
| Group total  | 274.8  | 12.7   | 47.0        | 334.5 |



# SUPPLEMENT - APPLICATION OF THE BASEL 2 REFORM

# CALCULATION OF ROE CAPITAL AND THE TIER 1 RATIO



(\*) Data at period end; the average capital at period-end is used to calculate ROE



# SUPPLEMENT - RISK MANAGEMENT

# GIIPS SOVEREIGN EXPOSURES

# Net exposures<sup>(1)</sup> (in EUR bn)

|          |       | 30.09.2011                        |                                | 30.06.2011 |                                   |                                   |  |  |
|----------|-------|-----------------------------------|--------------------------------|------------|-----------------------------------|-----------------------------------|--|--|
|          | Total | o.w. positions in<br>banking book | o.w. positions in trading book | Total      | o.w. positions in<br>banking book | o.w. positions in<br>trading book |  |  |
| Greece   | 0.8   | 0.6                               | 0.2                            | 1.9        | 1.6                               | 0.2                               |  |  |
| Ireland  | 0.4   | 0.3                               | 0.1                            | 0.4        | 0.3                               | 0.1                               |  |  |
| Italy    | 2.5   | 1.5                               | 1.0                            | 5.0        | 2.2                               | 2.8                               |  |  |
| Portugal | 0.5   | 0.2                               | 0.3                            | 0.6        | 0.2                               | 0.4                               |  |  |
| Spain    | 1.8   | 0.9                               | 0.8                            | 2.3        | 1.3                               | 1.0                               |  |  |

<sup>(1) 31</sup> Dec. 2010 EBA method: Gross exposures (long) net of cash short position of sovereign debt to other counterparties only when there is maturity matching, after allocation to provision



# SUPPLEMENT - RISK MANAGEMENT

# INSURANCE SUBSIDIARIES' EXPOSURES TO SOVEREIGN RISK ON COUNTRIES UNDERGOING A EUROPEAN UNION RESTRUCTURING PLAN

# **Exposures** (in EUR bn)

|          | 30.09              | 30.09.2011       |  |  |  |  |  |
|----------|--------------------|------------------|--|--|--|--|--|
|          | Gross exposure (1) | Net exposure (2) |  |  |  |  |  |
| Greece   | 0.0                | 0.0              |  |  |  |  |  |
| Ireland  | 0.5                | 0.0              |  |  |  |  |  |
| Portugal | 0.2                | 0.0              |  |  |  |  |  |

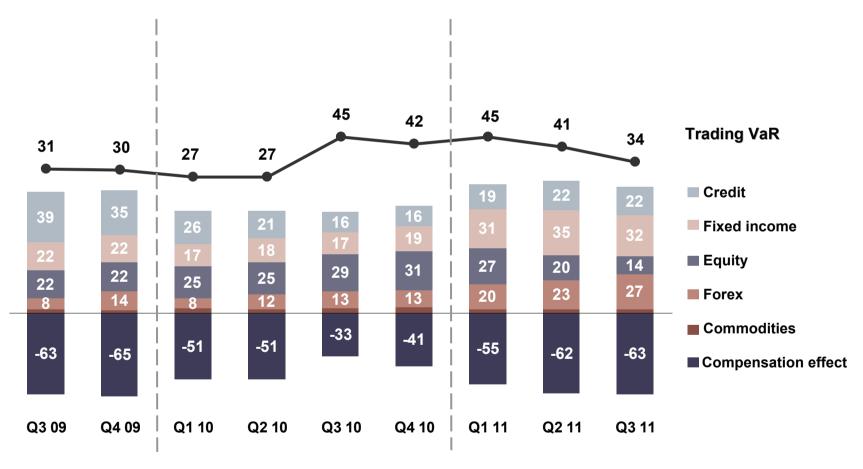
| 30.06.2011         |                  |  |  |  |  |
|--------------------|------------------|--|--|--|--|
| Gross exposure (1) | Net exposure (2) |  |  |  |  |
| 0.0                | 0.0              |  |  |  |  |
| 0.5                | 0.0              |  |  |  |  |
| 0.2                | 0.0              |  |  |  |  |

<sup>(1)</sup> Gross exposure (net book value)

<sup>(2)</sup> Net exposure after tax and contractual rules on profit-sharing

# **CHANGE IN TRADING VAR\***

# Quarterly average of 1-day, 99% Trading VaR (in EUR m)



<sup>\*</sup> Trading VaR: measurement over one year (i.e. 260 scenarii) of the greatest risk obtained after elimination of 1% of the most unfavourable occurrences.



# SUPPLEMENT - RISK MANAGEMENT

# DOUBTFUL LOANS\* (INCLUDING CREDIT INSTITUTIONS)

|   | 31/12/2010 | 31/03/2011 | 30/06/2011 | 30/09/2011 |
|---|------------|------------|------------|------------|
| Customer loans in EUR bn *                            | 426.0      | 429.9      | 434.0      | 439.3      |
| Doubtful loans in EUR bn *                            | 23.1       | 23.0       | 23.5       | 23.8       |
| Collateral relating to loans written down in EUR bn * | 4.1        | 3.8        | 3.6        | 4.2        |
| Provisionable commitments in EUR bn *                 | 19.0       | 19.2       | 19.9       | 19.6       |
| Provisionable commitments / Customer loans *          | 4.5%       | 4.5%       | 4.6%       | 4.5%       |
| Specific provisions in EUR bn *                       | 12.5       | 12.6       | 12.8       | 13.2       |
| Specific provisions / Provisionable commitments *     | 66%        | 66%        | 64%        | 67%        |
| Portfolio-based provisions in EUR bn *                | 1.2        | 1.3        | 1.3        | 1.3        |
| Overall provisions / Provisionable commitments *      | 72%        | 72%        | 71%        | 74%        |

<sup>\*</sup> Excluding legacy assets



# **RESULTS - FRENCH NETWORKS**

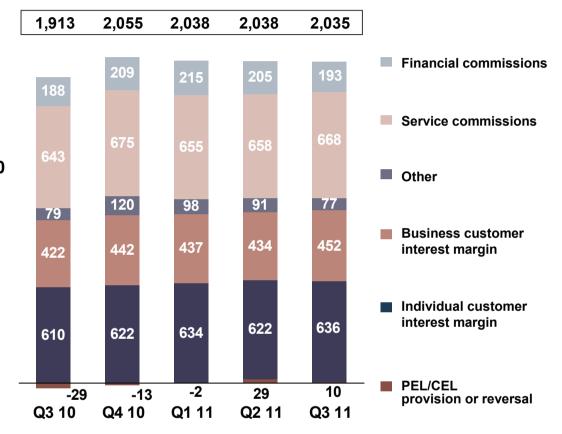
| In EUR m                     | Q3 10   | Q3 11   | Chg<br>Q3 vs Q3 |           | 9M 10   | 9M 11   | Chg<br>9M vs 9M |           |
|------------------------------|---------|---------|-----------------|-----------|---------|---------|-----------------|-----------|
| Net banking income           | 1,913   | 2,035   | +6.4%           | +1.4%(a)  | 5,736   | 6,111   | +6.5%           | +2.3%(a)  |
| Operating expenses           | (1,199) | (1,273) | +6.2%           | +3.3%(a)  | (3,680) | (3,890) | +5.7%           | +2.8%(a)  |
| Gross operating income       | 714     | 762     | +6.7%           | -1.6%(a)  | 2,056   | 2,221   | +8.0%           | +1.5%(a)  |
| Net allocation to provisions | (197)   | (169)   | -14.2%          | -15.7%(a) | (645)   | (508)   | -21.2%          | -22.6%(a) |
| Operating income             | 517     | 593     | +14.7%          | +3.5%(a)  | 1,411   | 1,713   | +21.4%          | +12.2%(a) |
| Group net income             | 340     | 390     | +14.7%          | +3.3%(a)  | 931     | 1,126   | +20.9%          | +11.8%(a) |
| C/I ratio                    | 62.7%   | 62.6%   |                 |           | 64.2%   | 63.7%   |                 |           |
| C/I ratio (a)                | 61.7%   | 62.9%   |                 |           | 63.7%   | 64.0%   |                 |           |

(a) Excluding PEL/CEL and excluding SMC



## CHANGE IN NET BANKING INCOME

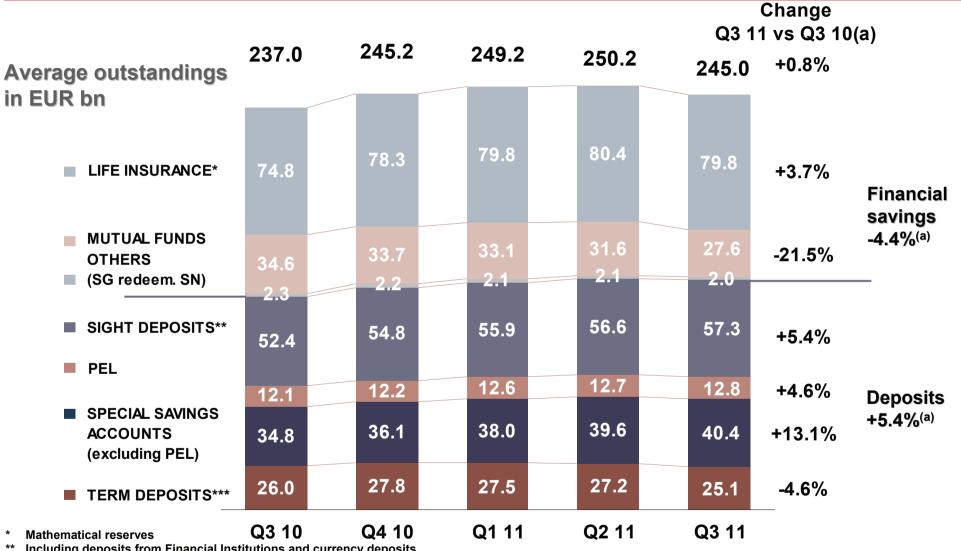
- Commissions: +1.2%(b) vs. Q3 10
  - Financial commissions: +0.3%(b) vs. Q3 10
  - Service commissions: +1.4%(b) vs. Q3 10
- Interest margin: +1.6%<sup>(a)</sup> vs. Q3 10
  - Average deposit outstandings: +5.4%(b) vs. Q3 10
  - Average loan outstandings: +3.1%<sup>(b)</sup> vs. Q3 10
  - · Gross interest margin:
  - 2.45% (+1 bp vs. Q3 10)







## CUSTOMER DEPOSITS AND FINANCIAL SAVINGS



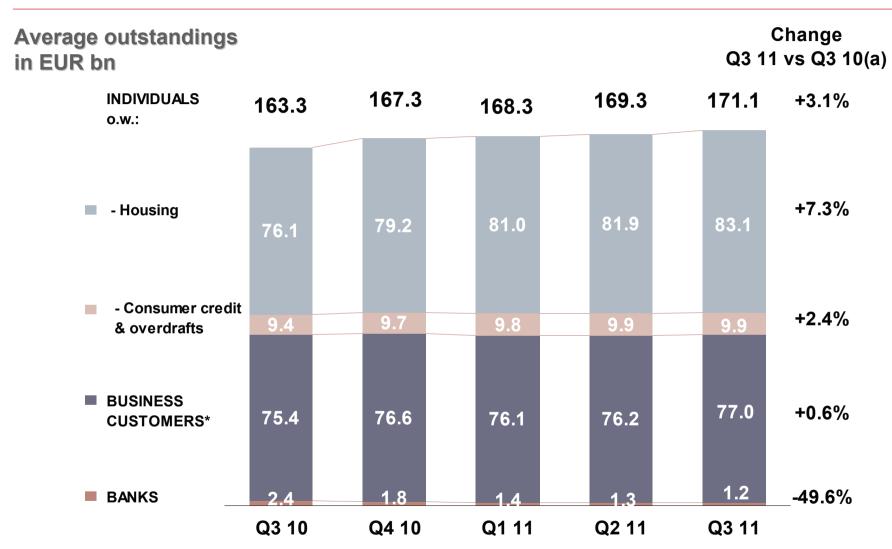
Including deposits from Financial Institutions and currency deposits

<sup>(</sup>a) Excluding SMC



<sup>\*\*\*</sup> Including deposits from Financial Institutions and medium-term notes

# LOAN OUSTANDINGS



In descending order: SMEs, self-employed professionals, local authorities, corporates, NPOs Including foreign currency loans
 (a) excluding SMC



### **GROSS INTEREST MARGIN\***

- The interest margin is an aggregate indicator based on three elements:
  - · Net interest income on loans
  - · Structure effect, measured by the ratio of deposits to loans
  - Margin on resources: replacement rate of resources

- remuneration rate of resources

as a % Q3 09 Q4 09 Q1 10 Q2 10 Q3 10 Q4 10 Q1 11 Q2 11 Q3 11 **Interest margin** (average rolling 12 2.19 2.24 2.35 2.44 2.44 2.45 2.47 2.44 2.45 months)

Interest margin = Interest margin on loans + Deposits x (Replacement rate of resources - Remuneration rate of resources) Loans

The interest margin does not indicate the change in product or customer margins and is not the sole factor in determining the changes in net interest income



## **RESULTS - INTERNATIONAL RETAIL BANKING**

| In EUR m                                | Q3 10 | Q3 11 |        | hg<br>⁄s Q3 | 9M 10   | 9M 11   |        | hg<br>/s 9M |
|---|-------|-------|--------|-------------|---------|---------|--------|-------------|
| Net banking income                      | 1,250 | 1,229 | -1.7%  | -2.3%*      | 3,673   | 3,678   | +0.1%  | -1.0%*      |
| Operating expenses                      | (695) | (731) | +5.2%  | +5.1%*      | (2,052) | (2,223) | +8.3%  | +7.5%*      |
| Gross operating income                  | 555   | 498   | -10.3% | -11.5%*     | 1,621   | 1,455   | -10.2% | -11.8%*     |
| Net allocation to provisions            | (305) | (314) | +3.0%  | +3.0%*      | (1,005) | (905)   | -10.0% | -10.3%*     |
| Operating income                        | 250   | 184   | -26.4% | -29.3%*     | 616     | 550     | -10.7% | -14.3%*     |
| Net profits or losses from other assets | (2)   | (1)   | +50.0% | +50.0%*     | 2       | 3       | +50.0% | -100.0%*    |
| Group net income                        | 149   | 90    | -39.6% | -41.5%*     | 388     | 250     | -35.6% | -35.7%*     |
| C/I ratio                               | 55.6% | 59.5% |        |             | 55.9%   | 60.4%   |        |             |

<sup>\*</sup> When adjusted for changes in Group structure and at constant exchange rates



# QUARTERLY RESULTS OF INTERNATIONAL RETAIL BANKING BY GEOGRAPHIC ZONE

|   |       | ech<br>ublic | Rom   | ania  | Rus   | ssia  | Othe  | r CEE |       | rranean<br>sin | Africa,<br>territor | -sah.<br>French<br>ies and<br>iers |
|---|-------|--------------|-------|-------|-------|-------|-------|-------|-------|----------------|---------------------|------------------------------------|
| In EUR m                                | Q3 10 | Q3 11        | Q3 10 | Q3 11 | Q3 10 | Q3 11 | Q3 10 | Q3 11 | Q3 10 | Q3 11          | Q3 10               | Q3 11                              |
| Net banking income                      | 290   | 297          | 190   | 160   | 224   | 225   | 161   | 169   | 224   | 218            | 161                 | 160                                |
| Operating expenses                      | (134) | (135)        | (89)  | (90)  | (164) | (189) | (115) | (118) | (97)  | (104)          | (96)                | (95)                               |
| Gross operating income                  | 156   | 162          | 101   | 70    | 60    | 36    | 46    | 51    | 127   | 114            | 65                  | 65                                 |
| Net allocation to provisions            | (23)  | (8)          | (67)  | (66)  | (61)  | (17)  | (118) | (206) | (13)  | (25)           | (23)                | 8                                  |
| Operating income                        | 133   | 154          | 34    | 4     | (1)   | 19    | (72)  | (155) | 114   | 89             | 42                  | 73                                 |
| Net profits or losses from other assets | (1)   | 0            | 1     | 2     | (3)   | (1)   | 1     | (1)   | 0     | 0              | 0                   | (1)                                |
| Group net income                        | 66    | 73           | 17    | 3     | (2)   | 8     | (24)  | (105) | 68    | 57             | 24                  | 54                                 |
| C/I ratio                               | 46%   | 45%          | 47%   | 56%   | 73%   | 84%   | 71%   | 70%   | 43%   | 48%            | 60%                 | 59%                                |



# 9-MONTH RESULTS OF INTERNATIONAL RETAIL BANKING BY GEOGRAPHIC ZONE

|   |       | ech<br>ublic | Rom   | ania  | Rus   | ssia  | Othe  | r CEE |       | ranean<br>sin | Africa,<br>territor | -sah.<br>French<br>ies and<br>iers |
|---|-------|--------------|-------|-------|-------|-------|-------|-------|-------|---------------|---------------------|------------------------------------|
| In EUR m                                | 9M 10 | 9M 11        | 9M 10 | 9M 11 | 9M 10 | 9M 11 | 9M 10 | 9M 11 | 9M 10 | 9M 11         | 9M 10               | 9M 11                              |
| Net banking income                      | 838   | 875          | 571   | 484   | 678   | 717   | 464   | 483   | 657   | 645           | 465                 | 474                                |
| Operating expenses                      | (378) | (410)        | (267) | (268) | (482) | (588) | (351) | (356) | (290) | (306)         | (284)               | (295)                              |
| Gross operating income                  | 460   | 465          | 304   | 216   | 196   | 129   | 113   | 127   | 367   | 339           | 181                 | 179                                |
| Net allocation to provisions            | (84)  | (44)         | (161) | (175) | (283) | (95)  | (390) | (456) | (54)  | (89)          | (33)                | (46)                               |
| Operating income                        | 376   | 421          | 143   | 41    | (87)  | 34    | (277) | (329) | 313   | 250           | 148                 | 133                                |
| Net profits or losses from other assets | (1)   | 1            | 0     | 1     | (3)   | 0     | 1     | 2     | 0     | 0             | 5                   | (1)                                |
| Group net income                        | 185   | 200          | 70    | 20    | (48)  | 11    | (106) | (219) | 191   | 148           | 96                  | 90                                 |
| C/I ratio                               | 45%   | 47%          | 47%   | 55%   | 71%   | 82%   | 76%   | 74%   | 44%   | 47%           | 61%                 | 62%                                |



## INDICATORS OF MAJOR SUBSIDIARIES

|  |                               | Ownership<br>percentage | Credit<br>RWAs*(1) | Loans*(1) | Deposits*(1) | Loan to<br>deposit ratio<br>(as %)(1) | Net position*(1) | Group share of<br>the Market<br>capitalistion |
|--|-------------------------------|-------------------------|--------------------|-----------|--------------|---------------------------------------|------------------|---|
|  | Czech Republic (KB)           | 60.6%                   | 11,263             | 16,600    | 22,265       | 74.6%                                 | 1,365            | 3,202   |
|  | Romania (BRD)                 | 59.8%                   | 9,431              | 7,370     | 6,891        | 106.9%                                | 763              | 1,052   |
| ł=                                       | Greece (GBG)                  | 88.4%                   | 3,199              | 3,009     | 1,824        | 165.0%                                | 109              | 38  |
| * S. | Croatia (SB)                  | 100.0%                  | 2,473              | 2,389     | 1,778        | 134.3%                                | 438              | -   |
|  | Slovenia (SKB)                | 99.7%                   | 1,883              | 2,359     | 1,504        | 156.8%                                | 274              | -   |
|  | Bulgaria (SGEB)               | 99.7%                   | 1,515              | 1,324     | 918          | 144.2%                                | 180              | -   |
|  | Serbia (SGS)                  | 100.0%                  | 1,747              | 1,217     | 675          | 180.2%                                | 270              | -   |
|  | Russia<br>(Universal bank)    | 82.4%                   | 11,262             | 8,788     | 8,853        | 99.3%                                 | 1,526            | -   |
|  | Russia<br>(Delta Credit Bank) | 82.4%                   | 482                | 1,317     | 25           | n/a                                   | 176              | -   |
| ù  | Egypt (NSGB)                  | 77.2%                   | 5,838              | 4,465     | 6,455        | 69.2%                                 | 831              | 830   |
| $\bigstar$                               | Morocco (SGMA)                | 56.9%                   | 6,309              | 5,768     | 5,425        | 106.3%                                | 349              | -   |
| <b>e</b>                                 | Algeria (SGA)                 | 100.0%                  | 1,432              | 1,158     | 1,211        | 95.6%                                 | 196              | -   |
| <b>©</b>                                 | Tunisia (UIB)                 | 57.2%                   | 1,283              | 1,286     | 1,138        | 112.9%                                | 21               | -   |
|  | Reunion (BFCOI)               | 50.0%                   | 926                | 1,440     | 745          | 193.3%                                | 66               | -   |

<sup>\*</sup> Indicators at end-September 2011 - in EUR m

<sup>(1)</sup> The exposures reported relate to all of the International Retail Banking division's activities The Group's net positions exclude income for the period and exclude OCI.



## **RESULTS – CORPORATE AND INVESTMENT BANKING**

| In EUR m                     | Q3 10   | Q3 11 |         | hg<br>/s Q3 | 9M 10   | 9M 11   |         | ng<br>s 9M |
|------------------------------|---------|-------|---------|-------------|---------|---------|---------|------------|
| Net banking income           | 1,934   | 1,210 | -37.4%  | -36.0%*     | 5,829   | 5,325   | -8.6%   | -7.5%*     |
| Operating expenses           | (1,159) | (971) | -16.2%  | -13.6%*     | (3,385) | (3,449) | +1.9%   | +3.6%*     |
| Gross operating income       | 775     | 239   | - 69.2% | -69.1%*     | 2,444   | 1,876   | - 23.2% | -22.7%*    |
| Net allocation to provisions | (123)   | (188) | +52.8%  | +60.7%*     | (498)   | (469)   | -5.8%   | -4.1%*     |
| Operating income             | 652     | 51    | -92.2%  | -92.4%*     | 1,946   | 1,407   | -27.7%  | -27.4%*    |
| Group net income             | 468     | 77    | -83.5%  | -87.6%*     | 1,419   | 1,117   | -21.3%  | -25.3%*    |
| C/I ratio                    | 59.9%   | 80.2% |         |             | 58.1%   | 64.8%   |         |            |

<sup>\*</sup> When adjusted for changes in Group structure and at constant exchange rates



## QUARTERLY INCOME STATEMENT

|   | Coi        | re activ   | ities        | Leç   | gacy as | sets   |            | Total Corporate and<br>Investment Banking |              |       |
|---|------------|------------|--------------|-------|---------|--------|------------|---|--------------|-------|
|   | Q3 10      | Q3 11      | Change       | Q3 10 | Q3 11   | Change | Q3 10      | Q3 11                                     | Cha          | ange  |
| Net banking income                                | 2,024      | 1,247      | -38%         | (90)  | (37)    | NM     | 1,934      | 1,210                                     | -37%         | -36%* |
| o.w. Financing & Advisory                         | 729        | 616        | -16%         |       |         |        | 729        | 616                                       | -16%         | -13%* |
| o.w. Global Markets                               | 1,295      | 631        | -51%         |       |         |        | 1,295      | 631                                       | -51%         | -50%* |
| Equities Fixed income, Currencies and Commodities | 639<br>656 | 472<br>159 | -26%<br>-76% |       |         |        | 639<br>656 | 472<br>159                                | -26%<br>-76% |       |
| Operating expenses                                | (1,139)    | (958)      | -16%         | (20)  | (13)    | NM     | (1,159)    | (971)                                     | -16%         | -14%* |
| Gross operating income                            | 885        | 289        | -67%         | (110) | (50)    | NM     | 775        | 239                                       | -69%         | -69%* |
| Net allocation to provisions                      | (15)       | (70)       | x 4.7        | (108) | (118)   | NM     | (123)      | (188)                                     | +53%         | +61%* |
| Operating income                                  | 870        | 219        | -75%         | (218) | (168)   | NM     | 652        | 51  | -92%         | -92%* |
| Net profits or losses from other assets           | 1          | 25         |              | (1)   | 0       |        | 0          | 25  |              |       |
| Income tax  | (251)      | (48)       |              | 70    | 53      |        | (181)      | 5   |              |       |
| Net income before minority interests              | 620        | 196        |              | (149) | (115)   |        | 471        | 81  |              |       |
| O.w. non controlling Interests                    | 4          | 3          |              | (1)   | 1       |        | 3          | 4   |              |       |
| Group net income                                  | 616        | 193        | -69%         | (148) | (116)   | NM     | 468        | 77  | -84%         | -88%* |
| Average allocated capital                         | 7,026      | 6,622      |              | 2,600 | 2,587   |        | 9,626      | 9,209                                     |              |       |
| C/I ratio   | 56.3%      | 76.8%      |              | NM    | NM      |        | 59.9%      | 80.2%                                     |              |       |

<sup>\*</sup> When adjusted for changes in Group structure and at constant exchange rates



# 9-MONTH INCOME STATEMENT

|  | Core activities Legacy assets |         |        | Total Corporate and Investment Banking |       |        |         |         |      |       |
|--|-------------------------------|---------|--------|--|-------|--------|---------|---------|------|-------|
|  | 9M 10                         | 9M 11   | Change | 9M 10                                  | 9M 11 | Change | 9M 10   | 9M 11   | Ch   | ange  |
| Net banking income                       | 5,871                         | 5,277   | -10%   | (42)                                   | 48    | NM     | 5,829   | 5,325   | -9%  | -7%*  |
| o.w. Financing & Advisory                | 1,987                         | 1,912   | -4%    |  |       |        | 1,987   | 1,912   | -4%  | -3%*  |
| o.w. Global Markets                      | 3,884                         | 3,365   | -13%   |  |       |        | 3,884   | 3,365   | -13% | 12%*  |
| Equities                                 | 1,782                         | 1,971   | +11%   |  |       |        | 1,782   | 1,971   | +11% |       |
| Fixed income, Currencies and Commodities | 2,102                         | 1,394   | -34%   |  |       |        | 2,102   | 1,394   | -34% |       |
| Operating expenses                       | (3,339)                       | (3,405) | +2%    | (46)                                   | (44)  | NM     | (3,385) | (3,449) | +2%  | +4%*  |
| Gross operating income                   | 2,532                         | 1,872   | -26%   | (88)                                   | 4     | NM     | 2,444   | 1,876   | -23% | -23%* |
| Net allocation to provisions             | (79)                          | (125)   | +58%   | (419)                                  | (344) | NM     | (498)   | (469)   | -6%  | -4%*  |
| Operating income                         | 2,453                         | 1,747   | -29%   | (507)                                  | (340) | NM     | 1,946   | 1,407   | -28% | -27%* |
| Net profits or losses from other assets  | (2)                           | 90      |        | 0                                      | 0     |        | (2)     | 90      |      |       |
| Income tax                               | (689)                         | (477)   |        | 162                                    | 106   |        | (527)   | (371)   |      |       |
| Net income before minority interests     | 1,771                         | 1,360   |        | (345)                                  | (234) |        | 1,426   | 1,126   |      |       |
| O.w. non controlling Interests           | 8                             | 8       |        | (1)                                    | 1     |        | 7       | 9       |      |       |
| Group net income                         | 1,763                         | 1,352   | -23%   | (344)                                  | (235) | NM     | 1,419   | 1,117   | -21% | -25%* |
| Average allocated capital                | 6,761                         | 6,736   |        | 2,085                                  | 2,821 |        | 8,846   | 9,557   |      |       |
| C/I ratio                                | 56.9%                         | 64.5%   |        | NM                                     | NM    |        | 58.1%   | 64.8%   |      |       |

<sup>\*</sup> When adjusted for changes in Group structure and at constant exchange rates



## LEGACY ASSETS – SUMMARY OF EXPOSURES AS OF 30 SEPTEMBER 2011

| in El  | JR bn                                | Banking Book | Trading Book | Total        | o.w. monoline and CDPC exposure |
|--------|--------------------------------------|--------------|--------------|--------------|---------------------------------|
|        |                                      | Net exposure | Net exposure | Net exposure |                                 |
|        | US residential market related assets |              |              |              |                                 |
|        | - RMBS (1)                           | 0.9          | 0.0          | 0.9          | 0.0                             |
|        | - CDOs of RMBS                       | 1.7          | 1.1          | 2.8          | 0.7                             |
| ts     | Total                                | 2.6          | 1.1          | 3.7          | 0.7                             |
| assets | Other US assets                      |              |              |              |                                 |
|        | - CMBS (1)                           | 2.7          | 0.2          | 3.0          | 0.0                             |
| NS     | - CLOs                               | 1.8          | 2.8          | 4.7          | 3.6                             |
|        | - Other CDOs                         | 0.5          | 1.2          | 1.7          | 1.1                             |
|        | - Banking & Corporate Bonds          | 0.1          | 3.2          | 3.3          | 3.0                             |
|        | - Other assets (1)                   | 0.4          | 0.0          | 0.4          | 0.0                             |
|        | Total                                | 5.6          | 7.5          | 13.0         | 7.7                             |
|        | EUR assets                           |              |              |              |                                 |
|        | - RMBS                               | 0.6          | 0.1          | 0.7          | 0.0                             |
| S      | - CMBS                               | 1.0          | 0.1          | 1.0          | 0.0                             |
| assets | - CLOs                               | 0.7          | 0.2          | 0.9          | 0.6                             |
| S      | - Other CDOs                         | 0.4          | 0.0          | 0.4          | 0.3                             |
| ä      | - Banking & Corporate Bonds          | 0.0          | 0.4          | 0.4          | 0.0                             |
| NS     | - Other assets                       | 0.2          | 0.0          | 0.2          | 0.0                             |
|        | Total                                | 2.9          | 0.8          | 3.7          | 0.9                             |
| Non    | Other assets                         |              |              |              |                                 |
|        | - Banking & Corporate Bonds          | 1.7          | 0.4          | 2.1          | 1.0                             |
|        | Total                                | 1.7          | 0.4          | 2.1          | 1.0                             |
|        |                                      |              |              |              |                                 |

(1) Within exotic credit derivative portfolio : EUR 10m of RMBS EUR 246m of CMBS

EUR 30m of Other assets



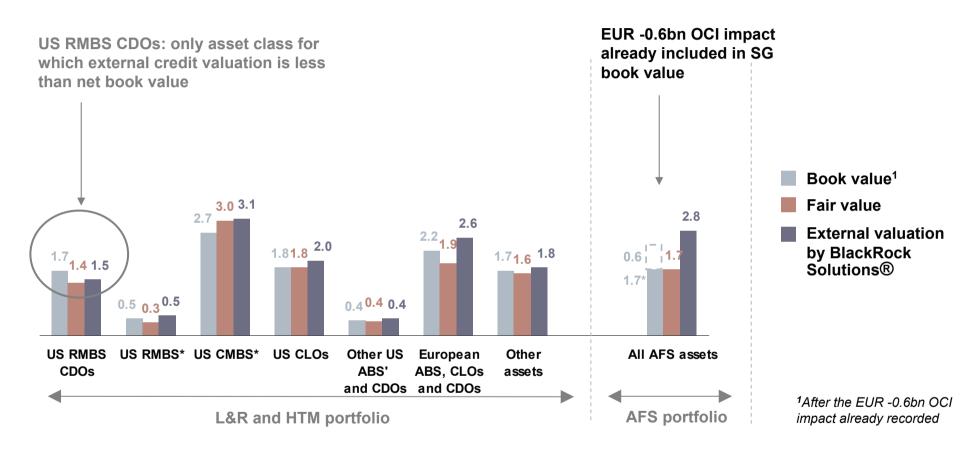
# LEGACY ASSETS – INCOME STATEMENT

| In EUR m   | Q1 10        | Q2 10     | Q3 10        | Q4 10        | Q1 11       | Q2 11        | Q3 11       |
|--|--------------|-----------|--------------|--------------|-------------|--------------|-------------|
| NBI of legacy assets   | - 23         | 71        | - 90         | 113          | 42          | 43           | - 37        |
| o.w.<br>Losses and writedowns of exotic credit derivatives                     | - 163        | - 91      | - 177        | - 65         | 19          | - 10         | 52          |
| Corporate and LCDX macrohedging  | 9            | - 5       | - 2          | - 2          | 5           | -4           | 1           |
| Writedown of unhedged CDOs   | - 54         | - 14      | 23           | - 48         | - 167       | - 68         | 24          |
| Writedown of monolines   | 58           | 32        | - 10         | 1            | 112         | 31           | - 63        |
| Writedown of RMBS'   | 8            | - 9       | 1            | 2            | 2           | 2            | 2           |
| Writedown of ABS portfolio sold by SGAM  | 57           | 52        | - 2          | 43           | 8           | - 17         | - 2         |
| CDPC reserves  | - 36         | 20        | 1            | 21           | - 27        | 7            | 14          |
| SIV PACE writedown/reversal  | -            | -         | -            | -            | -           | -            | -           |
| Others   | 98           | 85        | 75           | 159          | 90          | 103          | - 65        |
| NCR of runoff portfolios   | - 214        | - 97      | - 108        | - 277        | - 96        | - 130        | - 118       |
| o.w. Permanent writedown of US RMBS' Provisions for reclassified CDOs of RMBS' | - 8<br>- 195 | 4<br>- 88 | - 36<br>- 45 | - 7<br>- 200 | - 4<br>- 89 | - 7<br>- 103 | - 5<br>- 88 |



### LEGACY ASSETS - EXTERNAL VALUATION\* OF OUR BANKING BOOK POSITIONS

# External valuation of positions EUR +1.8bn higher than their book value



\* Fundamental credit valuation led by BlackRock Solutions®, assuming that positions are held to maturity. Fair value and Book value are as at end-September 2011.

Banking book positions are as at end-September 2011.

Blackrock Valuation excludes less than 1% of all banking book positions.

External valuation is as at end-August 2011.



### LEAGUE TABLE

| Investment Banking   |          |          |                      |
|--|----------|----------|----------------------|
| Debt Capital Markets (1)   | 2011     | 2010     | 2009                 |
| All-International Euro-denominated Bonds                         | #5       | #5       | #4                   |
|  | #3       | #3       | # <del>4</del><br>#3 |
| All corporate bonds in Euro All sovereign issues in Euro         | #5<br>#5 | #3<br>#2 | #3                   |
| All Jumbo covered bonds  | #5<br>#9 | #2<br>#7 | #3<br>#1             |
|  |          |          |                      |
| Bookrunner of syndicated loans in EMEA                           | #3       | #2       | #4                   |
| Bookrunner of syndicated loans in Russia                         | #2       | #1       | #4                   |
| Primary Debt House Overall (2)                                   | #7       | #5       | #6                   |
| Rating Agency Advisory (2)                                       | #1       | #5       | #3                   |
| Best Syndicate and runner-up for Best Bank for Covered Bonds (5) |          |          | Χ                    |
| Equity Capital Markets   | 2011     | 2010     | 2009                 |
| Equity, equity related issues in France (3)                      | #1       | #1       | #5                   |
| Equity, equity related issues in EMEA (3)                        | #19      | #10      | #13                  |
| Best Equity House in France (8)                                  | #15<br>X | #10      | #15                  |
| France Equity sales (4)  | ^        |          | #2                   |
| M&A  | 2011     | 2010     | 2009                 |
| Financial advisor in France based on deals announced (3)         | #4       | #2       | #4                   |
| French M&A Advisor of the Year (6)                               |          | X        |                      |
| European Large Corporate Banking Quality (7)                     | X        | ,,       |                      |
| Courses  |          |          |                      |

| S | οι | ırc | се |  |
|---|----|-----|----|--|
|   |    |     |    |  |

- (1) IFR, September 30th 2011, December 31st 2010 and 2009
- (2) Euromoney Primary Debt Poll June 2011, 2010 and 2009
- (3) Thomson Reuters and Thomson Financial September 30th 2011, 2010 and 2009
- (4) Thomson Extel Pan European Survey, June 2010 and 2009
- (5) Euroweek Covered Bonds Awards September 2009
- (6) Acquisitions Monthly (Thomson reuters)
- (7) Greenwich Associates Quality Leaders 2011
- (8) Euromoney magazine, Awards for Excellence June 2011

| Global Finance  |                      |                      |                      |
|---|----------------------|----------------------|----------------------|
| Export Finance  | 2011                 | 2010                 | 2009                 |
| Best Export Finance Arranger (1) Best Global Export Finance Bank (2)  | Х                    | #1<br>X              | #1                   |
| Global MLA of ECA-backed Trade Finance Loans (3)<br>Best Global Export Finance Bank (2)   | #4                   | #3                   | #2<br>X              |
| Commodities Finance   | 2011                 | 2010                 | 2009                 |
| Best Commodity Finance Bank (1) Best Energy Commodity Finance Bank (1) Best Metals Commodity Finance Bank (1) Best International Trade Bank in Russia (1) | #1<br>#2<br>#1<br>#1 | #1<br>#1<br>#1<br>#1 | #1<br>#3<br>#2<br>#3 |
| Project and Asset Finance   | 2011                 | 2010                 | 2009                 |
| Advisor of the year (5) Best Project Finance House in Asia (9) Best arrangers of project finance loans (4)  |                      | x                    | X<br>#1              |
| Best Africa Project Finance House (7) EMEA Project Finance Bookrunner (6)   | X<br>#1              | #1                   | Х                    |
| Anna Antonia Phina and  |                      | 2010                 | 2009                 |
| Acquisition Finance Bookrunner of Europe, Middle East & Africa Syndicated Loans (6)   | <b>2011</b><br>#3    | #2                   | #3                   |

#### Source:

- (1) Trade Finance Magazine June 2011, 2010 and 2009
- (2) Global Trade Review Magazine December 2010 and 2009
- (3) Dealogic Trade Finance league tables 30 September 2011, January 2010, 2009
- (4) Euroweek February 2009
- (5) PFI Awards 2009
- (6) IFR September 2011, December 2010 and 2009
- (7) emeafinance Awards April 2011 and 2009
- (8) Energy Risk Magazine May 2011 and 2010
- (9) Euromoney July 2010



### LEAGUE TABLE

| Global Markets  |          |          |          |
|---|----------|----------|----------|
| Equity  | 2011     | 2010     | 2009     |
| Equity derivatives House of the Year (1)                                    | Χ        | Х        | Х        |
| Global provider in Equity Derivatives (3 & 4)                               | #1       | #1       | #1       |
| Global provider in Exotic Equity Derivatives (3)                            | #1       |          |          |
| Best Equity Derivatives Provider in Latin America (2)                       |          | Χ        |          |
| Most innovative Bank for Equity Derivatives (1)                             | Х        |          | Χ        |
| House of the year, Europe (5)   |          | X        |          |
| Lyxor: Best Managed Account Platform (6 & 14)                               | .,       | Х        | .,       |
| Lyxor: Institutional Manager of the Year (8)                                | Χ        |          | X        |
| Best overall investment platform: Lyxor platform (6)                        |          | 40       | X        |
| Flow research (9)   |          | #3       | #3<br>#3 |
| Structured Products - Research (9)  |          |          | -        |
| Fixed Income and Currencies   | 2011     | 2010     | 2009     |
| Overall for debt trading market share (7)                                   |          |          | #2       |
| Exotic Interest Rate Products (3)   |          | #7       | #2       |
| Inflation Swaps - Euro (3)  | #4       | #2       | #2       |
| Repurchase Agreements - Euro (4)  | #2       | #1       | #1       |
| Best FOREX Provider in CEE (2) FX: Overall for market share: (12)           | X<br>#13 | #13      | #13      |
|   |          |          |          |
| Commodities   | 2011     | 2010     | 2009     |
| Energy derivatives House of the Year (1)                                    |          | Х        | Χ        |
| Top dealer overall in commodity markets: (10)                               | #2       | #2       | #3       |
| 1. Dealer overall: Oil  | #3       | #1       | #1       |
| Dealer overall: base metals     Dealer overall: Dealer overall: base metals | #1       | #1       | #1*      |
| 3. Research in Metals   | #4       | #2       | #2       |
| 4. Structured Products (Corporates) 5. Structured Products (Investors)      | #4<br>#4 | #2<br>#4 | #1<br>#2 |
| Derivatives House of the Year (11)  | #4       | #4       | #2<br>X  |
| Oil & Products House of the Year (11)                                       |          | Х        | ^        |
| House of the Year for Base Metals (11)                                      | Х        | ,        |          |
| Cross Asset Research  | 2011     | 2010     | 2009     |
| European Fixed Income Credit Research - Investment Grade (13)               |          |          | #1       |
| Overall Trade Ideas (13)  | #1       | #2       | #1       |
| Overall Credit Strategy (13)  | #1       | #1       | #1       |
| Global Strategy (9)   |          | #1       | #1       |
| Cross Asset Research (9)  |          | #1       | #1       |

\* Base metals in 2009

#### Source:

- (1) Risk magazine January 2011 and 2010; The Banker October 2011 and October 2009; Euromoney 2009
- (2) Global Finance 2011, September 2010 and 2009
- (3) Risk Magazine Institutional Investors Rankings June 2011, 2010 and 2009
- (4) Risk Interdealer Rankings 2011, September 2010 and 2009
- (5) Structured Products Europe Awards 2010; Structured products magazine May 2010
- (6) Hedge Fund Review. June 2011. 2010 and November 2009
- (7) Euromoney Global Annual Debt Trading Poll, November 2009
- (8) Alternative Investment News, Institutional Investor July 2009
- (9) Thomson Extel Pan European survey June 2010 and 2009
- (10) Energy Risk Rankings/Commodity Risk Rankings February 2011, 2010 and 2009
- (11) Energy Risk Magazine May 2011, 2010 and 2009; Energy Risk Asia Awards 2010
- (12) Euromoney, FX Poll May 2011, 2010 and 2009
- (13) Euromoney, European Fixed Income Research poll, May 2011, 2010 and 2009
- (14) HedgeWeek Awards March 2011 and 2010

### Q3 2011 Highlights of New Awards & Rankings



Global provider in Equity Derivative: #1



Most innovative investment bank for Equity Derivatives

Most innovative investment bank for Retail Structured Products



Innovation of the year



## SUPPLEMENT - SPECIALISED FINANCIAL SERVICES AND INSURANCE

## RESULTS - SPECIALISED FINANCIAL SERVICES AND INSURANCE

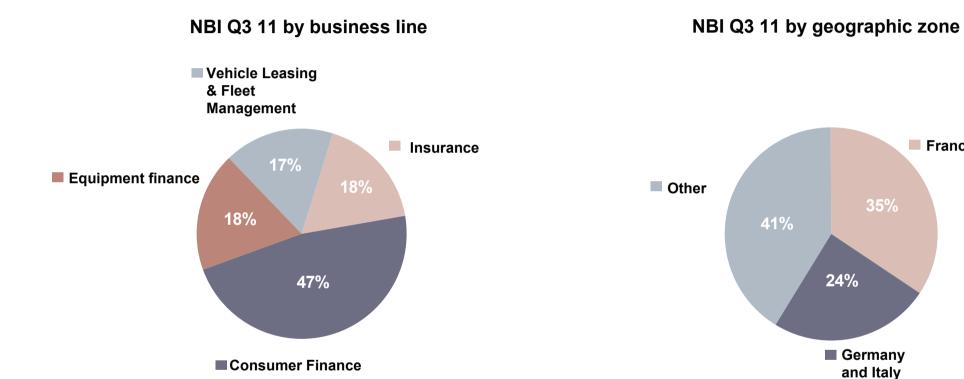
| In EUR m                            | Q3 10 Q3 11 Chg<br>Q3 vs Q3 |       | •      | 9M 10          | 9M 11   | 11 Chg<br>9M vs 9M |        |         |
|-------------------------------------|-----------------------------|-------|--------|----------------|---------|--------------------|--------|---------|
| Net banking income                  | 888                         | 850   | -4.3%  | +2.6%*         | 2,663   | 2,594              | -2.6%  | +3.7%*  |
| o.w. Specialised Financial Services | 762                         | 700   | -8.1%  | -0.3%          | 2,281   | 2,146              | -5.9%  | +1.3%*  |
| Operating expenses                  | (464)                       | (448) | -3.4%  | +6.8%*         | (1,376) | (1,376)            | 0.0%   | +10.8%* |
| Gross operating income              | 424                         | 402   | -5.2%  | -1.7%*         | 1,287   | 1,218              | -5.4%  | -3.3%*  |
| o.w. Specialised Financial Services | 348                         | 309   | -11.2% | <b>-7.0</b> %* | 1,056   | 940                | -11.0% | -8.5%*  |
| Net allocation to provisions        | (299)                       | (189) | -36.8% | -34.8%*        | (909)   | (616)              | -32.2% | -31.2%* |
| Operating income                    | 125                         | 213   | +70.4% | +75.4%*        | 378     | 602                | +59.3% | +62.6%* |
| o.w. Specialised Financial Services | 49                          | 120   | x2.4   | x 2.6*         | 147     | 324                | x2.2   | x 2.3*  |
| Group net income                    | 87                          | (53)  | NM     | NM*            | 249     | 224                | -10.0% | -7.5%*  |
| C/I ratio                           | 52.3%                       | 52.7% |        |                | 51.7%   | 53.0%              |        |         |

<sup>\*</sup> When adjusted for changes in Group structure and at constant exchange rates



### SUPPLEMENT - SPECIALISED FINANCIAL SERVICES AND INSURANCE

### BREAKDOWN OF NBI BY BUSINESS LINE AND BY GEOGRAPHIC ZONE





France

# SUPPLEMENT - PRIVATE BANKING, GLOBAL INVESTMENT MANAGEMENT AND SERVICES

# RESULTS PRIVATE BANKING, GLOBAL INVESTMENT MANAGEMENT AND SERVICES

| In EUR m                                | Q3 10 | Q3 11 | Chg<br>Q3 vs Q3 |          | 9M 10   | 9M 11   |       | hg<br>⁄s 9M |
|---|-------|-------|-----------------|----------|---------|---------|-------|-------------|
| Net banking income                      | 568   | 542   | -4.6%           | -3.7%*   | 1,664   | 1,669   | +0.3% | +0.7%*      |
| Operating expenses                      | (504) | (486) | -3.6%           | -2.4%*   | (1,481) | (1,469) | -0.8% | -0.3%*      |
| Gross operating income                  | 64    | 56    | -12.5%          | -13.8%*  | 183     | 200     | +9.3% | +8.7%*      |
| Net allocation to provisions            | 5     | 0     | -100.0%         | -100.0%* | 0       | (24)    | NM    | NM*         |
| Operating income                        | 69    | 56    | -18.8%          | -20.0%*  | 183     | 176     | -3.8% | -4.3%*      |
| Net profits or losses from other assets | 0     | (2)   | NM              | NM*      | 0       | 0       | NM    | NM*         |
| Group net income                        | 80    | 60    | -25.0%          | - 25.0%* | 209     | 216     | +3.3% | +2.9%*      |
| C/I ratio                               | 88.7% | 89.7% |                 |          | 89.0%   | 88.0%   |       |             |

<sup>\*</sup> When adjusted for changes in Group structure and at constant exchange rates



# SUPPLEMENT - PRIVATE BANKING, GLOBAL INVESTMENT MANAGEMENT AND SERVICES

## QUARTERLY INCOME STATEMENT

|   | Private Banking |       |        | Asset Management |       |        | SG SS, Brokers |       |        | Total Private Banking, Global Investment Management and Services |       |       |        |
|---|-----------------|-------|--------|------------------|-------|--------|----------------|-------|--------|--|-------|-------|--------|
|   | Q3 10           | Q3 11 | Change | Q3 10            | Q3 11 | Change | Q3 10          | Q3 11 | Change | Q3 10  | Q3 11 | Cha   | ange   |
| Net banking income                                    | 203             | 190   | -8%*   | 109              | 73    | -27%*  | 256            | 279   | +9%*   | 568  | 542   | -5%   | -4%*   |
| Operating expenses                                    | (147)           | (158) | +5%*   | (116)            | (78)  | -27%*  | (241)          | (250) | +4%*   | (504)  | (486) | -4%   | -2%*   |
| Gross operating income                                | 56              | 32    | -44%*  | (7)              | (5)   | +29%*  | 15             | 29    | +93%*  | 64   | 56    | -13%  | -14%*  |
| Net allocation to provisions                          | 0               | 2     | NM*    | 4                | 0     | -100%* | 1              | (2)   | NM*    | 5  | 0     | -100% | -100%* |
| Operating income                                      | 56              | 34    | -40%*  | (3)              | (5)   | -67%*  | 16             | 27    | +69%*  | 69   | 56    | -19%  | -20%*  |
| Net profits or losses from other assets               | (1)             | 0     |        | 0                | 0     |        | 1              | (2)   |        | 0  | (2)   |       |        |
| Net income from companies accounted for by the equity | 0               | 0     |        | 28               | 19    |        | 0              | 0     |        | 28   | 19    |       |        |
| Income tax  | (13)            | (7)   |        | 1                | 2     |        | (5)            | (8)   |        | (17)   | (13)  |       |        |
| Net income before minority interests                  | 42              | 27    |        | 26               | 16    |        | 12             | 17    |        | 80   | 60    |       |        |
| O.w. non controlling Interests                        | 0               | (1)   |        | 0                | 0     |        | 0              | 1     |        | 0  | 0     |       |        |
| Group net income                                      | 42              | 28    | -33%*  | 26               | 16    | -38%*  | 12             | 16    | +33%*  | 80   | 60    | -25%  | -25%*  |
| Average allocated capital                             | 473             | 505   |        | 418              | 415   |        | 532            | 501   |        | 1,422  | 1,421 |       |        |

<sup>\*</sup> When adjusted for changes in Group structure and at constant exchange rates



# SUPPLEMENT - PRIVATE BANKING, GLOBAL INVESTMENT MANAGEMENT AND SERVICES

## 9-MONTH INCOME STATEMENT

|   | Priv  | ate Bar | nking  | Asset Management |       |        | SG SS, Brokers |       |        | Total Private Banking, Global Investment Management and Services |         |     |      |
|---|-------|---------|--------|------------------|-------|--------|----------------|-------|--------|--|---------|-----|------|
|   | 9M 10 | 9M 11   | Change | 9M 10            | 9M 11 | Change | 9M 10          | 9M 11 | Change | 9M 10  | 9M 11   | Cha | ange |
| Net banking income                                    | 528   | 604     | +11%*  | 327              | 242   | -21%*  | 809            | 823   | +2%*   | 1,664  | 1,669   | +0% | +1%* |
| Operating expenses                                    | (411) | (468)   | +11%*  | (343)            | (243) | -25%*  | (727)          | (758) | +5%*   | (1,481)  | (1,469) | -1% | 0%*  |
| Gross operating income                                | 117   | 136     | +13%*  | (16)             | (1)   | +94%*  | 82             | 65    | -21%*  | 183  | 200     | +9% | +9%* |
| Net allocation to provisions                          | (1)   | (9)     | x 9.0* | 1                | 0     | -100%* | 0              | (15)  | NM*    | 0  | (24)    | NM  | NM*  |
| Operating income                                      | 116   | 127     | +7%*   | (15)             | (1)   | +94%*  | 82             | 50    | -39%*  | 183  | 176     | -4% | -4%* |
| Net profits or losses from other assets               | (1)   | 0       |        | 0                | 0     |        | 1              | 0     |        | 0  | 0       |     |      |
| Net income from companies accounted for by the equity | 0     | 0       |        | 75               | 81    |        | 0              | 0     |        | 75   | 81      |     |      |
| Income tax  | (26)  | (25)    |        | 5                | 1     |        | (27)           | (16)  |        | (48)   | (40)    |     |      |
| Net income before minority interests                  | 89    | 102     |        | 65               | 81    |        | 56             | 34    |        | 210  | 217     |     |      |
| O.w. non controlling Interests                        | 0     | 0       |        | 0                | 0     |        | 1              | 1     |        | 1  | 1       |     |      |
| Group net income                                      | 89    | 102     | +12%*  | 65               | 81    | +27%*  | 55             | 33    | -40%*  | 209  | 216     | +3% | +3%* |
| Average allocated capital                             | 446   | 498     |        | 448              | 432   |        | 532            | 472   |        | 1,426  | 1,402   |     |      |

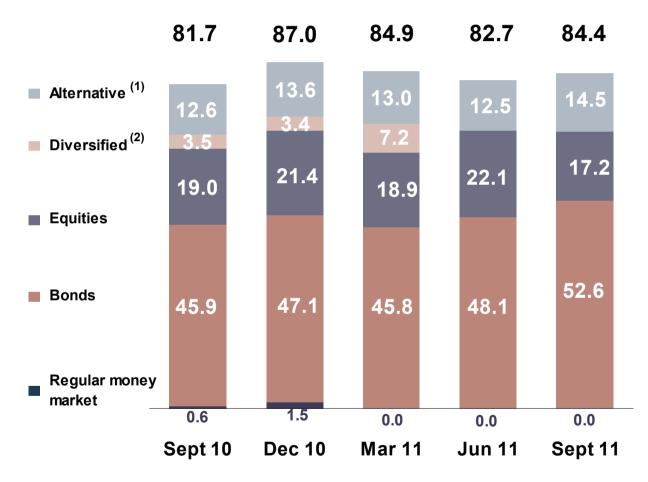
<sup>\*</sup> When adjusted for changes in Group structure and at constant exchange rates



### SUPPLEMENT - ASSET MANAGEMENT

### ASSETS UNDER MANAGEMENT BY PRODUCT TYPE EXCLUDING LYXOR

# EUR 84.4bn at 30 September 2011



(1) Hedge funds, private equity, real estate, active structured asset management, index-fund management

(2) Funds combining several asset classes (bonds, equities, cash), e.g. risk-profiled funds

Reminder: EUR 78.5bn assets managed by Lyxor at 30 September 2011



### TECHNICAL SUPPLEMENT

### DETERMINATION OF NUMBER OF SHARES USED TO CALCULATE EPS

| Average number of shares (thousands)   | 2009    | 2010    | 9M 11   |
|--|---------|---------|---------|
| Existing shares  | 646,234 | 742,917 | 759,812 |
| Deductions   |         |         |         |
| Shares allocated to cover stock options awarded to staff and restricted shares awarded | 11,444  | 11,703  | 13,342  |
| Other treasury shares and share buybacks   | 10,301  | 9,489   | 8,987   |
| Number of shares used to calculate EPS*  | 624,489 | 721,725 | 737,482 |
| EPS* (in EUR) (a)  | 0.45    | 4.96    | 2.77    |

When calculating earnings per share, the "Group net income for the period" is adjusted (decreased in the case of a profit and increased in the case of a loss) by the following elements:

Earnings per share is therefore calculated by dividing adjusted Group net income for the period by the average number of existing ordinary shares, excluding treasury shares and buybacks, but including the trading shares held by the Group.

(a) In accordance with IAS 33, historical data per share prior to the date of detachment of a preferential subscription right are restated by the adjustment coefficient for the transaction.



<sup>(</sup>i) the interest, net of tax, to be paid to holders of deeply-subordinated notes (EUR 75m in Q3 11 and EUR 225m in the first 9 months of 2011) and to holders of undated subordinated notes reclassified from debt to shareholders' equity (EUR 6m in Q3 11 and EUR 18m in in the first 9 months of 2011),
(ii) in 2009, the amount to be paid (prorata temporis) to holders of preferred shares (EUR 60m at end-December 2009).

### TECHNICAL SUPPLEMENT

### DETERMINATION OF NUMBER OF SHARES USED TO CALCULATE NAPS

| Number of shares at end of period (thousands)  | 2009    | 2010    | 9M 11   |
|--|---------|---------|---------|
| Existing shares  | 739,806 | 746,422 | 776,080 |
| Deductions   |         |         |         |
| Shares allocated to cover stock options awarded to staff and restricted shares awarded | 11,976  | 12,283  | 18,948  |
| Other treasury shares and share buybacks   | 8,987   | 9,023   | 8,987   |
| Number of shares used to calculate NAPS*   | 718,843 | 725,115 | 748,145 |
| Net Asset Value  | 35,183  | 39,140  | 40,861  |
| NAPS* (in EUR) (a)   | 48.9    | 54.0    | 54.6    |
| Net Asset Value less Goodwill  | 27,562  | 30,689  | 32,816  |
| Net Asset Value less Goodwill per Share (EUR)  | 38.3    | 42.3    | 43.9    |

<sup>\*</sup> The net asset value per ordinary share equals the Group shareholders' equity, excluding:

The number of shares considered is the number of ordinary shares outstanding at 30 September 2011, excluding treasury shares and buybacks, but including the trading shares held by the Group.

(a) In accordance with IAS 33, historical data per share prior to the date of detachment of a preferential subscription right are restated by the adjustment coefficient for the transaction.



<sup>(</sup>i) deeply subordinated notes (EUR 6.3 billion at end-September 2011), reclassified undated subordinated notes (EUR 0.9 billion at end-September 2011), (ii) the interest to be paid to holders of deeply subordinated notes and undated subordinated notes and (iii) the remuneration of preferred shares in 2009, determined under contractual terms, but reinstating the book value of the trading shares held by the Group.

# TECHNICAL SUPPLEMENT

# **ENVIRONMENT**

|   | Q3 10 | Q2 11 | Q3 11 |
|---|-------|-------|-------|
| Interest rates (quarterly average) %      |       |       |       |
| 10-year French government bond            | 2.81  | 3.53  | 2.97  |
| 3-month euribor                           | 0.87  | 1.41  | 1.56  |
| Indices (end of period)                   |       |       |       |
| CAC 40                                    | 3,715 | 3,982 | 2,982 |
| EuroStoxx 50                              | 2,748 | 2,849 | 2,180 |
| Nasdaq                                    | 2,369 | 2,774 | 2,415 |
| Currencies (quarterly average)            |       |       |       |
| EUR / USD                                 | 1.37  | 1.45  | 1.35  |
| EUR / GBP                                 | 0.87  | 0.90  | 0.87  |
| EUR / YEN                                 | 111   | 117   | 110   |
| Issuance volumes in Europe *              |       |       |       |
| Primary bond issues in euros (in EUR bn)  | 222   | 265   | 132   |
| Primary equity & convertibles (in USD bn) | 20    | 73    | 26    |

<sup>\*</sup> Thomson Financial database (Q3 11 extraction)



### THE INVESTOR RELATIONS TEAM

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