# PRESENTATION TO DEBT INVESTORS

**1st quarter 2020** | May 2020



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More detailed information on the potential risks that could affect Societe Generale's financial results can be found in the Registration Document and its updates filed with the French Autorité des Marchés Financiers.

The financial information presented for the first quarter 2020 was reviewed by the Board of Directors on 29 April 2020 and has been prepared in accordance with IFRS as adopted in the European Union and applicable at this date. This information has not been audited.

The figures presented in this document have been restated for the application of IAS 12 amendment. As a consequence, the tax effect on interest paid to holders of deeply subordinated notes undated subordinated notes is now accounted in the profit and loss of the period on « Income tax ». See supplement.

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# KEY HIGHLIGHTS AND GROUP PERFORMANCE

# WE ARE SUPPORTING OUR PEOPLE, CLIENTS AND ALL PARTNERS WITH A DEEP SENSE OF RESPONSABILITY





#### **CLIENTS**



### **COMMUNITIES**

Priority given to the care situation of our staff

Demonstrated capacity to fully operate remotely at Group level

**Strong managerial support** and regular morale survey

**Fixed salaries guaranteed** for 138,000 members of staff worldwide during the crisis

#### **CORPORATE**

**Accompanying corporate and institutional** to go through the crisis, through **Financing and Advisory business** in **all our geographies** 

Active participation to **support corporate companies** and **maintain jobs** 

In **France**, active participation to the **smooth** and **quick** implementation of a **large-scale loan facility guaranteed by the French state** 

Participation to similar **loan programmes guaranteed by Governments** in **Czech Republic** and **Romania** 

In **Russia**, 6-month **moratorium on bankruptcy** for companies operating in the most affected sectors

In Africa, pro-active standstill measures from 3 to 6 months implemented in most countries on top of potential local measures

Up to **EUR 100m** of financial commitments taken by **SG Insurance** to **support its clients and the economy** 

#### **INDIVIDUAL**

Networks remain fully operational with ~ 85% branches open in France, 95% in Africa, 90% in Russia and ~ 70% in KB and BRD

In France, flexible approach for individual customers

Standstill measures for 3 to 6 months<sup>(1)</sup> applicable to individual clients in international geographies

A global solidarity programme up to EUR 50m both at a French and international level

**Tailor made support schemes** developed by each bank in every country where the Group operates

(1) Up to 9 months in Romania until 31/12/2020



### WE ENTER THIS CRISIS WITH A STRONG PROFILE

#### **SOLID RISK PROFILE**

Applying the highest standards in terms of selective credit origination and active credit portfolio hedging policies

**Diversified exposure** in terms of **sector** and **geography** (from 15% of EAD in emerging markets in 2009 to 11% in 2019)

Very good quality of portfolio: NPL Ratio of 3.1% in Q1 20, vs. 6.6% at end-2013 and Coverage Ratio of 55% in Q1 20

#### Strict control of market risk:

market RWAs representing 5% of Group total RWAs: diversified business mix

# STRONG BALANCE SHEET AND LIQUIDTY

**CETI ratio** at 12.6% as of 31/03/2020 (13.2%<sup>(1)</sup> as of 31/12/2019) **350bp buffer** above MDA<sup>(2)</sup>

Increasing and comfortable liquidity buffer

Funding programme completed at 45% with demonstrated capacity to access markets in current conditions

# REFOCUSED BUSINESS MODEL

More than 100 disposals since 2009 with an exit from 25 countries

Refocusing completed for International Retail Banking

**Retail presence** in **4 regions**, with strong franchises

Leadership positions in Financial services

High value-added businesses in wholesale banking

# ROBUST OPERATING MODEL BASED ON SOLID IT FOUNDATIONS

Benefits from increased level of digitalisation emphasized at both business and support function level

Solid IT system, with no major IT incident as of today despite the IT scale-up across the Group

**Significant milestone** delivered successfully in March on **EMC integration** 

<sup>(1)</sup> After reversal of 2019 dividend provision

<sup>9.05%</sup> as of April 1st, 2020 SOCIETE GENERALE

### Q1 20 RESULTS HIGHLIGHTS AND 2020 OUTLOOK

RESILIENT RETAIL AND FINANCIAL SERVICES, SEVERE IMPACT ON GLOBAL MARKETS DECREASE IN COSTS

INITIAL IMPACT OF COVID-19 ON COST OF RISK

STRONG CAPITAL AND LIQUIDITY POSITION

#### Solid retail banking

Good commercial performance in January and February across all geographies partly offset by lockdown in March

Resilient profitability of French and International retail banking

**Resilient Financial Services** 

Solid revenues in Financing activities

Global Markets largely affected by the impact of market dislocation on structured products **Decrease in costs<sup>(1)</sup> by -3.6% in Q1 20** vs. Q1 19

Decrease in costs in 2020 at Group level

Adding EUR 600m-700m net savings in 2020

**Cost of risk up 3x,** starting from a very low level

2020 cost of risk
expected to be around
70bp in base "Covid"
scenario and around
100bp in extended
health crisis scenario

CET 1 ratio at 12.6%, ~350bp over MDA<sup>(2)</sup>

LCR at 144% on average

Liquidity buffer of EUR 203bn

Funding programme ~45% completed, ~2/3 for SNP

2020 CETI ratio with a buffer over MDA between 200bp and 250bp depending on the assumption related to the distribution of an exceptional dividend

(1) Underlying data: adjusted for exceptional items and IFRIC 21 linearisation. See supplement. (2) 9.05% as of April 1st, 2020



### Q1 20 GROUP PERFORMANCE









#### FRENCH RETAIL BANKING

-1.2% excl. PEL/CEL vs. Q1 19

Revenues

Good commercial dynamism in January and February, end of March impacted by Covid-19

Increase in net interest margin offset by a decrease in service fees

Decrease in costs (1) (-3.8% vs. Q1 19)

RONE<sup>(1)</sup>

10.7% in Q1 20

# INTERNATIONAL RETAIL BANKING

#### Revenues

**+2.9%\*** vs. Q1 19

Good commercial dynamic across regions with first sight of Covid-19 impact from mid-March

Positive jaws<sup>(2)</sup>

RONE(1)

13.2% in Q1 20

#### /OD1100

**-0.9%\*** vs. 01 19

FINANCIAL

**SERVICES** 

Revenues

Revenues growth<sup>(3)</sup> in Insurance High level in unit-linked and good performance in Protection

**INSURANCE AND** 

Resilient Financial Services to Corporates

RONE<sup>(1)</sup>

19.6% in Q1 20

# GLOBAL BANKING AND INVESTOR SOLUTIONS

#### Revenues

-27.3% vs. 01 19

Good performance in FIC (+32% in Q1 20 vs. NBI impacted by the change in Q1 19) offset by poor performance in Equities (-99% vs. Q1 19) instruments corresponding to

Resilient revenues in Financing & Advisory; significant increase in cost of risk

Increase in revenues in Asset & Wealth Management

Decrease in costs<sup>(1)</sup> (-4.9% vs. Q1 19)

RONE<sup>(1)</sup>

<0% in Q1 20

# CORPORATE CENTRE

# Gross operating income

**EUR-406m** 

NBI impacted by the change in fair value of financial instruments corresponding to economic hedges of financial debt that do not meet IFRS hedge accounting criteria

Costs globally in line with last year

IFRS 5 impact of refocusing plan (EUR -77m in Q1 20)

Q1 20 Revenues EUR 5.2bn, Q1 20 Group net income<sup>(1)</sup> at EUR 98m, CETI ratio at 12.6%

(1) Underlying data: adjusted for exceptional items, IFRIC 21 linearisation and PEL/CEL provision for French Retail Banking. See supplement.

(2) Excluding contribution to Covid-fund in Mediterranean basin (3) Excluding contribution to the solidarity fund in France \* When adjusted for changes in Group structure and at constant exchange rates

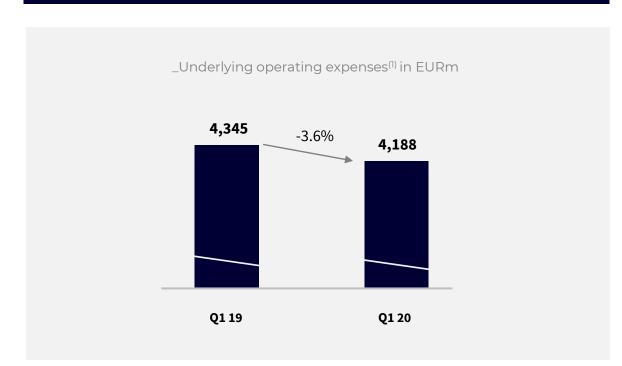


### **WORKING ON ADDITIONAL COST MEASURES**



# PURSUING THE DOWNWARD TREND INITIATED IN 2019





#### **Travel & events**

#### **External providers**

Interim, consulting, business expertise IT services

**External subcontractors** 

Hiring freeze, variable compensation

**Optimise "Change the Bank" expenses** 

Prioritisation in the project portfolio

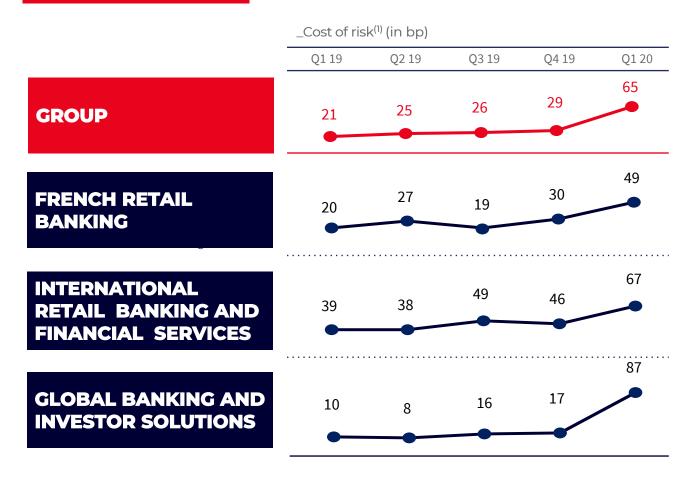
Decrease in costs in 2020 vs. 2019

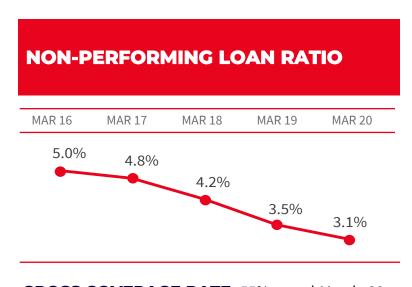
Additional net cost reduction of EUR 600m-700m in 2020

(1) Underlying operating expenses: adjusted for IFRIC 21 linearisation. See Methodology and Supplement p.38 \* When adjusted for changes in Group structure and at constant exchange rates



### **COST OF RISK REFLECTING FIRST EFFECTS OF COVID-19**





**GROSS COVERAGE RATE:** 55% at end-March. 20

2020 cost of risk expected at around 70bp in our base "Covid" scenario and around 100bp in our extended health crisis scenario

(1) Outstandings at beginning of period. Annualised.



### **MACRO ECONOMIC SCENARIOS**

#### **BASE « COVID » SCENARIO**

#### **EXTENDED HEALTH CRISIS SCENARIO**



World US Euro zone France
-7.8%
-11.5%
-12.00(
-11.1%

2020 GDP

Gradual lifting of NPI (Non Pharmaceutical Interventions) by autumn 2020

Prolongation of NPI (Non Pharmaceutical Interventions) measures by one quarter

-12.8%

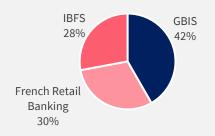
2020 estimated cost of risk ~70bp

2020 estimated cost of risk ~100bp



# **FOCUS ON Q1 20 COST OF RISK**

#### Q1 20 NET COST OF RISK EUR 820m



Cost of risk at 32 bps excluding Covid-19 and 2 fraud-related one off charges this quarter

Covid 19 explaining ~36% of Q1 20 cost of risk, half of which resulting from management overlay

#### FRENCH RETAIL BANKING

#### EUR 249m (vs. EUR 149m in Q4 19)

Increase partly resulting from S1/S2 provisioning related to Covid-19

Strong support expected from State measures (unemployment scheme)

Moratorium in place for Small Business and SMEs, flexible approach for private customers (limited impact in Q1)

# INTERNATIONAL RETAIL BANKING AND FINANCIAL SERVICES

#### EUR 229m (vs. EUR 158m in Q4 19)

First impact of Covid-19 notably in Europe
Still early stages of the crisis in other geographies

# GLOBAL BANKING AND INVESTOR SOLUTIONS

#### EUR 342m (vs. EUR 66m in Q4 19)

Increased provisioning on sectors considered most at risk

Impact from 2 fraud-related one off charges this quarter

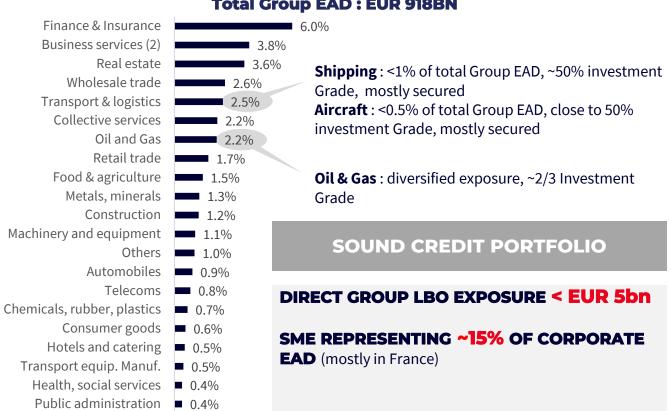
#### **COVID 19 EXPLAINING ~36% OF Q1 20 COST OF RISK**



### **DIVERSIFIED AND SOUND PORTFOLIO**

#### **DIVERSIFIED CORPORATE PORTFOLIO**

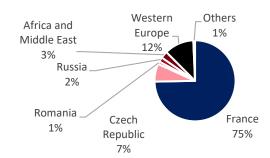
## CORPORATE EAD IN EACH SECTOR IN % OF TOTAL GROUP EAD(1) AT 31.12.2019 Total Group EAD: EUR 918BN



#### **SOLID RETAIL EXPOSURE**

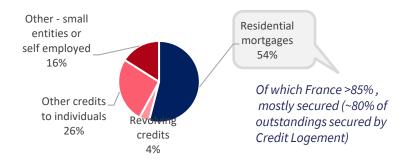
#### **FOCUSED ON SOLID GEOGRAPHIES**

EAD, on and off-balance sheet (EUR 203bn) as at 31.12.19(3)



#### **DIVERSIFIED RETAIL CREDIT RISK**

EAD, on and off-balance sheet (EUR 203bn) as at 31.12.19(3)



(1)EAD for the corporate portfolio as defined by the Basel regulations (large corporate including insurance companies, funds and hedge funds, SME, specialised financing, and factoring) based on the obligor's characteristics before taking account of the substitution effect. Total credit risk (debtor, issuer and replacement risk). Corporate EAD: EUR 326bn
(2) Including conglomerates, (3) As per Pillar 3 disclosure



# **GROUP RESULTS**

**REVENUES FROM BUSINESSES** EUR 5.5bn, -12.2% vs. Q1 19

**DECREASE IN OPERATING EXPENSES**(1)

EUR 4.2bn, -3.6% vs. Q1 19

In EURm	Q1 20	Q1 19	Cha	ange
Net banking income	5,170	6,191	-16.5%	-14.9%*
Operating expenses	(4,678)	(4,789)	-2.3%	-0.7%*
Underlying operating expenses(1)	(4,188)	(4,345)	-3.6%	-1.9%*
Gross operating income	492	1,402	-64.9%	-63.8%*
Underlying gross operating income(1)	982	1,846	-46.8%	-45.6%*
Net cost of risk	(820)	(264)	x 3,1	x 3,1
Operatingincome	(328)	1,138	n/s	n/s
Underlying operating income(1)	162	1,582	-89.8%	-89.4%*
Net profits or losses from other assets	80	(51)	n/s	n/s
Underlying net profits or losses from other assets(1)	157	2	x78.5	x79.1
Income tax	46	(255)	n/s	n/s
Reported Group net income	(326)	686	n/s	n/s
Underlying Group net income(1)	98	1,065	-90.8%	-90.4%*
ROE(2)	-3.6%	4.2%		
ROTE(2)	-4.2%	5.5%	_	
Underlying ROTE (1)	-0.5%	8.4%	-	



<sup>(1)</sup> Underlying data: adjusted for exceptional items and IFRIC 21 linearisation. See Methodology and Supplement p. 38

<sup>(2)</sup> ROE, ROTE calculated after deduction of AT1 coupons

Q1 19 figures restated for IAS 12 impact of tax effect on interest paid to holders of deeply subordinated notes & undated subordinated notes (EUR +55m) in "Income tax" and "Group net income". See supplement p.37

<sup>\*</sup>when adjusted for changes in Group structure and at constant exchange rates

# **BUSINESS**PERFORMANCE

# Strong commercial dynamism at the beginning of the quarter, March impacted by Covid-19 situation

**REVENUES**(1) -1.2% vs. Q1 19, with a decrease in March offsetting good January / February performance

**Commission**s -2.6% vs. Q1 19; the decrease in service fees in March offsetting strong performance of financial fees

**Net interest margin** +1.4% vs. Q1 19, supported by dynamic volumes, credit margins and tiering effect

# **STRICT DISCIPLINE ON COSTS** -2.4% vs. Q1 19 (-3.8%<sup>(2)</sup>)

COST OF RISK increase to 49bp

Roll out of **REAL ESTATE PROGRAM** 



# FRENCH RETAIL BANKING RESULTS

In EURm	Q1 20	Q1 19	Change
Net banking income	1,880	1,916	-1.9%
Net banking income excl. PEL/CEL	1,905	1,928	-1.2%
Operating expenses	(1,450)	(1,486)	-2.4%
Gross operating income	430	430	+0.0%
Gross operating income excl. PEL/CEL	455	442	+3.1%
Net cost of risk	(249)	(94)	x2.6
Operating income	181	336	-46.1%
Net income from other assets	131	1	n/s
Reported Group net income	219	234	-6.4%
RONE	7.8%	8.3%	
Underlying RONE (2)	10.7%	10.4%	<b>-</b>

Q1 20 RONE<sup>(2)</sup>: 10.7%

<sup>(1)</sup> Excluding PEL/CEL provision

<sup>(2)</sup> Underlying data: adjusted for IFRIC 21 linearisation, PEL/CEL provision. See supplement.

# FRENCH RETAIL BANKING ADAPTING TO THE CURRENT SITUATION



# BE THE TRUSTED PARTNER OF OUR CLIENTS

# STRONG COMMERCIAL DYNAMISM AT THE START OF THE YEAR

Boursorama 2.3m clients (+26% YoY) Wealthy / Mass affluent +2.2% in # of clients Professional & Corporate stable in # of clients

# ACCOMPANYING CLIENTS THROUGH THE CRISIS

Flexibility for **individual clients**, with the possibility of adjusting the repayment schedule of their mortgage loans

#### **Corporate and professional clients** (as of 27/04)

- ➤ ~57,000 client requests for new loans within French State guarantee scheme for ~EUR 14bn
- ➤ ~EUR 1.8bn of deferred payment for Corporate investment loans



# LEVERAGE OUR DIGITAL CAPABILITIES

#### **OPERATIONAL CONTINUITY**

~85% of branches opened during lockdown period, all call centers opened All back offices operational Strong capacity to operate remotely

# USE OF DIGITAL CAPABILITIES FROM OUR CLIENTS

# KEY HIGHLIGHTS OF THE QUARTER

#### INDIVIDUAL CLIENT LOANS

Outstandings +8.5% vs. Q1 19

#### **MEDIUM-TERM CORPORATE LOANS**

Outstandings +6.4% vs. Q1 19

#### **PRIVATE BANKING**

AuM EUR 64.2bn Q1 20 Net inflows EUR 0.5bn

#### **INSURANCE**

Life Insurance outstandings EUR 94.3 bn



## INTERNATIONAL RETAIL BANKING **AND FINANCIAL SERVICES RESULTS**

#### **REVENUE GROWTH (+1.6%\*) DESPITE FIRST SIGHT OF COVID IMPACT**

Good commercial start in Q1 20 in International Retail Banking with a slowdown in Western Europe over the last 15 days

Solid revenues (+1.8%\*) in Insurance<sup>(2)</sup> with a strong unit-linked share in life insurance premium

Resilient revenues in Financial Services to Corporate

**POSITIVE JAWS<sup>(3)</sup>** (Revenues up +1.9%\* and costs up +1.5%\* excluding covid-fund)

In EURm	Q120	Q1 19	Cha	ange
Net banking income	1,964	2,076	-5.4%	+1.6%*
Operating expenses	(1,146)	(1,204)	-4.8%	+2.6%*
Gross operating income	818	872	-6.2%	+0.2%*
Net cost of risk	(229)	(128)	+78.9%	+80.9%*
Operating income	589	744	-20.8%	-14.6%*
Net profits or losses from other assets	12	1	x 12,0	x 12,1
Reported Group net income	365	464	-21.3%	-12.5%*
RONE	13.8%	16.0%		
Underlying RONE (1)	15.4%	17.6%		

Q1 20 RONE<sup>(1)</sup>: 15.4%



<sup>\*</sup> When adjusted for changes in Group structure and at constant exchange rates

<sup>(1)</sup> Adjusted for IFRIC 21

<sup>(2)</sup> Excluding EUR 6m of contribution to the solidarity fund in France

<sup>(3)</sup> Excluding EUR 11m of contribution to the COVID fund in Mediterranean basin and EUR 6m of contribution to the solidarity fund in France

# INTERNATIONAL RETAIL BANKING GOOD COMMERCIAL START IN Q1 2020

**EUROPE** 

+6%\*

OF LOANS OUTST. vs. March 19

+7%\*

OF DEPOSITS OUTST. vs. March 19

RUSSIA (1)

+8%\*

OF LOANS OUTST. vs. March 19

+14%\*

OF DEPOSITS OUTST. vs. March 19

**AFRICA AND OTHER** 

+6%\*

OF LOANS OUTST. vs. March 19

+6%\*

: OF DEPOSITS OUTST. vs. March 19

**Revenues +1%\*** vs. Q1 19

**Revenues +4%\*** vs. Q1 19

Good commercial performance with a strong production on corporate segment

31% share of digital sales in retail in Q1 20 compared with 23% in Q4 19

**Revenues +4%\*** vs. Q1 19

Strong deposit collection through the quarter

Net Interest Income driven by volume growth and spread effect

1.6m of YUP wallets as of March 20, +176% of number of transactions vs. Q1 19 +173% transactions via SG connect (vs Q1 19)

\* When adjusted for changes in Group structure and at constant exchange rates (1) SG Russia scope



#### **REVENUES –20.7% vs. Q1 19,** adjusted for runoff activities, disposals and SIX stake revaluation

# **STRONG DISCIPLINE ON COSTS -2.4%** vs. Q1 19 (**-4.9%**)<sup>(1)</sup> EUR 500m savings already secured

# WELL ON TRACK TO DELIVER LOWER THAN EUR 6.8BN COSTS IN 2020

**INCREASE IN COST OF RISK** including two fraud related charges

# GLOBAL BANKING AND INVESTOR SOLUTIONS RESULTS

In EURm	Q1 20	Q1 19	Cha	ange
Net banking income	1,627	2,239	-27.3%	-28.2%*
Operating expenses	(1,977)	(2,026)	-2.4%	-2.9%*
Gross operating income	(350)	213	n/s	n/s
Net cost of risk	(342)	(42)	x 8.1	x 8.0*
Operating income	(692)	171	n/s	n/s
Reported Group net income	(537)	140	n/s	n/s
RONE	-15.8%	3.4%		
Underlying RONE (1)	-9.0%	8.0%		

Q1 19  $RONE^{(1)} < 0\%$ 

(1) Adjusted for IFRIC 21 linearisation. IFRIC 21 amounts to EUR -386m in Q1 20 vs. EUR -337m in Q1 19 (see p.38 and 39)



<sup>\*</sup> When adjusted for changes in Group structure and at constant exchange rates

# WHAT HAPPENED IN THE MARKETS THIS QUARTER?

#### **SOME POSITIVE TRENDS**

Strong volumes on Equity, benefiting to Flow, Listed products and Prime services

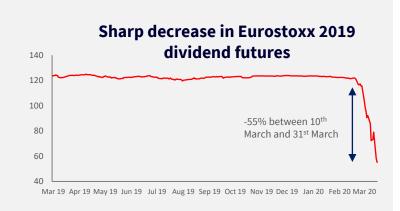
#### **Good momentum on Fixed Income Markets**

- Strong client activity
- Higher level of volatility
- Decreased interest rates
- Investors move towards safer assets (Gold, USD, CHF)

#### **SECULAR MARKET DISLOCATION**





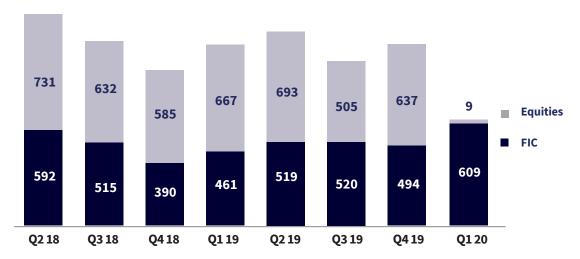




# STRONG PERFORMANCE IN FIC, EQUITIES REVENUES SEVERELY IMPACTED BY MARKET DISLOCATION

GLOBAL MARKETS & INVESTOR SERVICES: -42% VS. Q1 19, -34%\*

\_Global Markets Revenues (EUR m)



#### FIC +32% VS. Q1 19 (+52% EXCLUDING RUN-OFF)

Very good performance in Flow (especially in Forex and Rates) and Financing, driven by intense commercial activity

#### **EQUITIES -99% VS. Q1 19**

Strong performance for Prime Services, Listed Products, Flow derivatives and cash

Around EUR-175 m increase in reserves

Severe impact on structured products revenues due to market dislocation in March implying increased hedging costs, dividend cancellation (EUR-200 m), counterparty default (EUR-55 m)

Significant migration step successfully achieved in March on EMC integration

Notable difference across regions with excellent quarter in the US

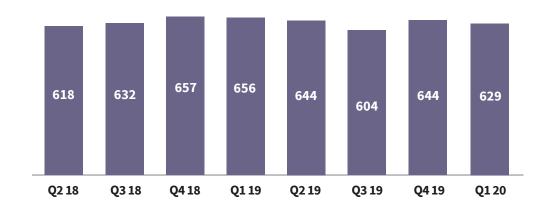
\*Excluding activities in run-off and six stake revaluation



# GLOBAL BANKING AND INVESTOR SOLUTIONS FINANCING & ADVISORY, ASSET & WEALTH MANAGEMENT

#### FINANCING & ADVISORY: -4% VS. HIGH BASE IN Q1 19, SIGNIFIANT INCREASE IN NET COST OF RISK

\_Financing & Advisory Revenues (EURm)



Resilient performance in structured finance with strong start of the year, continued growth in transaction banking Weaker quarter in Asset Backed-Products due to credit market dislocation

Mixed results in Investment Banking: active quarter in debt capital market, offset by muted markets in M&A, equity capital market and LBO

High increase in net cost of risk

#### **ASSET & WEALTH MANAGEMENT: +6%\* vs. Q1 19**

Lyxor +13% vs Q1 19: strong activity on ETF - Private Banking +4%\* vs Q1 19: good dynamic in France

<sup>\*</sup>Adjusted for Belgium private banking and six stake revaluation



# **CORPORATE CENTRE**

#### **NET BANKING INCOME**

NBI impacted by the change in fair value of financial instruments corresponding to economic hedges of financial debt that do not meet IFRS hedge accounting criteria

# **NET PROFITS OR LOSSES FROM OTHER ASSETS**

IFRS 5 impact of refocusing plan (EUR -77m) o/w Impact of closing of Société Générale de Banque aux Antilles disposal for EUR -69m

In EURm	Q1 20	Q1 19
Net banking income	(301)	(40)
Operating expenses	(105)	(73)
Gross operating income	(406)	(113)
Net cost of risk		
Net profits or losses from other assets	(77)	(53)
Reported Group net income	(373)	(152)

Q1 19 figures restated for IAS 12 impact of tax effect on interest paid to holders of deeply subordinated notes & undated subordinated notes (EUR +55m) on "Income tax" and "Group net income". See supplement.



# 5 CAPITAL AND LIQUIDITY

# **BALANCE SHEET RATIOS ABOVE REGULATORY REQUIREMENTS**

	2020 requirements <sup>(2),(3)</sup>	End-Q1 20 ratios	Target 2020
CET1	9.1%	12.6%	200-250 bps over MDA
Total Capital	13.5%	18.0%	
Leverage ratio	3.5%	4.2%	4% - 4.5%
TLAC	19.8% (% RWA) 6.0% (% leverage)	28.3% (% RWA) 8.0% (% leverage)	
MREL <sup>(1)</sup>	8% (% TLOF)	> 8% (% TLOF)	
LCR	>100%	144%	>100%
NSFR	>100%	>100%	>100%

Average on Q1 2020



TLOF: Total Liabilities & Own Funds, after full recognition of netting rights on derivatives. Requirements subject to regulatory and legislative changes

Excluding Pillar 2 Guidance add-on. Including countra cyclical buffer (7bp as of 01.04.20 due to lowering of French and Czech Republic buffers) and Application of Art 104.a: 77bp preliminary estimated benefit on previous 1.75% P2R

Requirements are presented as of today's status of regulatory discussions

#### CETI<sup>(1)</sup> AT 12.6%,

~350 bp buffer over MDA (~9%)

#### **LEVERAGE RATIO AT 4.2%**

Active management of our leverage exposure, ensuring stable ratio

#### **TOTAL CAPITAL AT 18.0%**

AT1 and T2 buckets well above minimum requirements

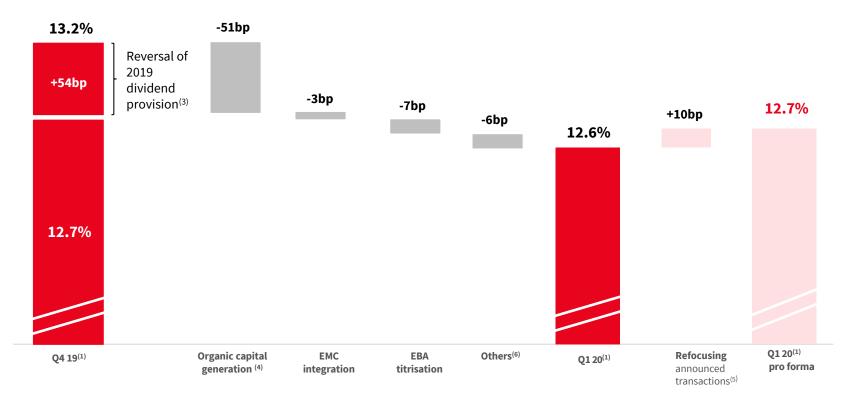
#### **TLAC<sup>(2)</sup> RATIO: 28.3% OF RWA**

### MREL COMPLIANT WITH BAIL-INABLE DEBT ONLY

Compliance with MREL/TLAC requirements since 2018 thanks to constant and regular access to the SNP markets since December 2016 (EUR 27bn outstanding)

# CAPITAL: COMFORTABLE BUFFER OVER REGULATORY REQUIREMENTS

\_Q1 20: change in CETI<sup>(1)</sup> ratio (in bp)

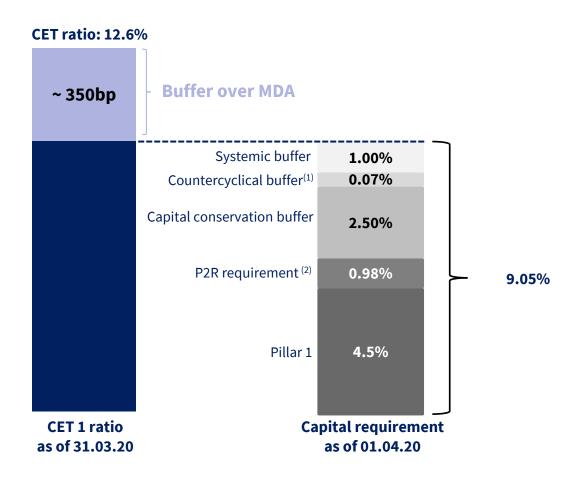


- (1) Fully-loaded, based on CRR/CRD4 rules, including the Danish compromise for Insurance. See Methodology.
- (2) Including 2.5% of Senior Preferred debt
- (3) Subject to the approval of resolution no.3 "Allocation of 2019 Income" by the Annual General Meeting of 19 May 2020
- (4) Including -5bp of hybrid coupons
- (5) Estimated impact at signing date, excluding IFRS 5 impact
- (6) Including -2 bp of TRIM

SOCIETE GENERALE

<sup>\*</sup> When adjusted for Group structure and at constant exchange rate

### GROUP CETI: BUFFER TO MDA

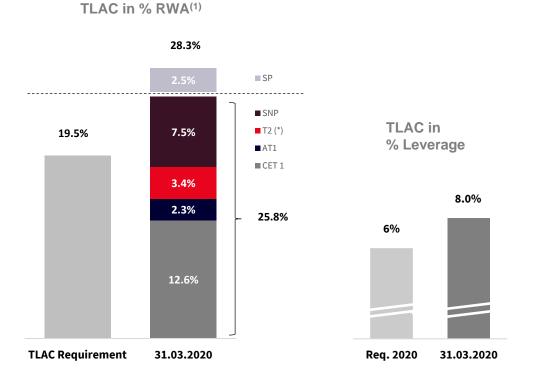


- (1) 7bp as of 01.04.20 (lowering of French and Czech Republic buffers)
- (2) Application of Art 104.a: 77bp preliminary estimated benefit on previous 1.75% P2R

### GROUP TLAC / MREL

\_TLAC ratio

#### Meeting 2020 (19.5%<sup>(1)</sup>) and 2022 (21.5%<sup>(1)</sup>) requirements



#### \_MREL ratio

#### Meeting total requirements (notification received in June 2018)

MREL in

% TLOF

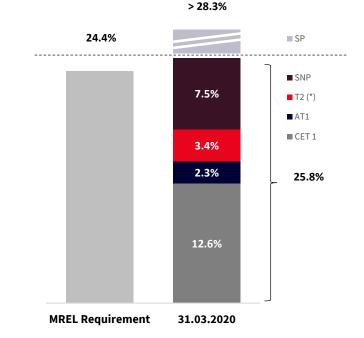
8%

Req. 2020

>8%

31.03.2020

#### MREL in % RWA<sup>(2)</sup>



- (1) Without countra cyclical buffer
- 2) Based on RWAs as of end-December 2016
- (\*) Tier 2 capital computed for TLAC / MREL differ from T2 capital for total capital ratio due to TLAC / MREL eligibility rules

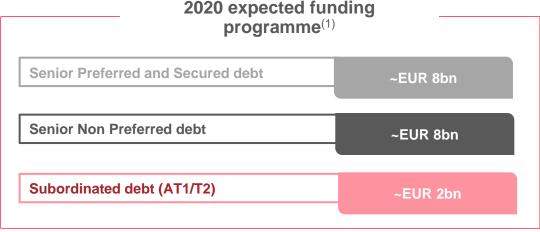
# Parent company 2020 funding programme similar to 2019 and shown prior to potential adjustments

- ~EUR 18bn of vanilla debt, well balanced across the different debt formats
- Annual structured notes issuance volume in line with amounts issued over past years (~EUR 19bn)
- Flexibility to issue or not depending on prevailing market conditions, in light of strong liquidity
- Only ~EUR 3bn in Senior Non Preferred identified for further issuance prior to year end, as we are already well advanced on our programme
- Only ~EUR 1bn max in sub debt, as SG's ratios are comfortably above requirements

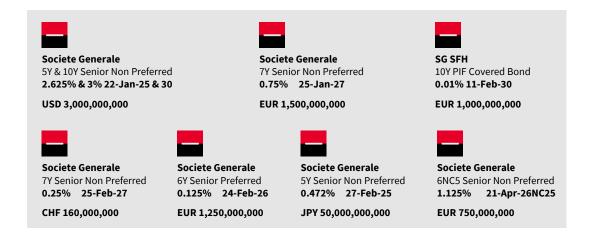
#### As of 15 April 2020:

- Completion of 44% of the vanilla funding programme through issuance of EUR 5.6bn of SNP debt, EUR 1.25bn of SP debt and EUR 1.1bn of CB at attractive conditions
- Issuance of EUR 7.4bn of structured notes
- Competitive funding conditions: MS6M+54bp (incl. SNP, SP and CB), av. maturity of 5.6 years
- Additional EUR 0.15bn issued by subsidiaries

# GROUP LONG TERM FUNDING PROGRAMME



(1) Excluding structured notes





# Access to diversified and complementary investor bases through:

Subordinated issuances Senior vanilla issuances (public or private placements)

Senior structured notes distributed to institutional investors, private banks and retail networks, in France and abroad Covered bonds (SFH, SCF) and securitizations

#### **Issuance by Group subsidiaries**

Access to local investor bases by subsidiaries which issue in their own names or issue secured transactions (Russian entities, ALD, GEFA, Crédit du Nord, etc.)

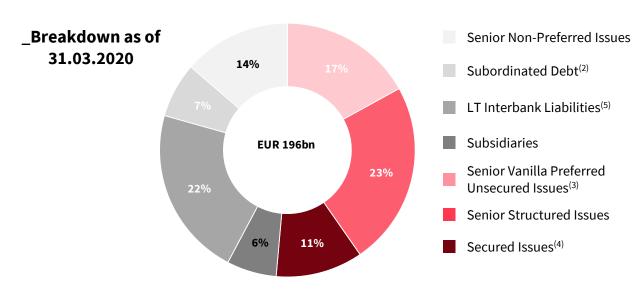
Increased funding autonomy of IBFS subsidiaries

#### **Balanced amortisation schedule**

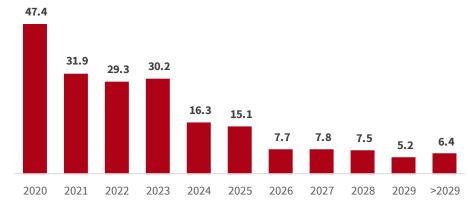
- See Methodology
- (2) Including undated subordinated debt
- (3) Including CD & CP > 1y
- (4) Including CRH
- (5) Including IF

# SOCIETE

# GROUP LONG TERM FUNDING BREAKDOWN(1)



\_Amortisation schedule as of 31.03.2020, in EUR bn



Robust balance sheet

Stable loan to deposit ratio

High quality asset buffers

Comfortable LCR at 144% on average in Q1 20

NSFR above regulatory requirements

Liquid asset buffer of EUR 203bn at March 2020

High quality of the liquidity reserve: EUR 83bn of HQLA assets at end-March 2020 and EUR 117bn of Central bank deposits

Excluding mandatory reserves for central bank deposits

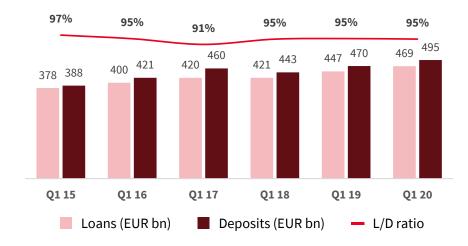
Unencumbered, net of haircuts for HQLA assets and other assets eligible to central bank

- \* See Methodology.
- (1) Excluding mandatory reserves
- (2) Unencumbered, net of haircuts

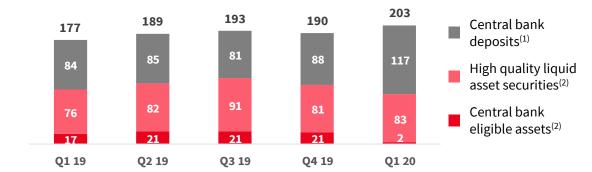
# SOCIETE GENERALE

# STRENGTHENED FUNDING STRUCTURE

#### \_Loan to Deposit Ratio



#### \_Liquid Asset Buffer (in EUR bn)



### **CREDIT RATING OVERVIEW**

#### **Good fundamentals**

S&P: "Diverse business model by geography and segment"

Moody's: "Strong franchise and well-diversified universal banking business model"

Fitch: "The bank's ratings remain supported by a diversified company profile, resilient earnings generation and a sound liquidity profile"

#### **Strong funding & liquidity**

S&P: "SG is still on track to build-up a sizable capital buffer of TLAC- and MREL-eligible instruments in 2020-2021"

Moody's: "Our advanced LGF analysis indicates an extremely low loss-given-failure for junior depositors and senior unsecured creditors, resultingin a three-notch uplift in the relevant ratings from the firm's baa2 Adjusted BCA"

Fitch: "French banks generally have a sound liquidity profile balanced between client deposits and wholesale funding, which should further be supported by the new facilities offered by the ECB"

#### Credit Rating as of May 18th 2020

	Fitch	Moody's	S&P
LT/ST Counterparty	A+(dcr)	A1(cr)/P-1(cr)	A/A-1
LT senior unsecured debt	A+	A1	A
Outlook	Watch Neg	Stable	Negative
ST senior unsecured debt	F1	P-1	A-1
LT senior non preferred debt	Α	Baa2	ВВВ
Dated Tier 2 subordinated	BBB+	Baa3	BBB-
Additional Tier 1	BBB-	Ba2(hyb)	ВВ

NB: The statements are extracts from the rating agencies reports on SG and should not be relied upon to reflect the agencies opinion. Please refer to full rating reports available on Societe Generale and the agencies' websites.



"In this period of profound change we are experiencing, we are committed to an approach supporting the positive transformations of our clients and all of our stakeholders. CSR matters are at the heart of our Transform to Grow strategic plan. As external indicators, these results are proof of the growing integration of CSR issues in the development of the Bank's activities."

**Diony Lebot, Deputy CEO** 

# SUSTAINABILITY RECOGNISED IN RATINGS

\_SG is well recognised by extra-financial rating agencies and included in the leading sustainability indices, including DJSI:

	Rating	Position vs peers
ROBECOSAM ( We are Sustainability Investing.	79/100	#1 Bank worldwide in environment
	90th percentile	#6 European Bank across all ESG criteria
MSCI ESG Research	AA	23% 25% 30% 13% 13% 1% CCC B BB BB A AA AAA
	30.1/100	46th Percentile
SUSTAINALYTICS	"High" risk	(threshold of 30 for Medium risk / 1 is low
	71/100	risk)
••		SG in leading category 'Advanced'
vigeeiris	66/100	of 31 European banks, 6 are in Advanced status
ISS ESG ⊳	C « Prime »	40% 30% 20% 10% D- D D+ C- C C+ B- B B+ A- A A+



# CSR STRATEGY

### **SUSTAINABILITY EMBEDDED IN Corporate purpose**

COMMITTED TO SUPPORTING
CUSTOMERS THROUGH
POSITIVE TRANSFORMATIONS

INTEGRATING CORPORATE
SOCIAL RESPONSIBILITY
ACROSS THE ENTIRE GROUP

AN OPPORTUNITY FOR INNOVATION AND SUSTAINABILITY



#### **KEY FINANCING TARGETS**

EUR 120bn to the energy transition 2019-2023

Reducing to zero the exposure to thermal coal sector by 2030/2040

EUR 2.5bn invested in *Grand Paris* urban project by 2020

Increasing loans to African SMEs by +60% 2018-2023

SIX STRATEGIC CSR PRIORITIES CONTRIBUTING TO THE UN SUSTAINABLE DEVELOPMENT GOALS

#### SIX STRATEGIC CSR PRIORITIES: "TRANSFORM TO GROW"

#### CLIMATE CHANGE

- Committed to align lending portfolio with Paris Agreement
- Integration of E&S risk management across front office, written into SG Code
- Strengthened governance and organisation
- Variable remuneration targets for top management
- Stakeholder engagement

#### SUSTAINABLE DEVELOPMENT OF AFRICA

- Committed to sustainable, low-carbon and inclusive development
- Grow with Africa initiative
- Alternative banking models
- Impact-based finance to respond to the SDG financing gap



**CSR** 

#### SOCIALTRENDS & INNOVATION

Support for the social and solidarity economy, entrepreneurship, urban development, sustainable mobility and inclusion

#### CLIENT SATISFACTION

 Consistently striving for the highest standards of customer protection, security and service quality

# ETHICS & GOVERNANCE

- Applying the highest standards of integrity, supported by a Group Code of Conduct, Tax Code of Conduct, Anti-Corruption and Anti-Bribery Code
- Culture and Conduct programme
- 12 sectoral policies covering sensitive sectors

## RESPONSIBLE EMPLOYER

- Developing employee skills, adapting to changing environments
- Developing a responsible banking culture based on shared values
- Fostering employee commitment

## POSITIONING SOCIETE GENERALE AS A LEADER IN SUSTAINABLE FINANCE

### TARGETING LEADERSHIP



- **■** Financing energy transition:
  - 2020 EUR 100bn energy transition target achieved one year in advance
- New commitment of EUR 120bn over 2019-2023(1)
- Scheduled exit from thermal coal
- First French bank to sign a **Green**Power Purchase Agreement in France
- First 'TCFD' Climate Disclosure report published(2)
- "Grow with Africa":
  7 "SME Centres" opened in 7 African countries
- **Development of energy mobility solutions** through ALD Automotive and E.ON strategic partnership

### RECEIVING RECOGNITION



- #1 bank worldwide in Environment and #6 bank in Europe across all ESG criteria (RobecoSAM 2019)
- Included in the 2020 Bloomberg Gender-Equality Index
- Awarded Best CSR Bank in Africa (Euromoney 2019)
- Awarded the Integrated Thinking Prize Europe category, capitalization > EUR7bn (Responsible Business and Governance Awards 2019)
- Winner of the Customer Service of the Year 2020 award, for the 7th year in a row (Viséo Customer Insights)
- (1) The Group is committed to raising €120 billion for the energy transition between 2019 and 2023, of which €100 billion in sustainable bond issues and €20 billion dedicated to the renewable energy sector through advisory and financing.
- (2) Task Force on Climate-related Financial Disclosure

## SUSTAINABILITY EMBEDDED IN CORPORATE PURPOSE

### **« BUILDING TOGETHER WITH OUR CLIENTS A BETTER AND SUSTAINABLE FUTURE** THROUGH RESPONSIBLE AND INNOVATIVE SOLUTIONS »

### **Key 2020 commitments achieved 1 year ahead:**

- ✓ **EUR 100bn** to the energy transition 2016-2020
- **Limit proportion of coal** in financed energy mix to 19% by 2020
- ✓ Cut CO₂ emissions per employee by 25% 2014-2020

New energy transition target:
✓ EUR 120bn to support the energy transition 2019-2023: 42% achieved at O1 20

### CSR ambition reflected in commercial momentum:

- **Sustainable and Positive Impact Financing** EUR 11bn in 2019
- **Sustainable and Positive Investments** FUR 19hn in 2019

### **Strengthened governance:**

**Responsible Commitments Committee** established

### **Connecting innovation with sustainability:**

- ✓ Launch in 2019 of the **start-up OPPENS**, advising SMEs on cybersecurity
- ✓ Launch in Q1 20 of **KAPSUL**, digital banking offer adapting to customer evolution seeking more autonomy

### **Active in solidarity initiatives:**

**21,500 employees** involved in 2019

### **Group HR priorities updated:**

**Five thematic reports** published<sup>(1)</sup>



**#2** Renewable Energy Project Finance

Financial advisors league table, IJ Global 2019

(1) Corporate culture and ethics, Jobs and skills, Diversity and inclusion, Performance and compensation, Occupational health and safety.

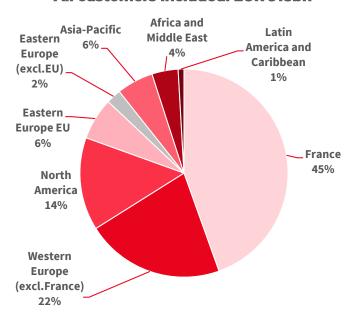
# 5 SUPPLEMENT

## **DIVERSIFIED GEOGRAPHICAL EXPOSURE**

### **GEOGRAPHIC EXPOSURE (31.12.19)**

#### On-and off-balance sheet EAD\*

#### All customers included: EUR 918bn



### LIMITED EXPOSURE TO EMERGING MARKETS

**11%** of total Group EAD

### **SOVEREIGN EXPOSURE**

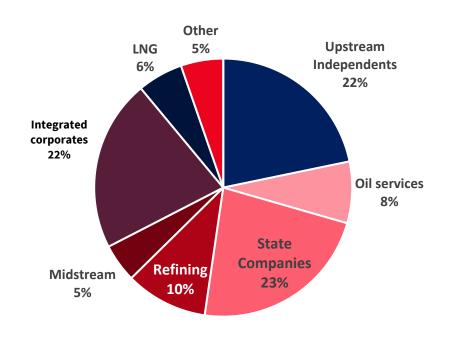
23% of total Group EAD

<sup>\*</sup>Total credit risk (debtor, issuer and replacement risk for all portfolios) As per Pilar 3 disclosure



## **OIL & GAS EXPOSURE**

## OIL AND GAS CORPORATE EAD AS AT 31.12.2019 2.2% of Total Group EAD



### Balanced exposure

Exposure most sensitive to oil prices represent less than 30% of the exposure

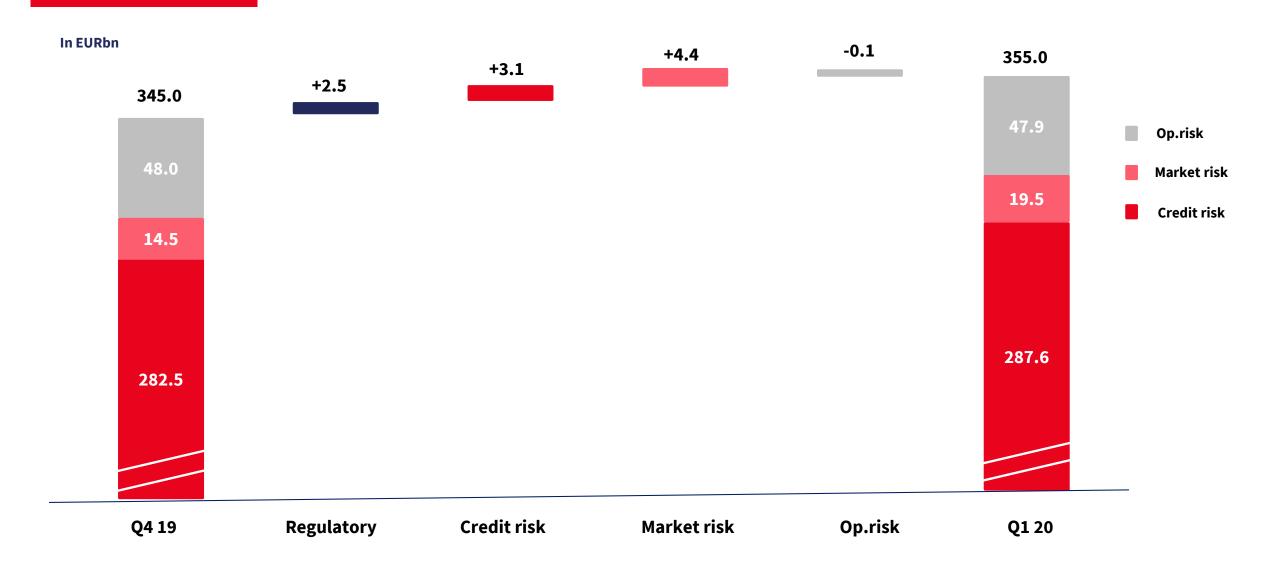
Limited exposure to US Reserve Based Finance (less than USD 1.7bn)

Very disciplined origination, relying on teams' expertise and considering lessons learnt from the previous crisis:

- Adequate structure mitigation
- Focus on low break even
- Focus on strong clients

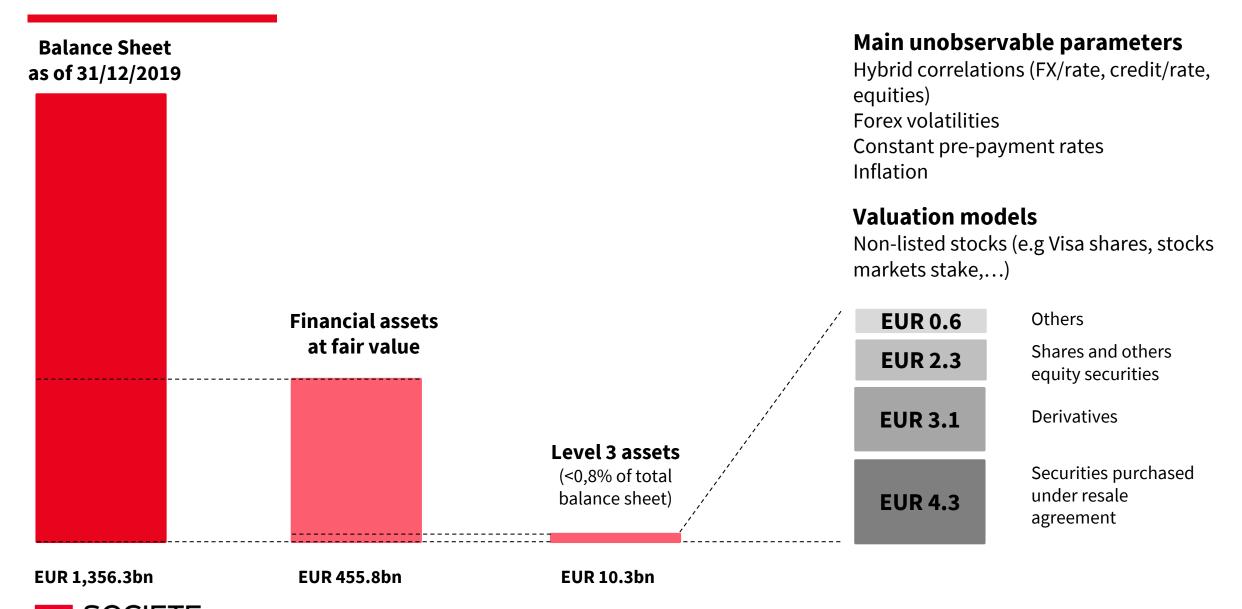


## **RISK WEIGHTED ASSETS EVOLUTION**





## **FOCUS ON LEVEL 3 ASSETS**





## GROUP QUARTERLY INCOME STATEMENT BY CORE BUSINESS

	French Ret	French Retail Banking		International Retail Banking C and Financial Services		Global Banking and Investor Solutions		Corporate Centre		Group	
In EURm	Q1 20	Q1 19	Q1 20	Q1 19	Q1 20	Q1 19	Q120	Q1 19	Q1 20	Q1 19	
Net banking income	1,880	1,916	1,964	2,076	1,627	2,239	(301)	(40)	5,170	6,191	
Operating expenses	(1,450)	(1,486)	(1,146)	(1,204)	(1,977)	(2,026)	(105)	(73)	(4,678)	(4,789)	
Gross operating income	430	430	818	872	(350)	213	(406)	(113)	492	1,402	
Net cost of risk	(249)	(94)	(229)	(128)	(342)	(42)	0	0	(820)	(264)	
Operating income	181	336	589	744	(692)	171	(406)	(113)	(328)	1,138	
Net income from companies accounted for by the equity method	1	2	0	5	2	2	1	1	4	10	
Net profits or losses from other assets	131	1	12	1	14	0	(77)	(53)	80	(51)	
Impairment losses on goodwill	0	0	0	0	0	0	0	0	0	0	
Income tax	(94)	(105)	(152)	(178)	144	(28)	148	56	46	(255)	
O.w. non controlling Interests	0	0	84	108	5	5	39	43	128	156	
Group net income	219	234	365	464	(537)	140	(373)	(152)	(326)	686	
Average allocated capital	11,182	11,257	10,563	11,617	13,615	16,582	17,919*	9,978 <b>*</b>	53,279	49,434	
Group ROE (after tax)									-3.6%	4.2%	

<sup>\*</sup> Calculated as the difference between total Group capital and capital allocated to the core businesses Net banking income, operating expenses, allocated capital, ROE: see Methodology Q1 19 figures restated for IAS 12 amendment impact, see p.37

## GROUP: IAS 12 AMENDMENT IMPACT RECONCILIATION WITH Q1 19 REPORTED FIGURES

		Income Tax		Group Net Income			
	Reported	IAS 12 impact	Adjusted	Reported	IAS 12 impact	Adjusted	
Q1 19	(310)	55	(255)	631	55	686	

## GROUP: UNDERLYING DATA RECONCILIATION WITH REPORTED FIGURES

Q1 20 (in EURm)	Operating Expenses	Net profit or losses from other assets	Group net income	Business
Reported	(4,678)	80	(326)	
(+) IFRIC 21 linearisation	490		347	
(-) Group refocusing plan*		(77)	(77)	Corporate Centre
Underlying	(4,188)	157	98	

Q1 19 (in EURm)	Operating Expenses	Net profit or losses from other assets	Group net income	Business
Reported	(4,789)	(51)	686	
(+) IFRIC 21 linearisation	444		304	
(-) Group refocusing plan*		(53)	(75) Corp	oorate Centre
Underlying	(4,345)	2	1,065	

<sup>\*</sup> Exceptional item

## **GROUP: UNDERLYING DATA IFRIC 21 IMPACT**

	French Ret	ail Banking	International Retail Banking and Financial Services		Global Banking and Investor Solutions		Corporate Centre		Group	
in EURm	T1-20	T1-19	T1-20	T1-19	T1-20	T1-19	T1-20	T1-19	T1-20	T1-19
Total IFRIC 21 Impact - costs	-125	-99	-94	-107	-386	-337	-50	-49	-655	-592
o/w Resolution Funds	-82	-69	-44	-38	-292	-253	-2	-2	-420	-362

	Internatio Ban			Services to orates	Insur	ance	Total		
in EURm	T1-20	T1-19	T1-20	T1-19	T1-20	T1-19	T1-20	T1-19	
Total IFRIC 21 Impact - costs	-61	-71	-8	-7	-25	-30	-94	-107	
o/w Resolution Funds	-41	-36	-3	-2	0	0	-44	-38	

	Westerr	i Europe	Czech F	Republic	Rom	ania	Other	Europe	Rus	ssia	Africa Mediterranea Over			tional Retail king
in EURm	T1-20	T1-19	T1-20	T1-19	T1-20	T1-19	T1-20	T1-19	T1-20	T1-19	T1-20	T1-19	T1-20	T1-19
Total IFRIC 21 Impact - costs	-5	-4	-37	-35	-9	-15	-3	-10	-1	-1	-6	-5	-61	-71
o/w Resolution Funds	-2	-1	-31	-28	-6	-5	-1	-2	0	0	-1	0	-41	-36

		nking and Services	Financing a	nd Advisory		d Wealth gement	Total Global Banking and Investor Solutions	
In EUR m	T1-20	T1-19	T1-20	T1-19	T1-20	T1-19	T1-20	T1-19
Total IFRIC 21 Impact - costs	-278	-243	-99	-83	-10	-10	-386	-337
o/w Resolution Funds	-210	-194	-74	-50	-9	-9	-292	-253

## GROUP CRR/CRD4 PRUDENTIAL CAPITAL RATIOS

\_Fully Loaded Common Equity Tier 1, Tier 1 and Total Capital

In EURbn	31/03/2020	31/12/2019
Shareholder equity Group share	62.6	63.5
Deeply subordinated notes*	(8.3)	(9.5)
Undated subordinated notes*	(0.3)	(0.3)
Dividend to be paid & interest on subordinated notes	(0.1)	(2.0)
Goodwill and intangible	(6.6)	(6.5)
Non controlling interests	3.8	4.0
Deductions and regulatory adjustments	(6.5)	(5.4)
Common Equity Tier 1 Capital	44.6	43.8
Additionnal Tier 1 Capital	8.3	8.1
Tier 1 Capital	52.9	51.9
Tier 2 capital	10.9	11.2
Total capital (Tier 1 + Tier 2)	63.8	63.1
Risk-Weighted Assets	355	345
Common Equity Tier 1 Ratio	12.6%	12.7%
Tier 1 Ratio	14.9%	15.1%
Total Capital Ratio	18.0%	18.3%

Ratios based on the CRR/CDR4 rules as published on 26th June 2013, including Danish compromise for insurance. See Methodology. 31/12/2019 figures as published, not restated for 2019 dividend cancellation.

<sup>\*</sup> Excluding issue premiums on deeply subordinated notes and on undated subordinated notes

## **GROUP CRR LEVERAGE RATIO**

### \_CRR Fully Loaded Leverage Ratio(1)

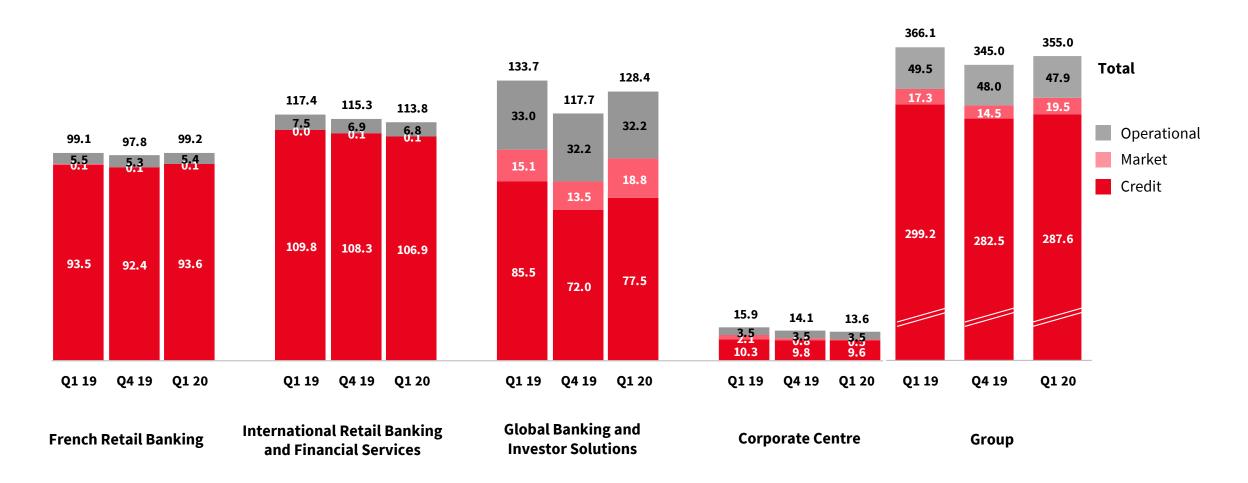
In EURbn	31/03/2020	31/12/2019
Tier 1 Capital	52.9	51.9
Total prudential balance sheet <sup>(2)</sup>	1,364	1,204
Adjustement related to derivative exposures	(176)	(81)
Adjustement related to securities financing transactions*	(1)	(3)
Off-balance sheet (loan and guarantee commitments)	99	104
Technical and prudential adjustments (Tier 1 capital prudential deductions)	(25)	(23)
Leverage exposure	1,262	1,200
CRR leverage ratio	4.2%	4.3%

<sup>(1)</sup> Fully loaded based on CRR rules taking into account the leverage ratio delegated act adopted in October 2014 by the European Commission. See Methodology.

The prudential balance sheet corresponds to the IFRS balance sheet less entities accounted for through the equity method (mainly insurance subsidiaries)

<sup>•</sup> Securities financing transactions: repos, reverse repos, securities lending and borrowing and other similar transactions

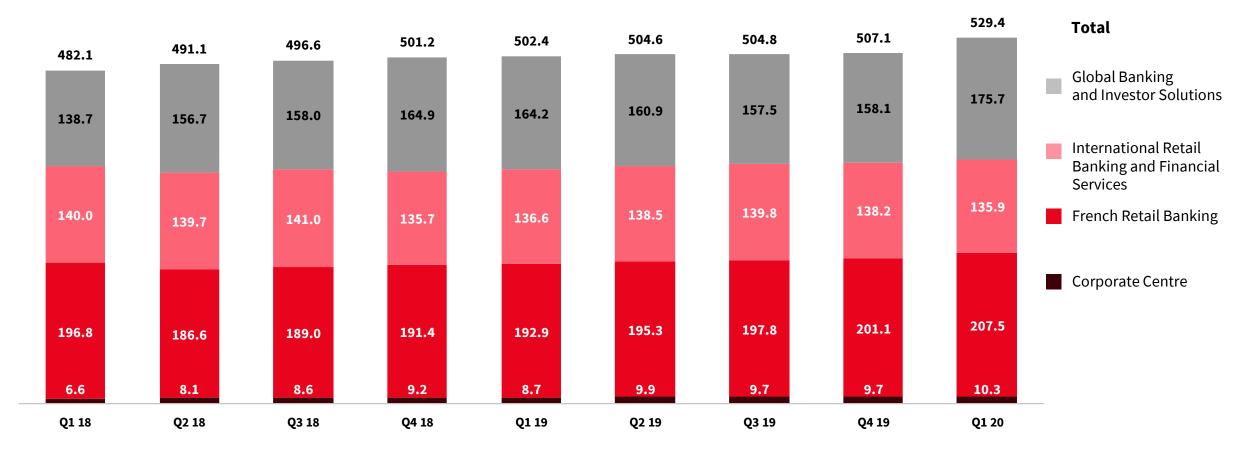
## GROUP RISK-WEIGHTED ASSETS\* (CRR/CRD 4, IN EUR BN)



<sup>\*</sup> Includes the entities reported under IFRS 5 until disposal

## GROUP CHANGE IN GROSS BOOK OUTSTANDINGS\*

### End of period in EUR bn



<sup>\*</sup> Customer loans; deposits and loans due from banks, leasing and lease assets. Excluding repurchase agreements. Excluding entities reported under IFRS 5

From Q2 18, date restated reflecting the transfer of Global Transaction and Payment Services from French Retail Banking to Global Banking and Investor solutions.

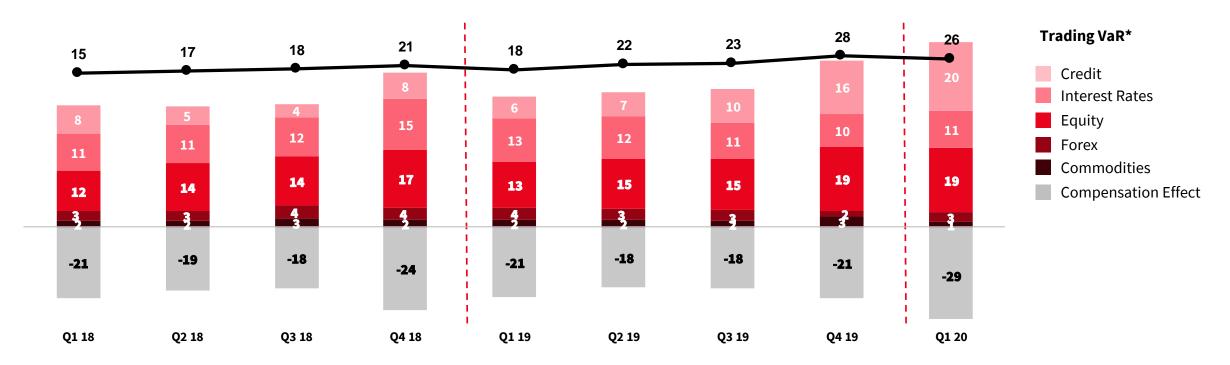
## **GROUP NON PERFORMING LOANS**

In EUR bn	31/03/2020	31/12/2019	31/03/2019
Gross book outstandings*	529.4	507.1	502.4
Doubtful loans*	16.6	16.2	17.7
Group Gross non performing loans ratio*	3.1%	3.2%	3.5%
Stage 1 provisions	0.9	0.9	0.9
Stage 2 provisions	1.2	1.0	1.0
Stage 3 provisions	9.2	9.0	9.7
Group Gross doubtful loans coverage ratio* (Stage 3 provisions / Doubtful loans)	55%	55%	55%

<sup>\*</sup> Customer loans, deposits at banks and loans due from banks, leasing and lease assets See: Methodology

## GROUP CHANGE IN TRADING VAR\* AND STRESSED VAR\*\*

\_Quarterly Average of 1-Day, 99% Trading VaR\* (in EUR m)



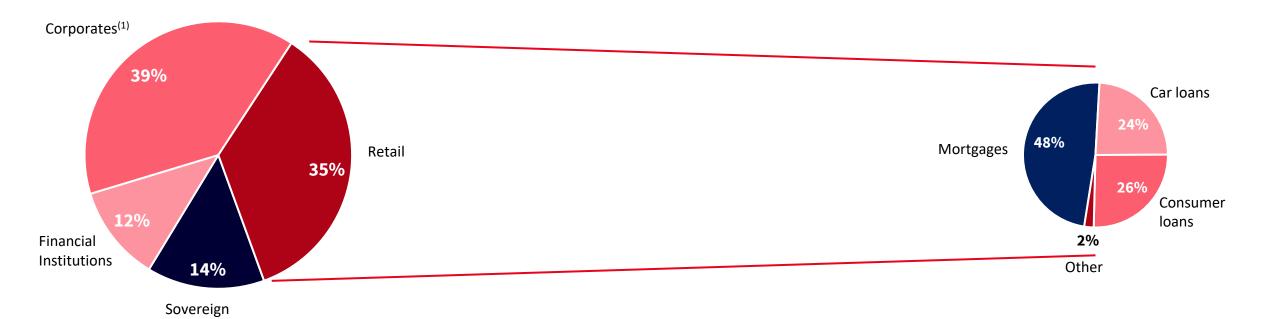
Stressed VAR** (1 day, 99%, in EUR m)	Q1 19	Q2 19	Q3 19	Q4 19	Q1 20
Minimum	22	25	17	23	23
Maximum	59	70	60	61	108
Average	36	45	34	38	56

<sup>\*</sup> Trading VaR: measurement over one year (i.e. 260 scenarios) of the greatest risk obtained after elimination of 1% of the most unfavourable occurrences

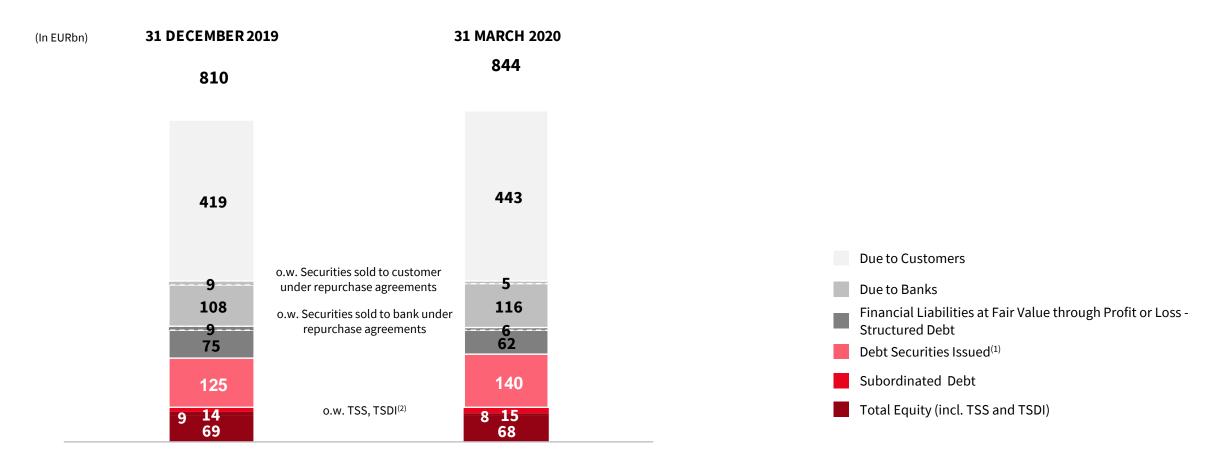
<sup>\*\*</sup> Stressed VaR: Identical approach to VaR (historical simulation with 1-day shocks and a 99% confidence interval), but over a fixed one-year historical window corresponding to a period of significant financial tension instead of a one-year rolling period

## **GROUP DIVERSIFIED EXPOSURE TO RUSSIA**

\_EAD as of Q1 20: EUR 16.7bn



## GROUP FUNDING STRUCTURE



<sup>(1)</sup> o.w. SGSCF: EUR 3.4bn, SGSFH: EUR 13.3bn, CRH: EUR 4.9bn, securitisation and other secured issuances: EUR 2.4bn, conduits: EUR 10.1bn at end-March 2020 (and SGSCF: EUR 3.4bn, SGSFH: EUR 13.8bn, CRH: EUR 5.5bn, securitisation and other secured issuances: EUR 2.7bn, conduits: EUR 10bn at end-December 2019).

<sup>(2)</sup> TSS: Deeply Subordinated Notes, TSDI: Undated Subordinated notes. Notional amount excluding notably fx differences, original issue premiums/discounts, and accrued interest

## **GROUP EPS CALCULATION**

Average number of shares (thousands)	Q1 20	2019	2018
Existing shares	853,371	834,062	807,918
Deductions			
Shares allocated to cover stock option plans and free shares awarded to staff	2,972	4,011	5,335
Other own shares and treasury shares	0	149	842
Number of shares used to calculate EPS**	850,399	829,902	801,741
Group net Income	(326)	3,248	4,121
Interest on deeply subordinated notes and undated subordinated notes	(159)	(715)	(719)
Capital gain net of tax on partial buybacks	-	-	-
Adjusted Group net income	(485)	2,533	3,402
EPS (in EUR)	-0.57	3.05	4.24
Underlying EPS* (in EUR)	-0.07	4.03	5.00

<sup>\*</sup>Underlying EPS: adjusted for exceptional items and IFRIC 21 linearisation. See p.38 and Methodology

<sup>\*\*</sup> The number of shares considered is the average number of ordinary shares of the period, excluding treasury shares and buybacks, but including the trading shares held by the Group Published Group net income figures for Q1 19 adjusted for IAS 12 amendment. See p.37

## GROUP NET ASSET VALUE, TANGIBLE NET ASSET VALUE

End of period	Q1 20	2019	2018
Shareholders' equity Group share	62,581	63,527	61,026
Deeply subordinated notes	(8,258)	(9,501)	(9,330)
Undated subordinated notes	(288)	(283)	(278)
Interest net of tax payableto holders of deeply subordinated notes & undated subordinated notes, interest paid to holders of deeply subordinated notes & undated subordinated notes, issue premium amortisations	1	4	(14)
Bookvalue of own shares in trading portfolio	381	375	423
Net Asset Value	54,416	54,122	51,827
Goodwill	(4,611)	(4,510)	(4,860)
Intangible Asset	(2,376)	(2,362)	(2,224)
Net Tangible Asset Value	47,429	47,250	44,743
Number of shares used to calculate NAPS**	851,133	849,665	801,942
Net Asset Value per Share	63.9	63.7	64.6
Net Tangible Asset Value per Share	55.7	55.6	55.8

<sup>\*\*</sup> The number of shares considered is the number of ordinary shares outstanding as of 31 March 2020, excluding treasury shares and buybacks, but including the trading shares held by the Group.

In accordance with IAS 33, historical data per share prior to the date of detachment of a preferential subscription right are restated by the adjustment coefficient for the transaction. See Methodology

## GROUP ROE/ROTE CALCULATION DETAIL

End of period	Q1 20	Q1 19
Shareholders' equity Group share	62,581	61,830
Deeply subordinated notes	(8,258)	(9,473)
Undated subordinated notes	(288)	(283)
Interest net of tax payable to holders of deeply subordinated notes & undated	(===)	(===)
subordinated notes, interest paid to holders of deeply subordinated notes & undated		
subordinated notes, issue premium amortisations	1	(37)
OCI excluding conversion reserves	(648)	(472)
Dividend provision		(2,025)
ROE equity end-of-period	53,387	49,540
Average ROE equity	53,279	49,434
Average Goodwill	(4,561)	(4,701)
Average Intangible Assets	(2,369)	(2,193)
Average ROTE equity	46,349	42,540
Group net Income (a)	(326)	686
Underlying Group net income (b)	98	1,065
Interest on deeply subordinated notes and undated subordinated notes (c)	(159)	(165)
Cancellation of goodwill impairment (d)		67
Ajusted Group net Income (e) = (a)+ (c)+(d)	(485)	588
Ajusted Underlying Group net Income (f)=(b)+(c)	(61)	900
Average ROTE equity (g)	46,349	42,540
ROTE quarter: (4*e/g)]	-4.2%	5.5%
Average ROTE equity (underlying) (h)	46,773	42,730
Underlying ROTE quarter: (4*f/h)]	-0.5%	8.4%

ROE/ROTE: see Methodology

Published figures for Q1 19 Group net Income adjusted for IAS amendment impact. See p.37

## FRENCH RETAIL BANKING NET BANKING INCOME

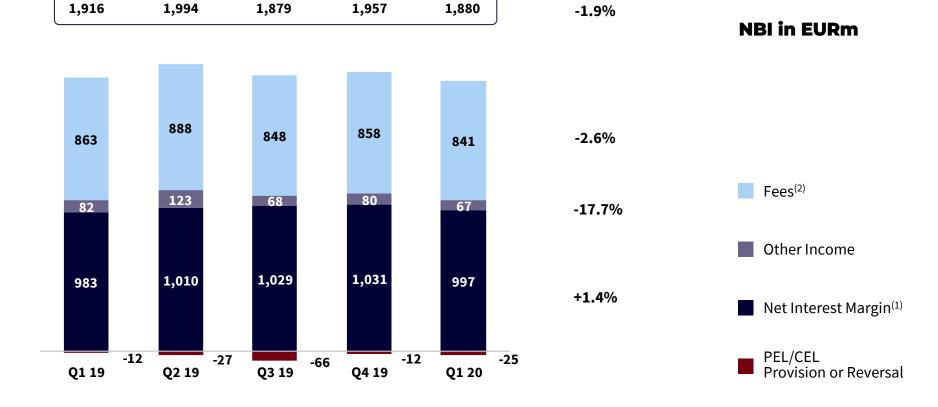
Change Q1 20 vs. Q1 19

Commissions<sup>(2)</sup>

-2.6% vs. Q1 19

Net interest margin<sup>(1)</sup>

+1.4% vs. Q1 19



<sup>(1)</sup> Excluding PEL/CEL

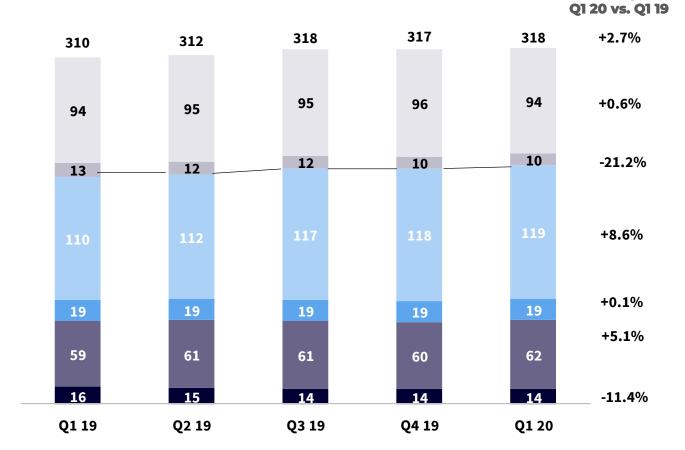
<sup>(2)</sup> Fees includes revenues from insurance previously reported in "Other Income". Historical series have been restated.

## FRENCH RETAIL BANKING CUSTOMER DEPOSITS AND FINANCIAL SAVINGS

## Average outstanding in EUR bn



Deposits: EUR 213.5bn +5.3%



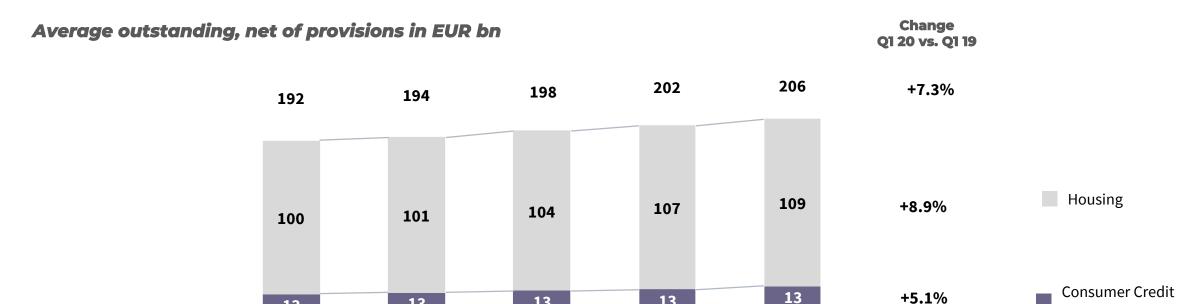


Change

<sup>(1)</sup> Including deposits from Financial Institutions and foreign currency deposits

<sup>(2)</sup> Including deposits from Financial Institutions and medium-term notes

## FRENCH RETAIL BANKING **LOANS OUTSTANDING**



13

82

0.2

Q4 19

13

81

0.2

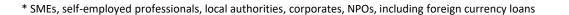
Q3 19

13

80

0.2

Q2 19



13

79

0.2

Q1 19

+5.7%

-24.3%

84

0.2

Q1 20

and Overdraft

Business

Customers\*

**Financial Institutions** 

## INTERNATIONAL RETAIL BANKING AND FINANCIAL SERVICES QUARTERLY RESULTS

	Internatio	onal Retai	l Banking	Insurance		Financial S	ervices to	Corporates	Total			
In EUR m	Q1 20	Q1 19	Change	Q120	Q1 19	Change	Q1 20	Q1 19	Change	Q1 20	Q1 19	Change
Net banking income	1,293	1,387	+2.9%*	229	231	-0.8%*	442	458	-0.9%*	1,964	2,076	+1.6%*
Operating expenses	(799)	(858)	+2.4%*	(108)	(104)	+3.6%*	(239)	(242)	+2.8%*	(1,146)	(1,204)	+2.6%*
Gross operating income	494	529	+3.7%*	121	127	-4.5%*	203	216	-5.0%*	818	872	+0.2%*
Net cost of risk	(196)	(111)	+77.9%*	0	0	n/s	(33)	(17)	+86.7%*	(229)	(128)	+80.9%*
Operating income	298	418	-18.6%*	121	127	-4.5%*	170	199	-15.2%*	589	744	-14.6%*
Net profits or losses from other assets	2	1	x2.0	0	0	n/s	10	0	x78215.1	12	1	x12.1
Impairment losses on goodwill	0	0	n/s	0	0	n/s	0	0	n/s	0	0	n/s
Income tax	(74)	(95)	+12.1%*	(38)	(39)	-2.3%*	(40)	(44)	-7.4%*	(152)	(178)	-8.6%*
Group net income	167	246	-17.1%*	82	87	-5.5%*	116	131	-9.7%*	365	464	-12.5%*
C/I ratio	62%	62%		47%	45%		54%	53%		58%	58%	
Average allocated capital	6,029	6,998		1,623	1,829		2,885	2,790		10,563	11,617	

<sup>\*</sup> When adjusted for changes in Group structure and at constant exchange rates

Net banking income, operating expenses, cost to income ratio, allocated capital: see Methodology

## QUARTERLY RESULTS OF INTERNATIONAL RETAIL BANKING BREAKDOWN BY REGION

	Western I	Europe	Czech R	Republic	Roma	ania	Other Eu	ırope	Russ	ia (1)	Africa Mediterran and Ov	ean bassin	Total Inte Retail E	ernational Banking
In M EUR	Q1 20	Q1 19	Q1 20	Q1 19	Q1 20	Q1 19	Q1 20	Q1 19	Q1 20	Q1 19	Q1 20	Q1 19	Q1 20	Q1 19
Net banking income	231	216	273	283	149	149	0	133	193	179	447	427	1,293	1,387
Change *	+6.8%*		-3.9%*		+1.4%*		-100.0%*		+6.4%*		+4.3%*		+2.9%*	
Operating expenses	(106)	(104)	(175)	(169)	(95)	(100)	1	(78)	(133)	(136)	(291)	(271)	(799)	(858)
Change *	+2.6%*		+3.2%*		-4.3%*		n/s		-3.7%*		+8.1%*		+2.4%*	
Gross operating income	125	112	98	114	54	49	1	55	60	43	156	156	494	529
Change *	+10.6%*		-14.2%*		+13.3%*		n/s		+38.6%*		-2.0%*		+3.7%*	
Net cost of risk	(59)	(35)	(25)	7	(13)	5	0	(4)	(33)	(29)	(66)	(55)	(196)	(111)
Change *	+66.6%*		n/s		n/s		-100.0%*		+13.6%*		+14.2%*		+77.9%*	
Operating income	66	77	73	121	41	54	1	51	27	14	90	101	298	418
Change *	-14.9%*		-39.4%*		-22.2%*		n/s		+89.6%*		-11.1%*		-18.6%*	
Net profits or losses from other assets	0	0	1	0	0	0	0	1	0	0	1	0	2	1
Impairment losses on goodwill	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Income tax	(13)	(15)	(16)	(24)	(9)	(11)	0	(10)	(6)	(2)	(30)	(33)	(74)	(95)
Group net income	51	59	36	61	19	24	0	37	21	12	40	53	167	246
Change *	-13.6%*		-39.5%*		-18.1%*		+100.0%*		+72.4%*		-17.2%*		-19.9%*	
C/I ratio	45.9%	48.1%	64.1%	59.7%	63.8%	67.1%	n/a	58.6%	68.9%	76.0%	65.1%	63.5%	61.8%	61.9%
Average allocated capital	1,523	1,427	992	1,032	446	463	0	1,180	1,211	1,028	1,857	1,868	6,029	6,998

<sup>\*</sup> When adjusted for changes in Group structure and at constant exchange rates

Net banking income, operating expenses, cost to income ratio, allocated capital: see Methodology

<sup>(1)</sup> Russia structure includes Rosbank, Rusfinance and their consolidated subsidiaries in International Retail Banking

## INTERNATIONAL RETAIL BANKING AND FINANCIAL SERVICES LOAN AND DEPOSIT OUTSTANDINGS BREAKDOWN



Mar 20

Mar 19

Mar 19

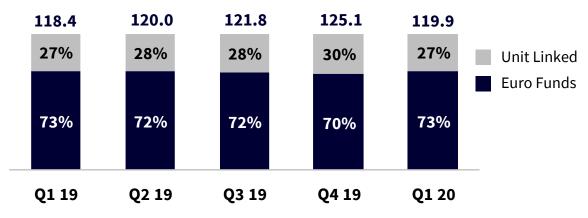
Mar 20

<sup>\*</sup> When adjusted for changes in Group structure and at constant exchange rates

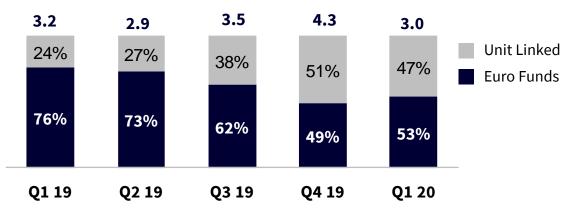
<sup>(1)</sup> Excluding factoring

## INTERNATIONAL RETAIL BANKING AND FINANCIAL SERVICES INSURANCE KEY FIGURES

\_Life Insurance Outstandings and Unit Linked Breakdown (in EURbn)

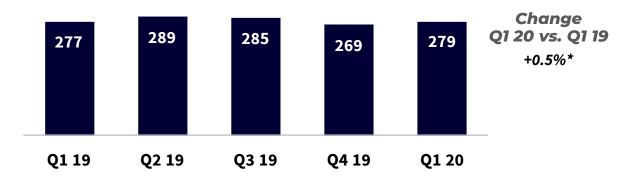


\_Life Insurance Gross Inflows (in EURbn)

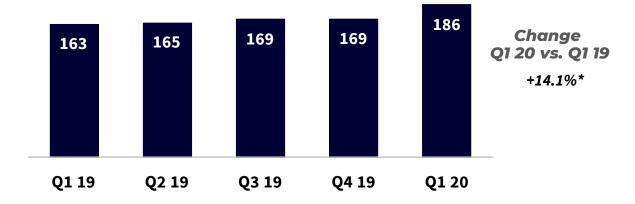


<sup>\*</sup> When adjusted for changes in Group structure and at constant exchange rates

\_Personal Protection Insurance Premiums (in EURm)



\_Property and Casualty Insurance Premiums (in EURm)

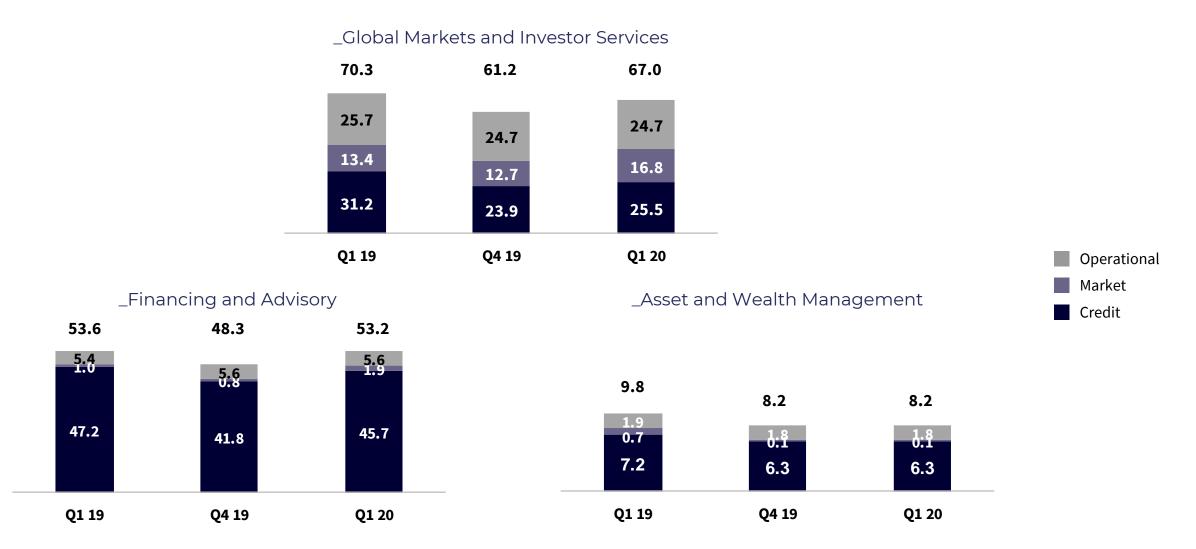


## GLOBAL BANKING AND INVESTOR SOLUTIONS QUARTERLY RESULTS

	Global Markets and Investor Services			Financing and Advisory Asset and Wealth Management					Total Global Banking and Investor Solutions				
In EUR m	Q1 20	Q1 19	Change	Q1 20	Q1 19	Change	Q1 20	Q1 19	Change	Q1 20	Q1 19	CI	hange
Net banking income	768	1,328	-43.0%*	629	656	-5.2%*	230	255	-9.4%*	1,627	2,239	-27.3%	-28.2%*
Operating expenses	(1,304)	(1,339)	-3.3%*	(460)	(462)	-1.2%*	(213)	(225)	-2.4%*	(1,977)	(2,026)	-2.4%	-2.9%*
Gross operating income	(536)	(11)	n/s	169	194	-14.7%*	17	30	-52.5%*	(350)	213	n/s	n/s
Net cost of risk	(1)	5	n/s	(332)	(45)	x 7.2	(9)	(2)	x4.4	(342)	(42)	x 8,1	x8.0*
Operating income	(537)	(6)	n/s	(163)	149	n/s	8	28	-76.3%*	(692)	171	n/s	n/s
Net profits or losses from other assets	14	0		0	0		0	0		14	0		
Net income from companies accounted for by the equity method	2	3		0	(1)		0	0		2	2		
Impairment losses on goodwill	0	0		0	0		0	0		0	0		
Income tax	106	3		40	(24)		(2)	(7)		144	(28)		
Net income	(415)	0		(123)	124		6	21		(532)	145		
O.w. non controlling Interests	4	4		0	0		1	1		5	5		
Group net income	(419)	(4)	n/s	(123)	124	n/s	5	20	-79.7%*	(537)	140	n/s	n/s
Average allocated capital	7,535	9,118		5,212	6,284		868	1,180		13,615	16,582		
C/I ratio	170%	101%		73%	70%		93%	88%		122%	90%		

<sup>\*</sup> When adjusted for changes in Group structure and at constant exchange rates
Net banking income, operating expenses, cost to income ratio, allocated capital: see Methodology
Historical series restated according to new quarterly series published on 30 September 2019

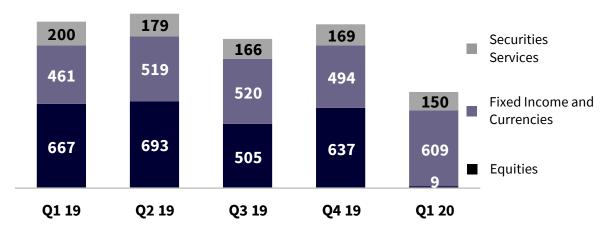
## **GLOBAL BANKING AND INVESTOR SOLUTIONS RISK-WEIGHTED ASSETS IN EUR BN**



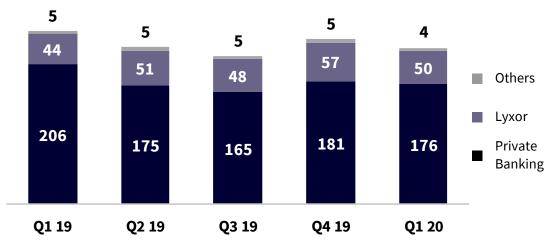
Historical series restated according to new quarterly series published on 30 September 2019

## GLOBAL BANKING AND INVESTOR SOLUTIONS REVENUES

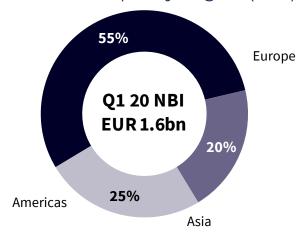
\_Global Markets and Investor Services Revenues (in EURm)(1)



\_Asset and Wealth Management Revenues (in EURm)



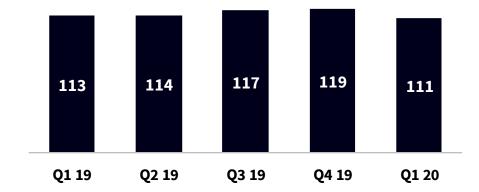
\_Revenues Split by Region (in %)



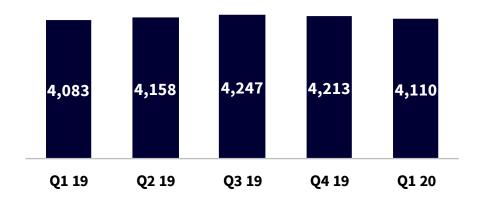
(1) Historical series restated according to new quarterly series published on 30 September 2019

## GLOBAL BANKING AND INVESTOR SOLUTIONS KEY FIGURES

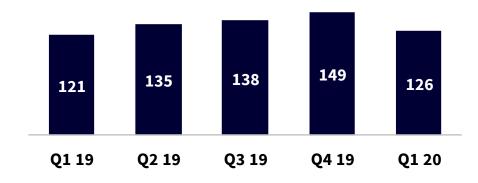
\_Private Banking: Assets under Management (in EURbn)



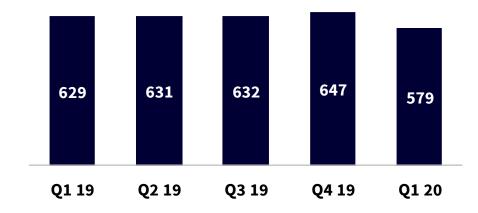
\_Securities Services: Assets under Custody (in EURbn)



\_Lyxor: Assets under Management (in EURbn)



\_Securities Services: Assets under Administration (in EURbn)



## Global banking and investor solutions league tables - RANKINGS - AWARDS

### **Financing and Advisory**



### **Global Custodian Survey 2020:**

Ranked top Agent bank in Emerging Markets in Russia



Best ECM Bank of the Year in France and the Benelux



**Flmetrix**Distinguished
Provider 2020



RFIx Award 2020 (BCR)

Supply Chain Finance Supplier of the Year



The Asset Triple A Sustainable Capital Markets Regional Awards 2019

Best Renewable Energy Adviser

### **dealogic** league tables 01/01 to 31/03 2020

#### **CAPITAL MARKETS**

- #4 All International Euro-denominated Bonds EMEA
- #2 All French Corporate Euro-denominated Bonds
- #4 All International Euro-denominated Bonds for Financial Institutions
- #1 French Euro-denominated Bonds for Financial Institutions
- #2 ECM house in France

#### **CORPORATE & STRUCTURED FINANCE**

- #3 M&A France
- #2 Acquisition Finance Bookrunner in France
- #6 Acquisition Finance Bookrunner on EMEA

#### **Global Markets**



Best House in Europe Best ESG House Best Issuance Platform - SG Markets



### **Asset Management**



**European Funds Trophy** 

WealthBriefing European Awards 2020

Best ETF provider



### **Wealth Management**



Private Bank- Best Credit Provider Best Private Bank – Talent Management

### **Global Finance**

Best Private Bank for Entrepreneurs in Western Europe 2020



**Gestion de Fortune**1st ETF Provider in France



Best Liquid Alternative Funds Platform Best Liquid Alternative Credit Long/Short Fund

## FINANCING & ADVISORY SUPPORTING CLIENTS IN THEIR TRANSFORMATIONS

CLIENT PROXIMITY
INNOVATION
PRODUCT EXCELLENCE
INDUSTRY EXPERTISE
ADVISORY CAPACITY
GLOBAL COVERAGE



### ILIAD

Financial Advisor, Global Coordinator, Structuring bank

Up to EUR 1.4bn – Share buyback offer and capital increase, reinforcing SG first-class credentials in the Telecom sector





### **ENGIE**

Active Bookrunner

EUR 2.5bn triple-tranche conventional & green bond, reopening the European corporate market after extreme volatile episodes





### DBS

Joint bookrunner

USD 1bn – DBS's new AT1, the lowest coupon ever on a USD AT1





### REPUBLIC OF TANZANIA

Mandated Lead Arranger

USD 993m– Financing the replacement of an old existing gauge railway and the construction of a new railway line in Tanzania to enhance transport sustainability





### **UNIVERSITY OF IOWA**

Joint Lead Arranger, Hedge Provider

USD 1bn – contract aiming to help university meets its energy transition objectives and be completely coal-free by 2025



## METHODOLOGY (1/3)

1 - The financial information presented for the first quarter ended 31 March 2020 was reviewed by the Board of Directors on 29 April 2020 and has been prepared in accordance with IFRS as adopted in the European Union and applicable at this date. These items have not been audited.

#### 2 - Net banking income

The pillars' net banking income is defined on page 43 of Societe Generale's 2020 Universal Registration Document. The terms "Revenues" or "Net Banking Income" are used interchangeably. They provide a normalised measure of each pillar's net banking income taking into account the normative capital mobilised for its activity.

#### 3 - Operating expenses

**Operating expenses** correspond to the "Operating Expenses" as presented in note 8.1 to the Group's consolidated financial statements as at December 31<sup>st</sup>, 2019 (pages 423 et seq. of the 2020 Universal Registration Document). The term "costs" is also used to refer to Operating Expenses.

The **Cost/Income Ratio** is defined on page 43 of Societe Generale's 2020 Universal Registration Document.

#### 4 – IFRIC 21 adjustment

The IFRIC 21 adjustment corrects the result of the charges recognised in the accounts in their entirety when they are due (generating event) so as to recognise only the portion relating to the current quarter, i.e. a quarter of the total. It consists in smoothing the charge recognised accordingly over the financial year in order to provide a more economic idea of the costs actually attributable to the activity over the period analysed.

#### 5 - Exceptional items - transition from accounting data to underlying data

The Group may be required to provide underlying indicators for a clearer understanding of its actual performance. Underlying data is obtained from reported data by restating the latter to take into account exceptional items and the IFRIC 21 adjustment

The Group restates also the revenues and earnings of the French Retail Banking pillar for PEL/CEL provision allocations or write-backs. This adjustment makes it easier to identify the revenues and earnings relating to the pillar's activity, by excluding the volatile component related to commitments specific to regulated savings.

Details of these items, as well as the other items that are the subject of a one-off or recurring restatement (exceptional items) are given in the supplement (page 38).

## **METHODOLOGY (2/3)**

#### 6 - Cost of risk in basis points, coverage ratio for non performing loans

The cost of risk or commercial cost of risk is defined on pages 45 and 574 of Societe Generale's 2020 Universal Registration Document. This indicator makes it possible to assess the level of risk of each of the pillars as a percentage of balance sheet loan commitments, including operating leases. The gross coverage ratio for Non performing loans is calculated as the ratio of provisions recognised in respect of the credit risk to gross outstandings identified as in default within the meaning of the regulations, without taking account of any guarantees provided. This coverage ratio measures the maximum residual risk associated with outstandings in default ("non performing").

	(In EUR m)	Q1 20	Q1 19
	Net Cost Of Risk	249	94
French Retail Banking	Gross loan Outstandings	201,139	191,422
	Cost of Risk in bp	49	20
International Retail Banking and Financial Services	Net Cost Of Risk	229	128
	Gross loan Outstandings	136,407	129,861
	Cost of Risk in bp	67	39
Clabal Banking and Investor	Net Cost Of Risk	342	43
Global Banking and Investor Solutions	Gross loan Outstandings	158,064	164,811
Sotutions	Cost of Risk in bp	87	10
	Net Cost Of Risk	0	(0)
Corporate Centre	Gross loan Outstandings	9,710	9,248
	Cost of Risk in bp	2	(1)
	Net Cost Of Risk	820	264
Societe Generale Group	Gross loan Outstandings	505,319	495,341
	Cost of Risk in bp	65	21

#### 7 - ROE, RONE, ROTE

The notion of ROE (Return On Equity) and ROTE (Return On Tangible Equity), as well as the methodology for calculating it, are specified on pages 45 and 46 of Societe Generale's 2020 Universal Registration Document. This measure makes it possible to assess return on equity and Societe Generale's return on equity tangible.

RONE (Return on Normative Equity) determines the return on average normative equity allocated to the Group's businesses, according to the principles presented on page 46 of Societe

Generale's 2020 Universal Registration Document.

## METHODOLOGY (3/3)

The net result by the group retained for the numerator of the ratio is the net profit attributable to the accounting group adjusted by the interest to be paid on TSS & TSDI, interest paid to the holders of TSS & TSDI amortization of premiums issues and unrealized gains/losses accounted in equity, excluding translation reserves (see methodological Note 9). For the ROTE, the result is also restated for impairment of goodwill.

**8 - Net assets and tangible net assets** are defined in the methodology, page 48 of the Group's 2020 Universal Registration Document.

#### 9 - Calculation of Earnings Per Share (EPS)

The EPS published by Societe Generale is calculated according to the rules defined by the IAS 33 standard (see page 47 of Societe Generale's 2020 Universal Registration Document). The corrections made to Group net income in order to calculate EPS correspond to the restatements carried out for the calculation of ROE and ROTE. For indicative purpose, the Group also publishes EPS adjusted for the impact of exceptional items and for IFRIC 21 adjustment (Underlying EPS).

- **10 –** The Societe Generale Group's **Common Equity Tier 1 capital** is calculated in accordance with applicable CRR/CRD4 rules. The fully-loaded **solvency ratios** are presented pro forma for current earnings, net of dividends, for the current financial year, unless specified otherwise. The leverage ratio is calculated according to applicable CRR/CRD4 rules including the provisions of the delegated act of October 2014.
- 11 The liquid asset buffer or liquidity reserve includes 1/ central bank cash and deposits recognised for the calculation of the liquidity buffer for the LCR ratio, 2/ liquid assets rapidly tradable in the market (High Quality Liquid Assets or HQLA), unencumbered net of haircuts, as included in the liquidity buffer for the LCR ratio and 3/ central bank eligible assets, unencumbered net of haircuts.
- 12 The "Long Term Funding" outstanding is based on the Group financial statements and on the following adjustments allowing for a more economic reading. It then Includes interbank liabilities and debt securities issued with a maturity above one year at inception. Issues placed in the Group's Retail Banking networks (recorded in medium/long-term financing) are removed from the total of debt securities issued.

Note: The sum of values contained in the tables and analyses may differ slightly from the total reported due to rounding rules. All the information on the results for the period (notably: press release, downloadable data, presentation slides and supplement) is available on Societe Generale's website <a href="https://www.societegenerale.com">www.societegenerale.com</a> in the "Investor" section.

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