# SOCIETE GENERALE PRESENTATION TO DEBT INVESTORS Asian Roadshow

FULL-YEAR AND 4<sup>TH</sup> QUARTER 2011 RESULTS

**APRIL 2012** 



# **DISCLAIMER**

This document may contain a number of forecasts and comments relating to the targets and strategies of the Societe Generale Group.

These forecasts are based on a series of assumptions, both general and specific, notably - unless specified otherwise - the application of accounting principles and methods in accordance with IFRS (International Financial Reporting Standards) as adopted in the European Union, as well as the application of existing prudential regulations.

This information was developed from scenarios based on a number of economic assumptions for a given competitive and regulatory environment. The Group may be unable:

- to anticipate all the risks, uncertainties or other factors likely to affect its business and to appraise their potential consequences;
- to evaluate precisely the extent to which the occurrence of a risk or a combination of risks could cause actual results to differ materially from those provided in this presentation.

There is a risk that these projections will not be met. Investors are advised to take into account factors of uncertainty and risk likely to impact the operations of the Group when basing their investment decisions on information provided in this document.

Unless otherwise specified, the sources for the rankings are internal.

The Group's consolidated accounts at 31 December 2011 thus prepared were approved by the Board of Directors on 15 February 2012. The consolidated financial statements are currently being audited by the Statutory Auditors.

The financial information presented for the financial year ended 31 December 2011 has been prepared in accordance with IFRS as adopted in the European Union and applicable at this date.



- Full Year 2011 and Fourth Quarter 2011 Results
- Group Funding Strategy and Ratings
- Focus on SG China
- Supplementary Data
- Specific Financial Information



# 9% EBA TARGET REACHED: SUCCESSFUL TRANSFORMATION AND RESILIENT EARNINGS

# Resilient financial results

2011 Group Net income: EUR 2.4bn

Q4 11 Group Net income of EUR 100m: priority to deleveraging and conservative provisioning

# Supporting our clients and financing the economy

Loans up +4.4% in French Networks and +4.7% in International Retail Banking

Leading position in Euro corporate bonds issues, n°3 in 2011

# Tangible progress in transforming the Group

Very low net Greek government bond exposure: EUR 307\*m at end-Jan., 75% mark down

SG CIB de-risking and strategic repositioning

Sizeable asset disposals (EUR 19bn) at limited cost

Group funded balance sheet reduced by EUR 48bn in six months

# EBA capital target reached ahead of time

Reinforced retained earnings

No dividend payment on 2011 results

Active de-risking and deleveraging

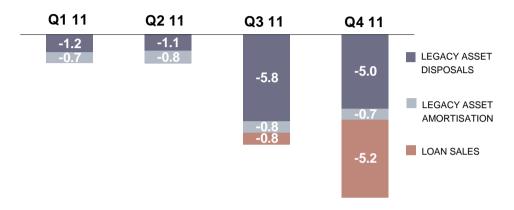
Building the future on core strengths, maintaining prudent risk management



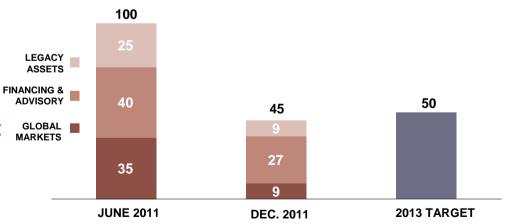
# RAPID DELEVERAGING OF THE GROUP, STRONG PUSH BY SG CIB

- Execution of SG CIB balance sheet reduction programme well on track
  - Adjustments made to Global Markets positions in Q3 11
  - EUR 16.1bn overall reduction in legacy asset portfolio including EUR 13.1\*bn disposals, NBI impact\*: EUR -116\*m
  - EUR 6.0\*bn loan sales, NBI impact: EUR -163\*m
- SG CIB USD liquidity needs reduced by USD 55bn since June 2011
  - No dependence on US money market funds resources at end 2011
  - 2013 target already reached
- Successful SG CIB balance sheet reduction at limited cost, preserving client franchises

# SG CIB asset reduction (in EUR bn)



# SG CIB USD liquidity needs (in USD bn)

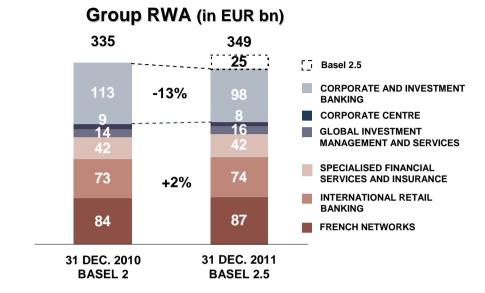


\*Management information

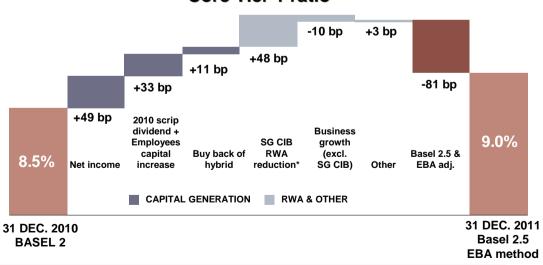


# EBA CAPITAL REQUIREMENT FULFILLED SIX MONTHS EARLY

- Strict control of RWAs throughout the year
  - Driving SG CIB Basel 2 RWAs down by 13% vs. 2010
  - Contained RWA increase in other businesses
- Reduced Basel 2.5 impact compared to previous estimate
  - EUR 25bn additional RWAs and EUR 0.2bn incremental deductions
  - Continued high pace of legacy asset sales in Q4 11 (EUR 5bn)
  - Continued derisking
- Core Tier 1 stands at 9.0% as at end-2011 applying Basel 2.5 and EBA method



### **Core Tier 1 ratio**



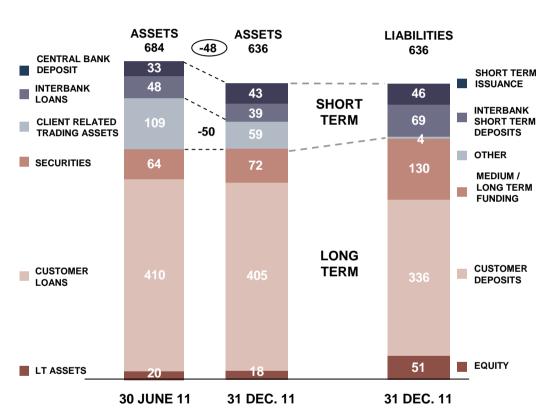
Including legacy assets CT1 deductions



# REDUCED BALANCE SHEET AND IMPROVED FUNDING PROFILE

- Funded balance sheet reduced by EUR 48bn since end-June 2011
- Sound and stronger funding profile:
  - Long term resources exceeding long term assets
  - Short term funding: 19% of funded balance sheet, vs. 25% in June 2011
  - Stable deposit base vs. June 2011
  - Loan to Deposit ratio: 121% at end-2011 (vs. 124% at end-2010)
- Liquid asset buffer\* of EUR 84bn at end-December 2011
- EUR 10-15bn 2012 long term funding programme
  - EUR 2.6bn prefunded in 2011
  - EUR 2.8bn issued in 2012 to date

# Funded balance sheet (in EUR bn)



Cash balance sheet: balance sheet, when adjusted for net cash securities, repos and derivatives. Net accruals and insurance assets and liabilities in Other liabilities.

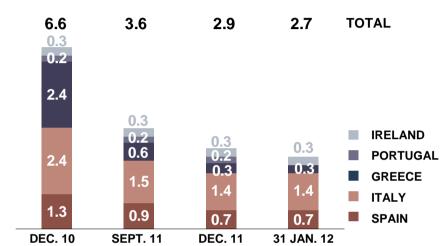


<sup>\*</sup> EUR 58bn central bank eligible assets + EUR 26bn net available central bank deposits. Excludes EUR 9bn liquid assets that can be sold between 15 and 30 days

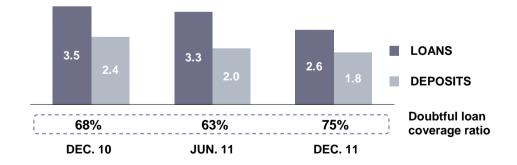
# VERY LOW GIIPS EXPOSURE: DOWN 60% SINCE END-2010

- Exposure to GIIPS sovereigns:
   EUR 2.7\*bn in banking book at end-Jan. 2012
  - Greek government bonds: EUR 307\*m at end-Jan. 2012
     Mark down to par of 75%
     2011 cost of risk EUR -890m, o/w EUR -162 in Q4
  - No exposure to Portugal
  - Market valuation EUR -0.2bn below book value
  - 32% of exposure maturing in less than 18 months
- Total trading book exposure to GIIPS sovereigns:
   EUR 1.1\*bn<sup>(b)</sup> at end-Jan. 2012
- Exposure at Geniki significantly reduced
  - Declining loan outstandings, limited exposure at Group level
  - 2011 allocation to provisions: EUR 477m; doubtful loan coverage ratio increased to 75%
  - Reliance on Group funding down to EUR 168m at end 2011
- \* From 2011, methodology defined by the European Banking Authority (EBA) for the European bank capital requirements tests, net of provisions
- a) Net of provisions
- (b) Net of CDS

# Exposure\* to sovereign risk in the banking book (in EUR bn)



# Geniki loan<sup>(a)</sup> and deposit outstandings (in EUR bn)





# RECURRENT STRONG INCOME GENERATION





NB: 2007 for reference, reclassification was carried out starting in 2008



# **CONSOLIDATED 2011 RESULTS**

- Resilient Net Banking Income in an adverse context
- Operating expenses include
  - Restructuring costs (EUR 230m)
  - Systemic bank levies (EUR 84m) in France and the UK
  - Down -6.2% vs. Q4 10 excl. restructuring costs and bank levies
- Decline in cost of risk excluding Greece: -21%<sup>(1)</sup>
- Impact of non recurring and non economic items on Group Net Income: EUR -853m<sup>(2)</sup> in 2011, EUR -459m<sup>(2)</sup> in Q4 11

♦ 2011 Group Net In	come <sup>(3)</sup> :
•	
EUR 3.2bn in 2011	, EUR 0.6bn in Q4

In EUR m	2011	Chg 2011 vs 2010		Q4 11	Chg Q4 vs Q4	
Net banking income	25,636	-3.0%	-2.5%*	6,010	-12.4%	-12.2%*
Operating expenses	(17,036)	+3.0%	+4.2%*	(4,401)	-0.9%	0.0%*
Gross operating income	8,600	-12.9%	-13.6%*	1,609	-33.4%	-34.2%*
Net cost of risk	(4,330)	+4.1%	+4.4%*	(1,075)	-2.3%	-2.0%*
Operating income	4,270	-25.3%	-26.6%*	534	-59.5%	-61.0%*
Impairment on goodwill	(265)	NM	NM*	(65)	NM	NM*
Group net income	2,385	-39.1%	-42.2%*	100	-88.6%	-89.1%*
Group ROTE (after tax)	7.5%					

When adjusted for changes in Group structure and at constant exchange rates



<sup>(1)</sup> Greek sovereign exposure and Geniki

<sup>(2)</sup> Details on p 30

<sup>(3)</sup> Adjusted for non-recurring and non-economic items

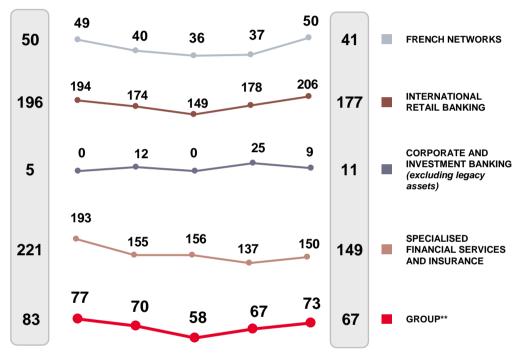
# YEAR ON YEAR DECLINE IN COST OF RISK

- French Networks
  - Year-on-year decline; inflexion point in 2011, in line with macroeconomic trends
- International Retail Banking
  - Improvement in Russia and the Czech Republic
  - Increase in Romania due to reassessment of collaterals
  - Strengthened level of provisioning in Greece
- Corporate and Investment Banking
  - Low despite reinforced portfolio based provisions
- Specialised Financial Services
  - Significant decrease

⟨ Increase in Group doubtful loan coverage ratio: 76%\*\* end-Dec. 2011, +4 pts vs. Dec. 2010

# Cost of risk (in bp)\*

2010 Q4 10 Q1 11 Q2 11 Q3 11 Q4 11 2011



# Net allocation to provisions (in EUR m)

3,464	823	782	660	741	832	3,015	Group**
696	277	96	130	118	81	425	CIB Legacy assets

<sup>\*</sup> Excluding provisions for disputes. Outstandings at beginning of period. Annualised

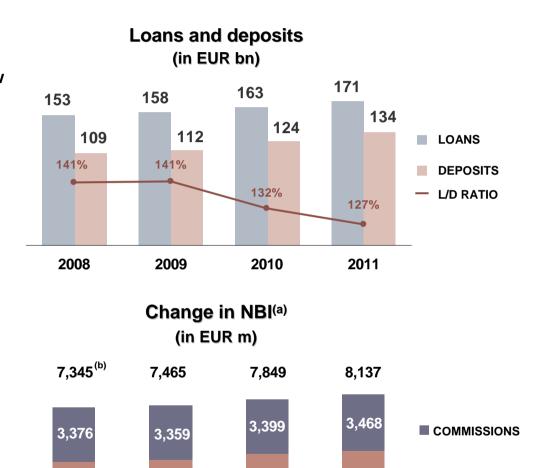
<sup>\*\*</sup> Excluding CIB legacy assets and the cost of risk on Greek government bonds



# STEADILY GROWING RESULTS

- Continued customer development
  - 10.9 million customers in 2011, of which 243,000 new individual customers
  - Deposits up +8.7% vs. 2010
     Strong inflows in regulated savings schemes: +11.2% vs. 2010
  - Loan outstandings up +4.4% vs. 2010, good corporate loan demand in 2011
- Robust financial results
  - Revenue growth: +3.7%<sup>(a)</sup> vs. 2010
  - C/I: 64.5%(a) stable vs. 2010

Strong increase in Group Net Income: EUR 1,428m, +15.8% vs. 2010



4,450

2010

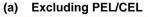
4,107

2009

(b) Excluding Visa capital gain in 2008

3,970

2008





INTEREST

**MARGIN** 

4,669

2011

# PRIORITY TO CUSTOMER SATISFACTION

Better customer service through concrete client focused initiatives

- Our commitment to SMEs: faster loan approvals
   "Vous pouvez compter sur nous" campaign, new "SME Customer Services Charter"
- Individual customers: closer, more reactive service
  - Societe Generale iPhone® / iPad® applications: 1 million downloads\*, most popular app in the "free finance applications" category
  - 1 million clients access instant feed-back iPad<sup>®</sup> terminals in their branch
  - Boursorama: direct access to the stock exchange via iPhone® app

"Customer service of the year 2012, bank category"\*\*

- Extension of SMC commercial offer following its IT integration within Credit du Nord (equipment credit, insurance, financial savings) in 2012
- Reinforced synergies between regional teams, Mid-Cap Investment Bankers and Private Bankers, to serve entrepreneurs and high net worth individuals
- Progressive roll-out of new common client portal based on shared infrastructure











\* At 3 February 2012

**Greater efficiency** 

and business

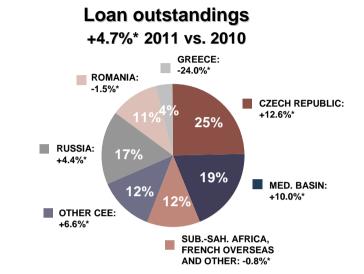
synergies

\*\* Source: Les Echos, 27 October 2011 (Viseo Conseil)

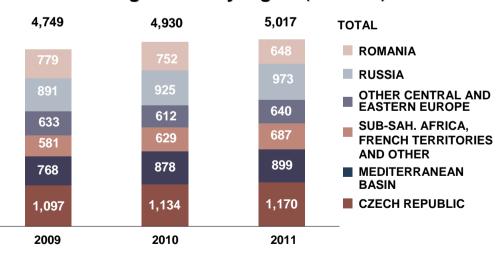


# SOUND BUSINESS FUNDAMENTALS

- Robust commercial activity
  - Loans up 4.7%\* vs. end-2010
  - Deposits up 3.7%\* vs. end-2010 with strong inflows in Mediterranean basin
  - Dynamic growth in countries with low banking penetration: 112 branch openings in Mediterranean basin & Sub-Saharan Africa in 2011
- Loan to deposit ratio: 99% end 2011
- Revenues up in all regions except Romania
  - Mediterranean basin: NBI +8.4%\* vs. 2010
  - Central and Eastern Europe : NBI +2.4%\* vs. 2010 (+9.5%\* excl. Greece)
- C/I ratio: 59.6% in 2011
- ♦ Group Net Income (excl. Greece): EUR 673m,-2.9% vs. 2010Greece: EUR -348m



# **Net Banking Income by region (in EUR m)**



\* When adjusted for changes in Group structure and at constant exchange rates



# 2012: CONSOLIDATING OUR GROWTH STRATEGY

# Central and Eastern Europe: lowering the cost base and adapting the business

- Improved productivity: > 500 headcount reductions
- Priority on increasing deposit inflows

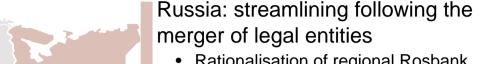
Czech Republic: 3rd local bank by total assets

Romania: 1st privately-owned local network, "Best bank in Romania"\*

# Mediterranean Basin: unchanged long term strategy

- Opportunistic development of the branch network and customer hasis
- Close operational monitoring in anticipation of political and economic changes

Morocco: 3<sup>rd</sup> local privately-owned bank Egypt: 2<sup>nd</sup> local privately-owned bank



- Rationalisation of regional Rosbank franchise: 2.000 headcount reductions (o/w ~300 achieved in Q4 11)
- Push on business development by Capital Markets & IB desk (JV with SG CIB)

3rd local banking group on retail loan segment

2011 Group Net income of SG in Russia EUR 129m\*\*

# Sub-Saharan Africa: development, operational efficiency & innovation

- Extending branch network
- Shared services centres and centralised IT platform in Africa
- · Deployment in African countries of mobile payment and of "low cost" banking

Cote d'Ivoire: 1st local bank by total assets Senegal, Cameroon: 1st local bank by total loans

\*\* o/w Rusfinance: EUR 74m, Delta Credit: EUR 35m, Rosbank: EUR 20m



\* Source: Euromoney

# BUSINESSES RESISTANCE IN SPITE OF MARKET DISLOCATION

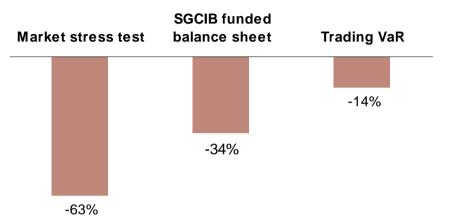
### Global Markets

- Equities: leadership positions maintained resilient revenues (-4% vs. 2010) despite harsh market conditions
- Fixed Income: revenues down -31% vs. 2010 due to deterioration of the environment in H2 11
- Prudent market risk management
- Financing and advisory
  - Structured finance: satisfactory performance on core franchises
  - Capital markets: global competitive position maintained, weak market volumes in H2 11 in Europe
  - First impacts of deleveraging in H2 11
- Resilient Net Banking Income: EUR 6,456m<sup>(a)</sup>
- Operating expenses: EUR 4,688m<sup>(a)</sup>, -3,5%\*\*<sup>(a)</sup> vs.
   2010

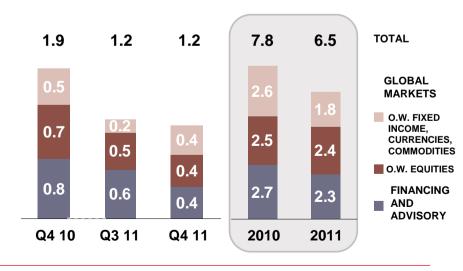
Group Net Income: EUR 1,298m<sup>(a)</sup> -31.3%\*\*<sup>(a)</sup>; legacy assets EUR -663m

- When adjusted for changes in Group structure and at constant exchange rates
- \*\* When adjusted for Q4 restructuring charge EUR-215m
- (a) Excluding legacy assets
- (b) Market stress tests and Trading Var shown as average 2011 vs average 2007

# SG CIB risk metrics 2007- 2011(b)



# NBI excluding legacy assets (in EUR bn)





# SUCCESSFULLY ADAPTING TO A NEW BANKING WORLD

# **Done in 2011**

- Refocusing on our core strengths
  - Leading global franchises: natural resources financing, equity derivatives, cross assets structured products
  - European client base
  - Euro corporate bonds and Euro rates
- Strong deleveraging

# 2012

- Acceleration of the shift towards an "originate to distribute" model
- Pursuing deleveraging
  - Selective loan origination
  - · Shift in refinancing mix between short term and long term funding
  - Downscale or exit of non core activities
- Strong action on costs
  - Worldwide staff adjustment plan to preserve SG CIB competitiveness

# **Our ambition**

- New model, more integrated, resource-light and distributionoriented
- Value creation for the Group while maintaining prudent risk management



N° 1 Global provider in Equity Derivatives



Most innovative investment bank for Equity Derivatives



Best Commodity Finance Bank



Energy Finance
House of the Year

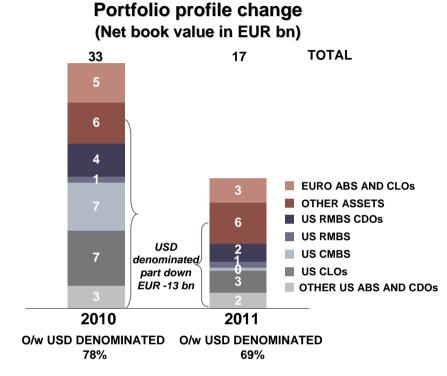
# LEGACY ASSET PORTFOLIO: ACCELERATED DELEVERAGING AND CAPITAL RELIEF

- 2011 legacy asset sales and amortisations EUR 16.1bn<sup>(a)</sup>
  - Accelerated disposals in H2 11
  - 2011 NBI impact of EUR -116m(a)
- Dismantling of CDOs of RMBS
  - EUR 1.3\*bn Basel 3 capital savings secured by 2013
  - o/w EUR 0.9bn already freed-up at end 2011
- Valuation adjustement in Q4: CDOs and hedges (EUR -310 m<sup>(a)</sup> impact on Group Net Income)
- Independent valuation\*\* of portfolio above recorded book value of EUR 8.7bn by EUR 1.4bn at end 2011

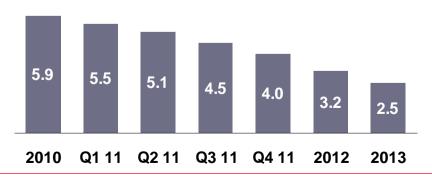


- \* Net of restructuring impact, assuming all underlying assets are sold
- \*\* Fundamental credit valuation carried out by BlackRock Solutions® given the assumption that all positions are held to maturity. External valuation excluding less than 1% of positions in the banking book.

  For more information please refer to page 53
- \*\*\* Normative capital at the end of the period allocated to legacy assets 8% of RWAs and 100% of Basel 3 prudential deduction. Pro forma Basel 3



# Allocated capital - Basel 3\*\*\* (in EUR bn)

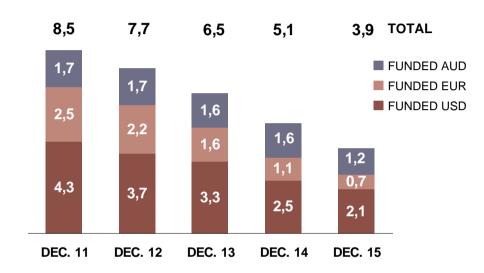




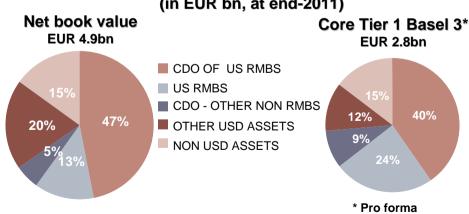
# LEGACY PORTFOLIO: TWO ASSET CLASSES WITH DIFFERENTIATED PROFILES

- Money good assets
  - Investment grade assets
  - Under BlackRock Solutions® stressed scenario: no expected losses on included securitised assets
  - Net book value EUR 12.6bn, of which EUR 8.5bn funded
  - Funded assets: deleveraging strategy based on optimisation of carry and funding costs
  - Unfunded assets: EUR 4.1bn, with 85% maturing before end 2014
  - Low capital consumption under Basel 3
- Non investment grade assets
  - Net book value EUR 4.9bn, of which US RMBS and CDOs of US RMBS: EUR 2.9bn
  - High capital charge under Basel 3: EUR 2.8bn at end 2011 (pro forma)
  - Additional capital to be freed-up through cracking of CDOs and disposals of the liquid portion of the assets

# Amortization of funded money good assets (net book value in EUR bn)



# Non investment grade assets (in EUR bn, at end-2011)

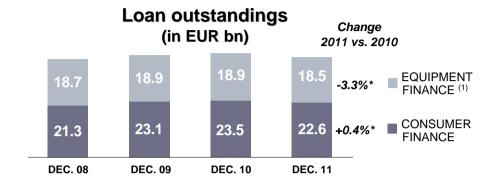


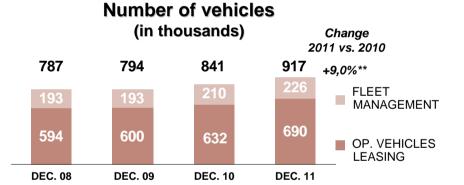


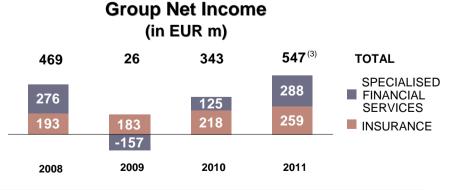
# GOOD PERFORMANCE AND OPTIMISED USE OF SCARCE RESOURCES

- Insurance: continued growth of activity
  - Life: positive net inflows of EUR 408m
  - Personal Protection premiums up +27.6%\* vs. 2010
  - Property and Casualty premiums up +9.5%<sup>(2)</sup> vs. 2010
- Specialised Financial Services: good dynamics under resources constraints
  - Leadership on key reference markets
  - Continuation of profitability enhancement strategy
  - Resilient margins on stable outstandings
  - Acceleration of self-funding initiatives

\$\text{Group Net Income}^{(3)}\$: EUR 547m, +59.5% vs. 2010







<sup>(3)</sup> Excluding impairments EUR -250m



<sup>\*</sup> When adjusted for changes in Group structure and at constant exchange rates

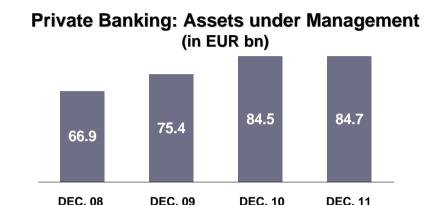
<sup>\*\*</sup> At constant structure

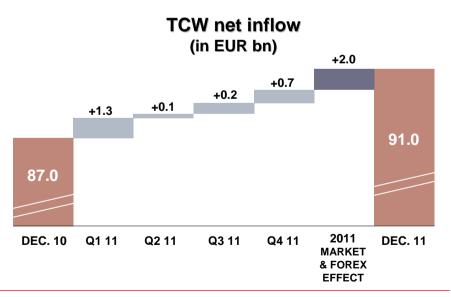
<sup>(1)</sup> Excluding factoring

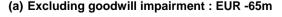
<sup>(2) +30.4%</sup> including insurance of payments cards and cheques

# SATISFACTORY CLIENT REVENUES IN DIFFICULT MARKET CONDITIONS

- Private Banking
  - Revenues up +9% vs. 2010
  - 2011 net inflow: EUR 2.3bn
  - Cost reduction plan launched
- Securities Services and Brokerage
  - SGSS: revenues up +6% vs. 2010; good commercial momentum; positive jaws boosting operating income
  - "Custodian of the year" in France, ICFA 2011
  - Newedge: leading market positions
- Asset Management
  - TCW: significant annual inflow EUR +2.3bn
  - Amundi: contribution (equity method) EUR 98m (vs. EUR 100m in 2010)









# **CORPORATE CENTRE\***

- NBI impact of revaluation of own debt in 2011: EUR +1,177m, (vs EUR +427m in 2010)
- 2011 impact on costs of systemic bank levies in France and the UK: EUR -84m
- 2011 net cost of risk, including Greek sovereign exposure EUR -890m o/w EUR -162m in Q4

Solution Street Services Servi

# **Corporate Centre Income Statement (in EUR m)**

	2010	2011	Q4 10	Q4 11
Gross operating income	(117)	623	18	602
o.w. CDS MtM	(59)	66	(12)	28
o.w. financial liabilities	427	1 177	160	700
Net cost of risk	(7)	(896)	(4)	(163)
Net profits or losses from other assets	17	(54)	20	(48)
Group net income	(170)	(471)	(17)	177

- \* The Corporate Centre includes:
- the Group's real estate portfolio, office and other premises,
- industrial and bank equity portfolios,
- Group treasury functions, some of the costs of cross-business projects and certain corporate costs not reinvoiced



# CONTINUING THE TRANSFORMATION OF THE GROUP IN 2012

- Developing the Group's franchises while optimising scarce resources
  - Giving priority to customer satisfaction in our French Networks and maintain strong profitability
  - Consolidating our growth strategy in International Retail Banking
  - Executing the transition of our Corporate and Investment Banking businesses towards a resource-light, distribution-oriented model
  - Improving the contribution of our businesses in synergy to Group results under resource constraints
- Deleveraging to further decrease our funding needs and strengthen our capital ratios
  - Reducing our long term needs in our CIB division through asset sales
  - Realising business disposals over the next two years as planned
- Sharpening our focus on costs
  - Realising planned cost adjustments in International Retail and CIB
  - Establishing a declining trend in cost/income ratio through intragroup synergies and pooling of IT systems
- Meeting our Basel 3 capital targets for 2013





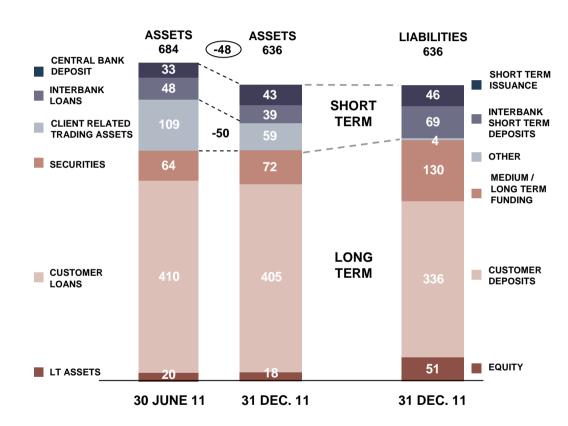
- Full Year 2011 and Fourth Quarter 2011 Results
- Group Funding Strategy and Ratings
- Focus on SG China
- Supplementary Data
- Specific Financial Information



# A FUNDING STRUCTURE CONSISTENT WITH THE GROUP BUSINESS NEEDS

- Medium and long-term Funding Program is intended to finance commercial activity and to renew amortising debt
- SG Group short-term market financing needs relate mainly to SGCIB market activities
  - Refinancing through interbank operations, CD issuance or repos

# Funded balance sheet (in EUR bn)



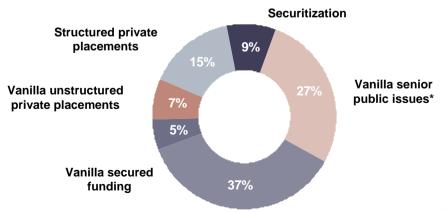
Cash balance sheet: balance sheet, when adjusted for net cash securities, repos and derivatives. Net accruals and insurance assets and liabilities in Other liabilities.



### 2012 LONG-TERM FUNDING PROGRAM

- 2012 long-term funding program of EUR 10-15bn fully achievable via a diversified funding mix:
  - unsecured issuances
  - · private placements both structured and vanilla
  - · secured funding: covered bonds and CRH
  - securitisations
- Beyond the EUR 2.6 bn of prefunding realised in 2011, the Group raised EUR 7.6 bn as of March 16th:
  - EUR 3.2 bn of secured funding (o/w EUR 0.4 bn through CRH, EUR 2.75 bn through SG SFH)
  - EUR 2.6 bn of unsecured funding (o/w EUR 2.1 bn through benchmark transactions, and EUR 0.5 bn through vanilla private placements)
  - EUR 0.7 bn successfully raised through the securitization of BDK car loans
  - EUR 1.2 bn through structured private placements

# 2012 long-term program split, as of March 16th, 2012



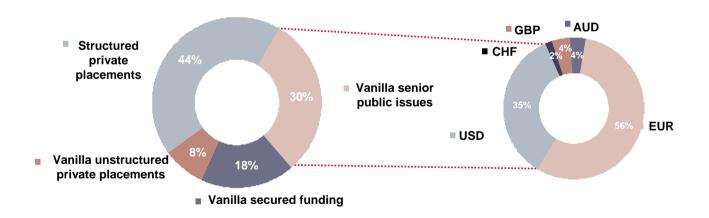
\*including the SG SFH transaction launched on the 1st of March, 2012



# A 2011 LONG-TERM FUNDING PROGRAM COMPLETED IN SEPTEMBER

- The 2011 long-term funding plan completed beginning of September reached a total of EUR 28.6bn, that is EUR 2.6 bn beyond the EUR 26bn program
- The average features over 2011 are as follows:
  - average maturity: 6 years for EUR funding and over 5 years for USD funding
  - average cost of funding: EIB3m+95 bps for EUR funding and LIB3m+143 bps for USD

# 2011 long-term program split, as of end of 2011





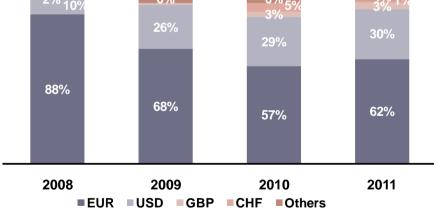
# LONG-TERM FUNDING PROGRAM - A diversified funding mix

- The Group is carrying on with its long-term funding strategy to:
  - Continue in 2011 its policy of diversification both in terms of markets and products
    - Vanilla senior public issues executed outside the EUR market represent 39% of the total amount issued
    - A new covered bond vehicle using home loans as collateral (SG SFH EUR 25bn program set up in 2011)
  - Get regular liquidity inflows coming from in-house structured issuances

# 43% 7% 16% 19% 18% 44% 33% 44% 39% 2008 2009 2010 2011 Senior plain vanilla SFEF Secured funding Senior structured

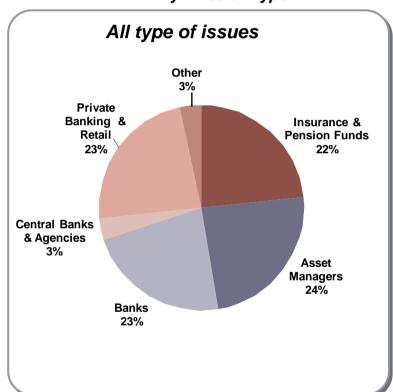
LT funding program split by type of product

# Split by currency of unsecured senior vanilla issues (public issues & private placements) 2% 10% 6% 6% 3% 4% 1%

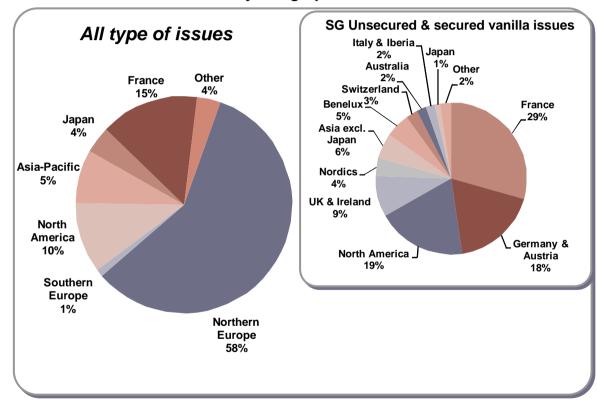


# Investor breakdown based on 2011 issuances





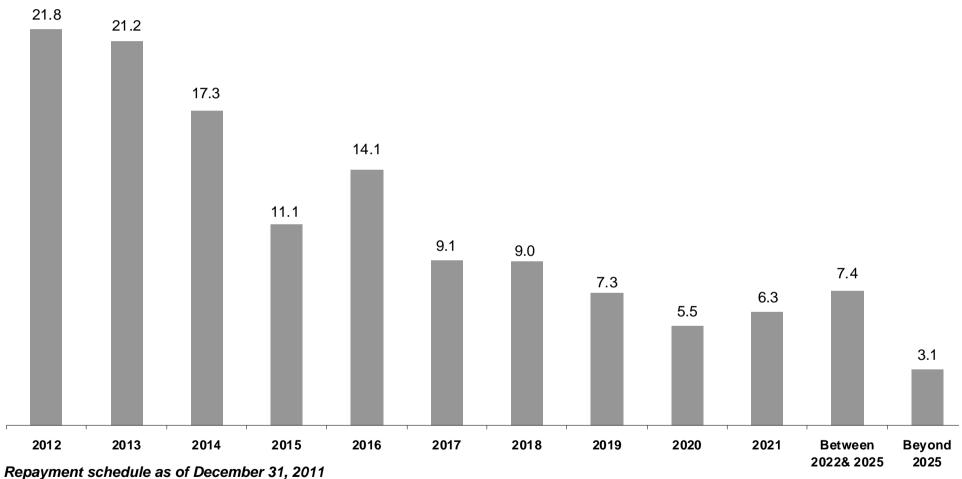
# By Geographical Zone



# LONG-TERM FUNDING PROGRAM – Repayment schedule

A regular repayment schedule, with more than 55% of the outstanding maturing beyond 2014





Calendar defined based on contractual maturities, including subordinated debt



# 2011-2012: SG COVERED BOND FUNDING

In 2011, the secured issuances represented 18% of the Group's Funding program. Over the year, besides the CRH and SCF issuances, the Group increased its capacity to issue covered bonds by creating its own *Société de Financement de l'Habitat* (SG SFH) in April.

- SG SCF (Société de Crédit Foncier)
  - Inaugural issuance from SG SCF in 2008
  - Benefits from a specific legal framework
  - Cover pool exclusively includes exposures to public sector entities (French at 90%)
  - Program size of EUR 15bn
  - OF issued by SG SCF are rated AAA/Aaa (S&P/Moody's), with current OC of ~20.6% (and minimum OC about 17%)
- SG SFH (Société de Financement de l'Habitat)
  - Inaugural issuance from SG SFH in 2011 and since beginning of 2012, two public issues have been executed for a total amount of EUR 2.75bn
  - Benefits from a recent specific legal framework
  - Cover pool includes exclusively French guaranteed home loans to individuals originated by the SG retail network in France, all the home loans are guaranteed by Crédit Logement rated AA-/Aa2 (S&P/Moody's)
  - Program size of EUR 25bn
  - OFH issued by SG SFH are rated Aaa/AAA (Moody's/Fitch), with current OC about 16.9%



# **CURRENT SG GROUP RATINGS**

	Standard & Poor's	Moody's	Fitch Ratings
Latest rating report date	23/01/2012	16/02/2012	15/12/2011
Senior Long-term debt	Α	<b>A1</b>	A+
Outlook	Stable	Poss. Downgrade	Negative
Lower Tier 2	BBB+	A2 (Poss. Downgrade)	A (Watch Neg)
Hybrid Tier 1	BBB-	Baa2 (Poss. Downgrade)/ Ba1	BBB (Watch Neg)
Senior Short-term debt	A-1	Prime-1	F1+

- S&P's LT rating downgraded to "A" with a "Stable" outlook
  - Fundamentals unchanged as the rating action was solely due to the downgrade of France's sovereign rating (from AAA to AA+).
  - Solid business position featuring a diversified business profile, strong commercial position in key businesses and more focused strategy.
  - Adequate financial profile and liquidity
  - . High systemic importance in France, a country that is viewed as supportive to banks
- Moody's LT rating downgraded by one notch to "A1" in December 2011. New review initiated in 16th February along with 113 other European banks.
  - · Good geographical diversification and business mix; Resilient retail banking franchises delivering reliable earnings
  - · Very high likelihood of systemic support in case of need
- Fitch's LT rating affirmed at A+ following an extensive review ended 15th December
  - Rating reflects SG's franchises in retail banking and corporate and investment banking (CIB) and the concentration of its credit risks in EU countries as well as dependence on capital market activity.
  - · Extremely high probability of state support



### GROUP FUNDING STRATEGY AND RATINGS

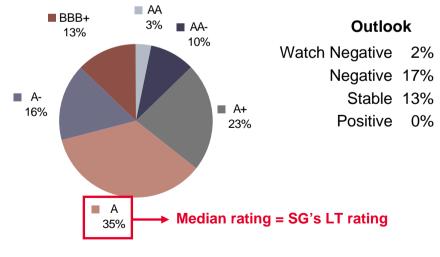
### **RATINGS: PEER REVIEW**

S&P			Moody's			Fitch Rating		
	LT rating	Outlook		LT rating	Outlook		LT rating	Outlook
BNP Paribas	AA-	Negative	Crédit Agricole	Aa1	Poss.Downgrade	Banco Santander	AA-	Watch Neg
Banco Santander	A+	Negative	BNP Paribas	Aa3	Poss.Downgrade	BNP Paribas	A+	Stable
Deutsche Bank	A+	Negative	Banco Santander	Aa3	Poss.Downgrade	Crédit Agricole	A+	Stable
Barclays Bank Plc	A+	Stable	Deutsche Bank	Aa3	Poss.Downgrade	Deutsche Bank	A+	Stable
Crédit Agricole	A+	Negative	Barclays Bank	Aa3	Poss.Downgrade	Société Générale	A+	Negative
Société Générale	Α	Stable	BBVA	Aa3	Poss.Downgrade	BBVA	A+	Watch Neg
RBS Plc	Α	Stable	UBS AG	Aa3	Poss.Downgrade	Barclays Bank Plc	Α	Stable
BBVA	Α	Negative	Société Générale	<b>A1</b>	Poss.Downgrade	UBS AG	Α	Stable
UBS AG	Α	Negative	RBS Plc	A2	Poss.Downgrade	RBS Plc	Α	Stable
Intesa Sanpaolo	BBB+	Negative	Intesa Sanpaolo	A2	Poss.Downgrade	Intesa Sanpaolo	A-	Negative
Unicredit	BBB+	Negative	Unicredit	A2	Poss.Downgrade	Unicredit	A-	Negative
Median Rating (1)	Α		Median Rating (1)	A1		<b>Median Rating (1)</b>	Α	

- SG's LT ratings are at or above the peer group median rating at all 3 rating agencies
  - At S&P: most of the peer group on Negative outlook, vs. Stable for SG
  - At Moody's: 31 banks out of 32 banks in the peer group are also under review for downgrade, including most US banks.
  - At Fitch: few banks are better rated than Société Générale (6 out of 32, 1 out of the 10 closest peers)
- SG's ST ratings still at the top (A-1 / P-1 / F1+)
- Société Générale: a resilient signature in today's uncertain times

(1) Median Rating of 32 of the largest European & US banks

# S&P's LT rating distribution and outlook (based on 32 largest European & US banks)



# APPENDIX: SG SCF COVERED BOND PROGRAMME

# **Program Term**

- Société Générale SCF (Société de Crédit Foncier) has been established in October 2007. The inaugural issuance took place in May 2008
- EUR 15bn EMTN program
- Rated AAA (S&P) / Aaa (Moody's)
- Listing: Euronext Paris

# **Assets**

- Specialized in refinancing exposures to/or guaranteed by eligible public entities
- Transfer by way of security using L211-38 from French Code Monétaire et Financier ("remise en pleine propriété à titre de garantie")
- Cover pool size: EUR 11.9 bn
  - 1,494 loans originated by Société Générale to French (89.3% of the cover pool), Spanish (1.8%), US (1.9%), Belgian (1.0%), UAE (3.5%) and supranational (2.4%) public entities
  - Nominal over-collateralisation: 20.6%
  - Exposures towards regions of France (Ile de France, Rhône-Alpes) benefiting from the best possible rating
  - Well balanced between municipalities, departments, regions, hospitals
  - No defaults
  - Weighted average life of 7.9 years
- 86.42% of the cover pool is eligible to ECB refinancing transactions

# Obligations Foncières

- Compliant with provision 52(4) of the EU UCITS and the Capital Requirement Directives
- 31 outstanding series for a total of EUR 10.0bn
- Weighted average life of 6.7 years
- Benchmark transactions and private placements

\* Figures as of end of December 2011



# APPENDIX: SG SFH COVERED BOND PROGRAMME

# **Program**

- Société Générale SFH (Société de Financement de l'Habitat) was created in April 2011
- The inaugural issuance took place in May 2011
- EUR 25bn EMTN Program
- Listing: Euronext Paris

# Assets

### At SG SFH level:

- RMBS issued by the FCT Red&Black Guaranteed Home Loans
- Nominal total of RMBS: EUR 20.5bn
- 100% of RMBS eligible for BCE refinancing

### Based on a look-through approach:

- Refinancing home loans originated in the SG retail network
- Transfer by way of security using L211-38 from French Code Monétaire et Financier ("remise en pleine propriété à titre de garantie")
- Cover pool size: EUR 24bn
- ~330 000 home loans to individuals financing French real estate
- Cover pool made of home loans all 100%-guaranteed by Crédit Logement (AA-/AA2 S&P/Moody's)
- No defaults
- Current OC: 16.9%

# Obligations de Financement de l'Habitat

- Compliant with provision 52(4) of the EU UCITS and the Capital Requirement Directives
- 12 outstanding series for a total of EUR 20.5bn of which 2 series placed with external investors for EUR 2.75bn as of end of January 2012
- · Weighted average life of 6.4 years
- · Benchmark transactions and private placements

Unless otherwise stated, figures as of end of December 2011



# APPENDIX: FCT RED & BLACK HOME LOANS GUARANTEED

Loan type	100% prime French residential loans guaranteed by Crédit Logement (AA-/Aa2)
Pool size	EUR 23.97bn
Number of loans	328,287 (average EUR 73,000 balance remaining per loan)
Current WA LTV	57.22%
WA Seasoning	51 months
Interest rate type	90.73% fixed, 9.27% capped/floored variable
Geographic distribution	lle-de-France 42.6%, Provence Alpes Côte d'Azur 8.4%, Rhône-Alpes 7.5%, Aquitaine 4.5%, Nord-Pas-de-Calais 4.2%, Haute-Normandie 3.5%, Pays de la Loire 3.4%, Midi-Pyrénées 3.2%, Languedoc-Roussillon 3.2%, Bretagne 2.9%, Picardie 2.8%, Centre 2.6%, Other 11%
Liabilities	EUR 20.5bn FRN (Aaa/AAA) for a current nominal OC of 16.9%





- Full Year 2011 and Fourth Quarter 2011 Results
- Group Funding Strategy and Ratings
- Focus on SG China
- Supplementary Data
- Specific Financial Information



#### 30 YEARS OF COMMITMENT

- Opened first China representative office in Beijing in 1981. Focused on Corporate and Investment Banking (CIB) businesses
- First foreign bank working with Sinosure, strong partnership with major Chinese banks such as China Exim, Bank of China, Industrial & Commercial Bank of China
- In the 1990s, SG was a key player to finance China's import of key equipment and technologies from developed nations (e.g. Wuhan Citroen automotive project, Shenzhen Dayawan Nuclear Power Station project.)
- Since 1990s, SG has actively supported China's corporates to expand overseas through export finance, risk management offerings and advisory, structured finance, etc.





Societe Generale China scooped "Best Service Bank" and "Best Trade Finance Service Bank" awards at a recent "2010 China CFO's Most Trusted Bank" award ceremony organized by the CFO World Magazine.



#### THE DEVELOPMENT OF A UNIVERSAL BANK

- Local incorporation since 2008
- Established Societe Generale (China) Co, Ltd. in 2008. By capitalizing on the local incorporated status and full banking license, SG started to develop the Universal Banking Model with integrated services
  - Societe Generale is the only French bank which provides retail banking services in China showing strong commitment to the China market.
  - Operates in 6 cities and expanding (Beijing, Shanghai, Tianjin, Guangzhou, Wuhan and Hangzhou)
  - Engaged as a responsible Citizen Bank, sharing our passion, nurturing talents, financing sustainability in all fields of SG's corporate culture

<b>Core Business</b>
----------------------

**Corporate and Investment Banking** 

**Commercial and Personal Banking** 

**Private Banking** 

**Other Businesses** 

**Equipment Finance** 

**Automotive Leasing** 

Insurance

**Fortune SG Asset Management** 

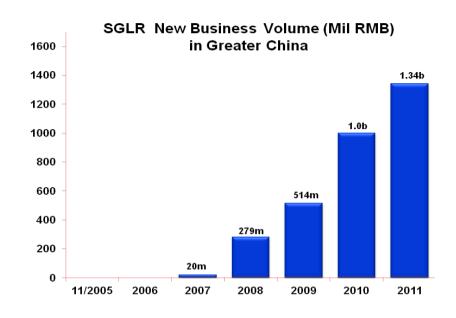




# SOCIETE GENERALE LEASING AND RENTING (SGLR)

- Established in Shanghai, China in Nov. 2005, 100% owned subsidiary of SG Equipment Finance (SGEF)
- Consistent growth since 2007
- MOFCOM regulated foreign invested leasing company (non bank business)
- Providing lease finance solutions to Chinese SMEs through vendor relationships with global equipment manufacturers
- Part of a global network of leasing companies providing vendor finance solutions
- Strong commitment to finance the real local economy of the countries in which we are present including China





SG Equipment Finance in Brief (Global Presence)

- > # 1 in Europe and # 3 worldwide
- ➤ Direct presence in 25 countries on 4 continents with more than 100 branches
- ➤ In depth expertise in the form of more than 3,000 employees
- ➤ 100% owned and core business of Societe Generale
- ➤ Strong equipment knowledge focused on 3 industry sectors: High Tech, Industrial Equipment & Transportation
- \* Source: Leaseurope Ranking 2010 and the Monitor Equipment Finance (excluding real estate and automobile) on relevant geographical perimeter



### SOCIETE GENERALE LEASING AND RENTING (SGLR)

- Established a funding panel of 8 Chinese banks to fund the business development of SGLR. This panel has committed in excess of RMB 1.5 billion of funding to SGLR since 2010
- Supporting 40 global vendor partners of the SGEF Group to provide homogeneous finance solutions across the globe
- Maintaining a low cost of risk to the business by layering support from our vendor partners on top of our end user recourse
- 44 local staff (headquartered in Shanghai, and sales offices in Beijing, Guangzhou & Chengdu)
- A diversified range of industrial equipment to be financed.











- Full Year 2011 and Fourth Quarter 2011 Results
- Group Funding Strategy and Ratings
- Focus on SG China
- Supplementary Data
- Specific Financial Information



# TABLE OF CONTENTS

Societe Generale Group		International Retail Banking	
Annual income statement by core business	47	Results - International Retail Banking	66
Quarterly income statement by core business	48	Annual results of International Retail Banking	
Amendment to IAS 39: reclassifications of non-derivative financial assets	49	by geographic zone	67
Group C/I ratio Change in book outstandings	50 51	Quarterly results of International Retail Banking by geographic zone	68
Group non economic and non recurring items	52	Indicators of major subsidiaries	69
Application of the Basel 2 reform  Basel 2.5 risk-weighted assets at end-December 2011  Calculation of ROE capital and the Tier 1 ratio	53 54	Corporate and Investment Banking Results - Corporate and Investment Banking Annual income statement Quarterly income statement	70 71 72
Risk Management  Breakdown of SG commitments by sectors  Geographic breakdown of SG commitments  Sovereign exposures	55 56 57	Legacy assets - Summary of exposures Legacy assets - Income statement External valuation of our banking book positions League Table	73 74 75 76
Insurance subsidiaries' exposures undergoing a european union restructuring plan Change in trading VaR Doubtful loans (inc. Credit Institutions)	58 59 60	Specialised Financial Services and Insurance Results - Specialised Financial Services and Insurance Breakdown of NBI by business and geographic zone Global Investment Management and Services	80 81
French Networks  Results - French Networks  Change in net banking income	61 62	Results - Global Investment Management and Services Annual income statement Quarterly income statement	82 83 84
Customer deposits and financial savings Loan outstandings	63 64	Assets under management by product type excl. Lyxor  Technical	85
Gross interest margin	65	Determination of number of shares used to calculate EPS	86
		Determination of number of shares used to calculate NAPS	87
		Environment	88



# ANNUAL INCOME STATEMENT BY CORE BUSINESS

In EUR m	Fre Netw	nch orks		ational Banking	Inves	rate & tment king	Fina Servi	alised ncial ces & ance	Inves Manag	bal tment jement ervices	Corpora	te Centre	Gro	oup
	2010	2011	2010	2011	2010	2011	2010	2011	2010	2011	2010	2011	2010	2011
Net banking income	7,791	8,165	4,930	5,017	7,836	5,980	3,539	3,443	2,270	2,169	52	862	26,418	25,636
Operating expenses	(5,058)	(5,248)	(2,769)	(2,988)	(4,706)	(4,748)	(1,841)	(1,846)	(2,002)	(1,967)	(169)	(239)	(16,545)	(17,036)
Gross operating income	2,733	2,917	2,161	2,029	3,130	1,232	1,698	1,597	268	202	(117)	623	9,873	8,600
Net cost of risk	(864)	(745)	(1,340)	(1,284)	(768)	(563)	(1,174)	(829)	(7)	(13)	(7)	(896)	(4,160)	(4,330)
Operating income	1,869	2,172	821	745	2,362	669	524	768	261	189	(124)	(273)	5,713	4,270
Net profits or losses from other assets	6	1	1	0	(7)	76	(5)	(5)	(1)	(6)	17	(54)	11	12
Net income from companies accounted for by the equity method	8	10	11	13	9	0	(12)	(33)	100	98	3	6	119	94
Impairment losses on goodwill	0	0	1	0	0	0	0	(200)	0	(65)	0	0	1	(265)
Income tax	(637)	(739)	(156)	(161)	(624)	(97)	(148)	(219)	(71)	(43)	94	(64)	(1,542)	(1,323)
Net income before minority interests	1,246	1,444	678	597	1,740	648	359	311	289	173	(10)	(385)	4,302	2,788
O.w. non controlling Interests	13	16	186	272	10	13	16	14	0	2	160	86	385	403
Group net income	1,233	1,428	492	325	1,730	635	343	297	289	171	(170)	(471)	3,917	2,385
Average allocated capital	6,435	6,590	3,723	3,965	9,129	9,423	4,831	5,055	1,419	1,413	11,104*	13,038*	36,642	39,483
Group ROE (after tax)													9.8%	6.0%

<sup>\*</sup> Calculated as the difference between total Group capital and capital allocated to the core businesses



# QUARTERLY INCOME STATEMENT BY CORE BUSINESS

In EUR m		nch /orks	Interna Retail E	ational Banking	Inves	rate & tment king	Fina	alised ncial ces & ance	Manag	bal tment jement ervices	•	orate ntre	Gro	oup
	Q4 10	Q4 11	Q4 10	Q4 11	Q4 10	Q4 11	Q4 10	Q4 11	Q4 10	Q4 11	Q4 10	Q4 11	Q4 10	Q4 11
Net banking income	2,055	2,054	1,257	1,339	2,007	655	876	849	606	500	56	613	6,857	6,010
Operating expenses	(1,378)	(1,358)	(717)	(765)	(1,321)	(1,299)	(465)	(470)	(521)	(498)	(38)	(11)	(4,440)	(4,401)
Gross operating income	677	696	540	574	686	(644)	411	379	85	2	18	602	2,417	1,609
Net cost of risk	(219)	(237)	(335)	(379)	(270)	(94)	(265)	(213)	(7)	11	(4)	(163)	(1,100)	(1,075)
Operating income	458	459	205	195	416	(738)	146	166	78	13	14	439	1,317	534
Net profits or losses from other assets	1	(1)	(1)	(3)	(5)	(14)	(1)	0	(1)	(6)	20	(48)	13	(72)
Net income from companies accounted for by the equity method	2	4	2	1	0	0	(5)	(43)	25	17	4	5	28	(16)
Impairment losses on goodwill	0	0	1	0	0	0	0	0	0	(65)	0	0	1	(65)
Income tax	(155)	(156)	(39)	(40)	(97)	274	(42)	(48)	(23)	(3)	(8)	(208)	(364)	(181)
Net income before minority interests	306	306	168	153	314	(478)	98	75	79	(44)	30	188	995	200
O.w. non controlling Interests	4	4	64	78	3	4	4	2	(1)	1	47	11	121	100
Group net income	302	302	104	75	311	(482)	94	73	80	(45)	(17)	177	874	100
Average allocated capital	6,487	6,626	3,865	3,995	9,981	9,016	4,806	5,132	1,391	1,444	11,008*	14,859*	37,538	41,072
Group ROE (after tax)													8.4%	3.1%

<sup>\*</sup> Calculated as the difference between total Group capital and capital allocated to the core businesses



#### AMENDMENT TO IAS 39: RECLASSIFICATIONS OF NON-DERIVATIVE FINANCIAL ASSETS

No asset reclassifications since 1 October 2008

# Change in fair value over the period (value that would have been booked if the instruments had not been reclassified)

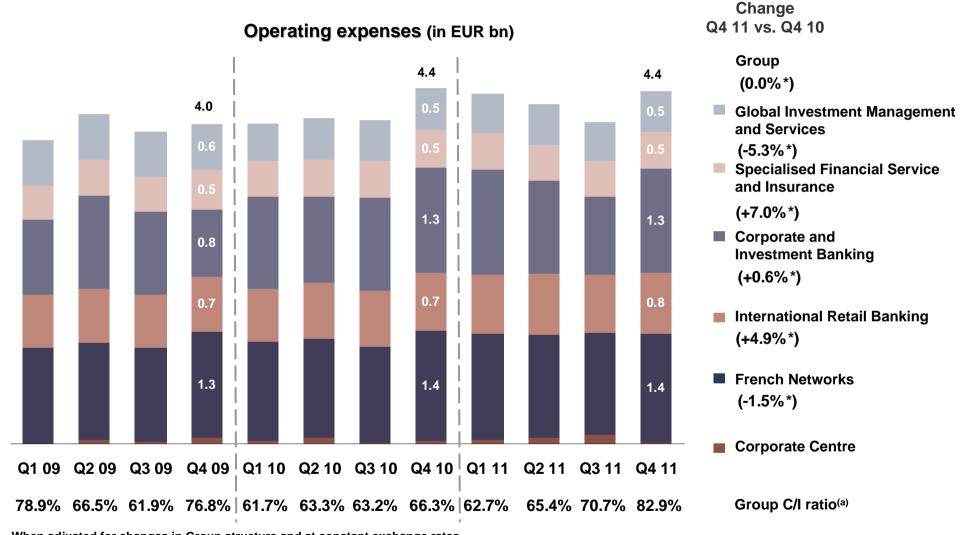
In EUR bn	2010	Q1 11	Q2 11	Q3 11	Q4 11	2011
OCI	-0.05	0.02	0.03	-0.44	-0.16	-0.55
Net banking income	1.1	-0.06	0.05	-0.19	-0.55	-0.75
For the record, provision booked to NCR	-0.6	-0.08	-0.11	-0.09	-0.07	-0.35

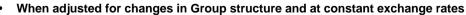
In EUR bn	asset p	ssified ortfolio 1, 2011
Transferred to	NBV	Fair value
Available-for-Sale	0.2	0.2
Credit Instit. Loans & Receivables	4.6	4.0
Customer Loans & Receivables	7.6	6.2
Total	12.4	10.4

The asset reclassification on October 1st 2008 entailed a change in management direction, based on a "credit risk" approach rather than a "market risk" approach. Consequently, the negative effect on the net banking income described above that the Group would have booked if the assets had continued to be valued at market value does not take into account the measures that would have been implemented with management at market value of the corresponding assets (hedges, disposals, etc.).



# GROUP COST/INCOME RATIO(a): 69.6% (vs. 63.7% in 2010)



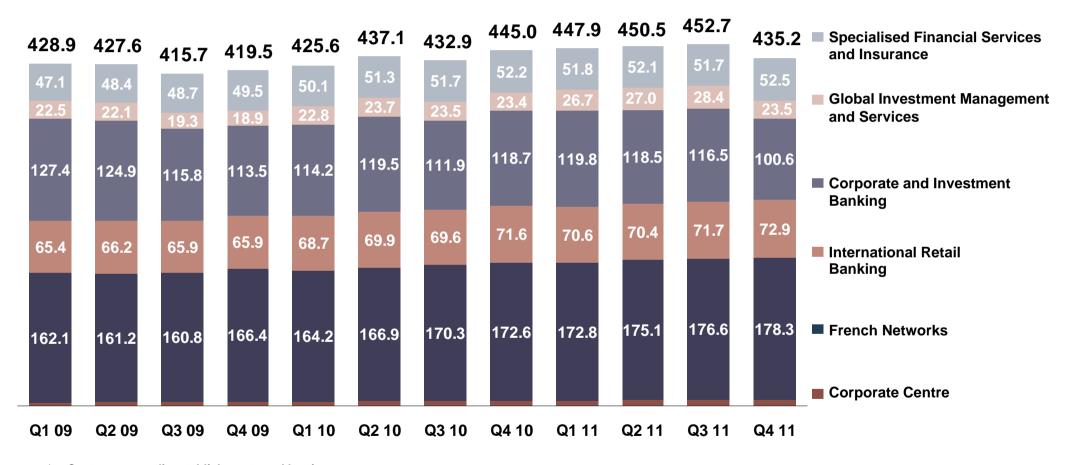


<sup>(</sup>a) Excluding revaluation of own financial liabilities



#### **CHANGE IN GROSS BOOK OUTSTANDINGS\***

## End of period in EUR bn



<sup>\*</sup> Customers, credit establishments and leasing



# GROUP NON ECONOMIC AND NON RECURRING ITEMS

2011	Net banking income	Operating expenses	Others	Cost of risk	Group net income	
Revaluation of own financial liabilities	1,177				772	Corporate Centre
CDS MtM	66				43	Corporate Centre
Greek sovereign exposure				(890)	(622)	Corporate Centre
Restructuring	(11)	(230)	(12)		(176)	Corporate & Investment Banking & International Retail Banking
Impairment & capital losses			(362)		(360)	Specialised Financial Services & Insurance, Global Investment Management and Services and Corporate Centre
Deleveraging SGCIB except Legacy assets	(163)*				(124)*	Corporate & Investment Banking
Deleveraging Legacy assets	(116)*				(76)*	Corporate & Investment Banking
CDOS RMBS US and hedges Impacts	(418)*				(310)*	Corporate & Investment Banking
TOTAL					(853)	Group

Q4 11	Net banking income	Operating expenses	Others	Cost of risk	Group net income	
Revaluation of own financial liabilities	700				459	Corporate Centre
CDS MtM	28				18	Corporate Centre
Greek sovereign exposure				(162)	(114)	Corporate Centre
Restructuring	(11)	(230)	(12)		(176)	Corporate & Investment Banking & International Retail Banking
Impairment & capital losses			(162)		(160)	Specialised Financial Services & Insurance, Global Investment Management and Services and Corporate Centre
Deleveraging SGCIB except Legacy assets	(152)*				(116)*	Corporate & Investment Banking
Deleveraging Legacy assets	(92)*				(60)*	Corporate & Investment Banking
CDOS RMBS US and hedges Impacts	(418)*				(310)*	Corporate & Investment Banking
TOTAL					(459)	Group

<sup>\*</sup> Management information

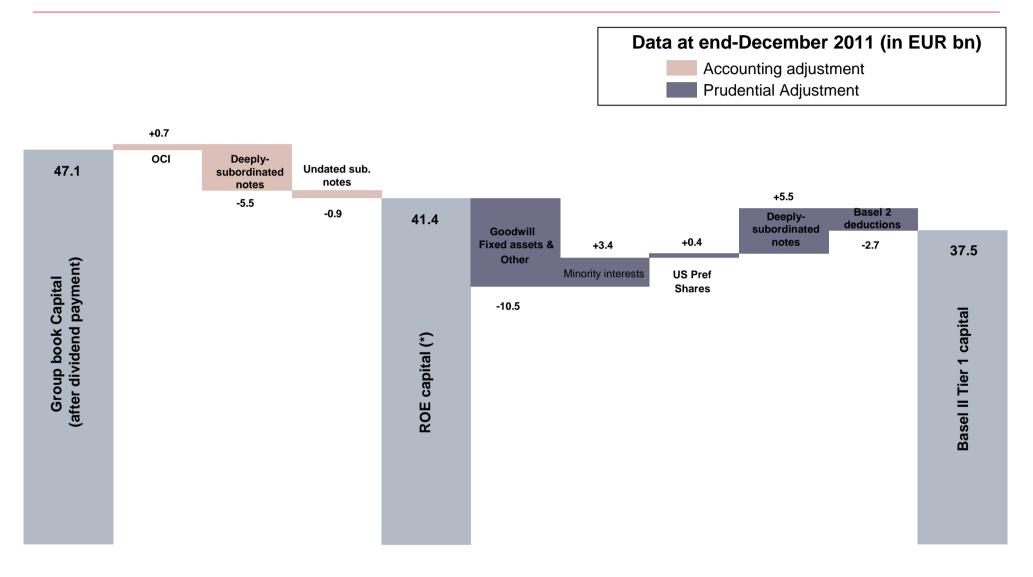


# BASEL 2.5 (CRD3) RISK-WEIGHTED ASSETS AT END-DECEMBER 2011 (in EUR bn)

	Credit	Market	Operational	Total
French Networks	83.7	0.1	2.9	86.6
International Retail Banking	70.3	0.1	3.7	74.1
Corporate & Investment Banking	66.4	31.5	24.8	122.7
o/w CRD3 Impact		24.9		
Specialised Financial Services & Insurance	39.9	0.0	2.4	42.2
Global Investment Management and Services	10.0	0.7	5.3	16.0
o/w CRD3 Impact		0.2		
Corporate Centre	3.0	0.2	4.4	7.6
Group total	273.3	32.5	43.4	349.3
o/w CRD3 Impact		25.1		25.1



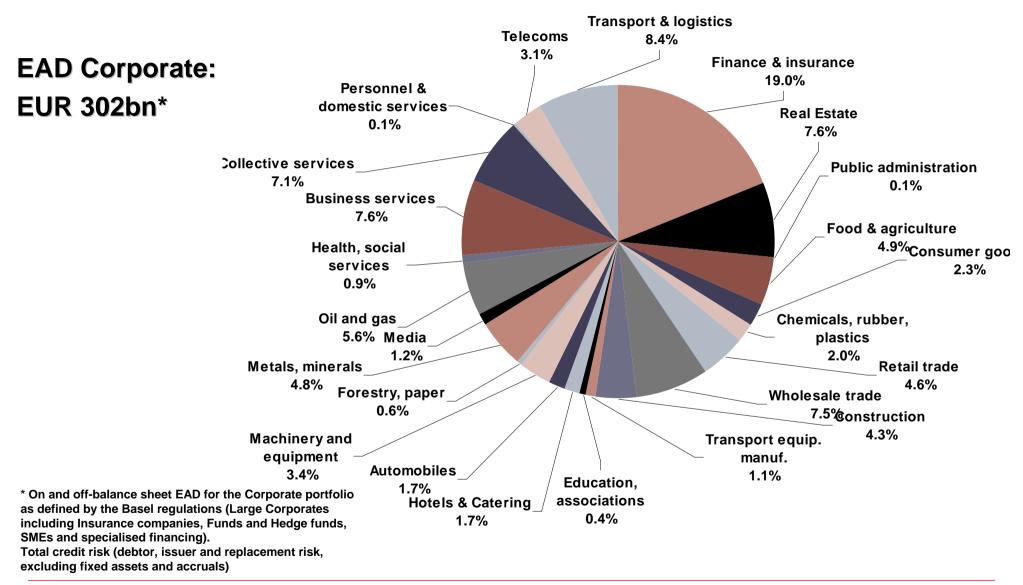
#### CALCULATION OF ROE CAPITAL AND THE TIER 1 RATIO



(\*) Data at period end; the average capital at period-end is used to calculate ROE



#### BREAKDOWN OF SG GROUP COMMITMENTS BY SECTOR AT 31 DECEMBER 2011



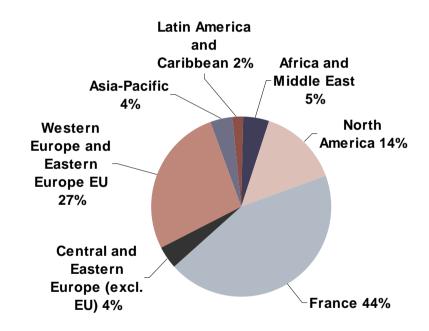


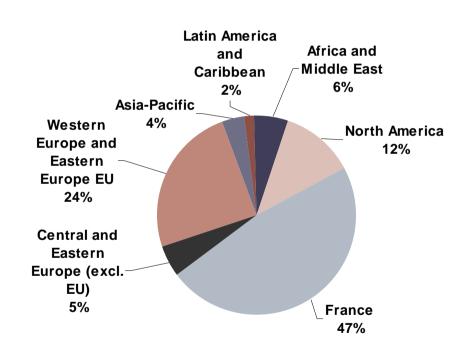
## On- and off-balance sheet EAD\*

All customers included: EUR 743bn

# On-balance sheet EAD\*

All customers included: EUR 559bn





<sup>\*</sup> Total credit risk (debtor, issuer and replacement risk for all portfolios, excluding fixed assets, equities and accruals)



#### Net exposures<sup>(1)</sup> (in EUR bn)

	Total (2)	o.w. positions in banking book	o.w. positions in trading book (3)
Greece	0.4	0.3	0.1
Ireland	0.4	0.3	0.1
Italy	2.3	1.4	0.9
Portugal	0.4	0.2	0.2
Spain	1.0	0.7	0.3

- (1) Methodology defined by the European Banking Authority (EBA) for the European bank capital requirements tests
- (2) After allocation for write-down and excluding direct and indirect exposure to derivatives
- (3) Net of CDS net positions (difference between the market value of long positions and that of short positions)

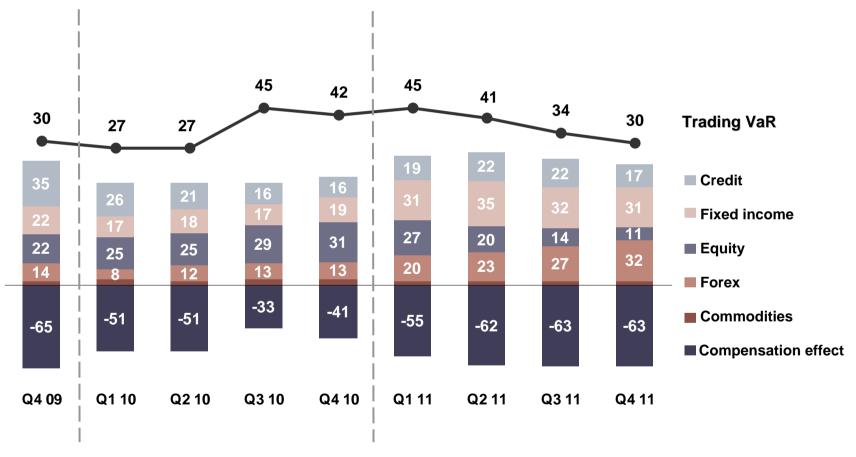
#### **Exposures** (in EUR bn)

	31.12	.2011
	Gross exposure (1)	Net exposure (2)
Greece	0.0	0.0
Ireland	0.5	0.0
Portugal	0.2	0.0

<sup>(1)</sup> Gross exposure (net book value)

<sup>(2)</sup> Net exposure after tax and contractual rules on profit-sharing

# Quarterly average of 1-day, 99% Trading VaR (in EUR m)



<sup>\*</sup> Trading VaR: measurement over one year (i.e. 260 scenarii) of the greatest risk obtained after elimination of 1% of the most unfavourable occurrences.



# DOUBTFUL LOANS\* (INCLUDING CREDIT INSTITUTIONS)

	31/12/2010	30/06/2011	31/12/2011
Customer loans in EUR bn *	426.0	434.0	425.5
Doubtful loans in EUR bn *	23.1	23.5	24.1
Collateral relating to loans written down in EUR bn *	4.1	3.6	4.7
Provisionable commitments in EUR bn *	19.0	19.9	19.4
Provisionable commitments / Customer loans *	4.5%	4.6%	4.6%
Specific provisions in EUR bn *	12.5	12.8	13.5
Specific provisions / Provisionable commitments *	66%	64%	69%
Portfolio-based provisions in EUR bn *	1.2	1.3	1.3
Overall provisions / Provisionable commitments *	72%	71%	76%

<sup>\*</sup> Excluding legacy assets



# **RESULTS - FRENCH NETWORKS**

In EUR m	2010	2011		Chg vs 2010	Q4 10	Q4 11		Chg vs Q4
Net banking income	7,791	8,165	+4.8%	+1.7%(a)	2,055	2,054	0.0%	-0.2%(b)
Operating expenses	(5,058)	(5,248)	+3.8%		(1,378)	(1,358)	-1.5%	
Gross operating income	2,733	2,917	+6.7%	+1.6%(a)	677	696	+2.8%	+2.2%(b)
Net cost of risk	(864)	(745)	-13.8%		(219)	(237)	+8.2%	
Operating income	1,869	2,172	+16.2%	+9.0%(a)	458	459	+0.2%	-0.6%(b)
Group net income	1,233	1,428	+15.8%	+8.7%(a)	302	302	+0.0%	-0.6%(b)
C/I ratio	64.9%	64.3%			67.1%	66.1%		
C/I ratio (b)	64.4%	64.4%(a)			66.6%	65.8%		



<sup>(</sup>a) Excluding PEL/CEL and on a like for like basis (b) Excluding PEL/CEL

#### CHANGE IN NET BANKING INCOME

• Commissions: +0.3%<sup>(a)</sup> vs. 2010

• Financial commissions: -0.8%<sup>(a)</sup> vs. 2010

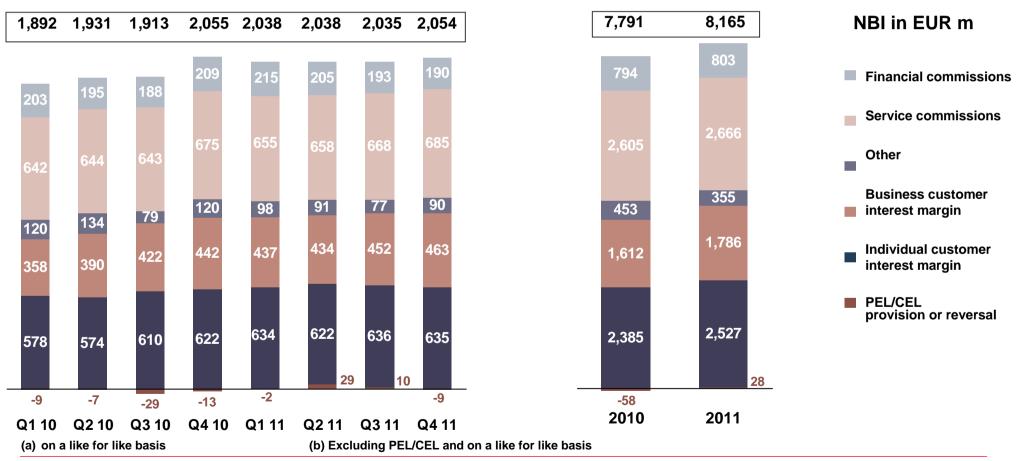
• Service commissions: +0.6%(a) vs. 2010

■ Interest margin: +2.7%<sup>(b)</sup> vs. 2010

Average deposit outstandings: +8.7% vs. 2010

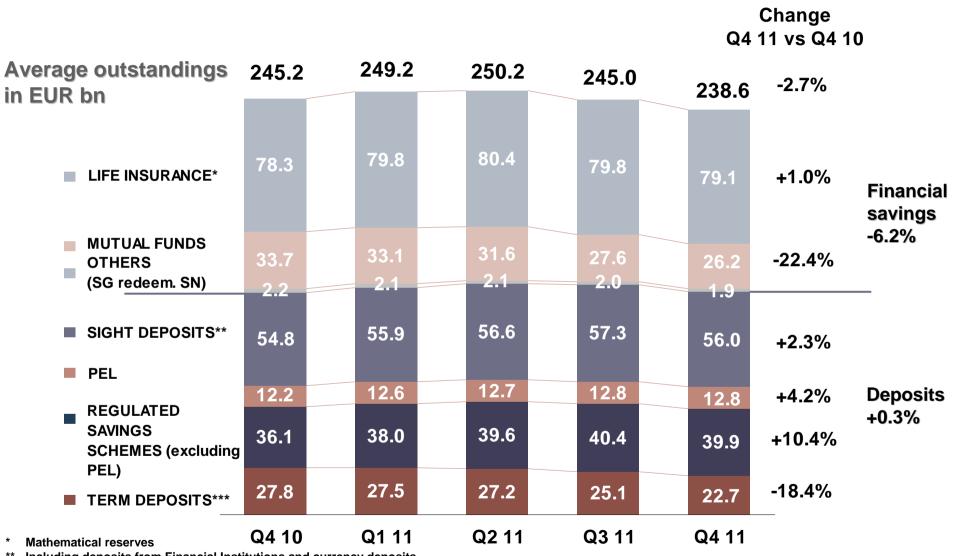
• Average loan outstandings: +4.4% vs. 2010

• Gross interest margin: 2.42% (-3bp vs. 2010)





#### CUSTOMER DEPOSITS AND FINANCIAL SAVINGS

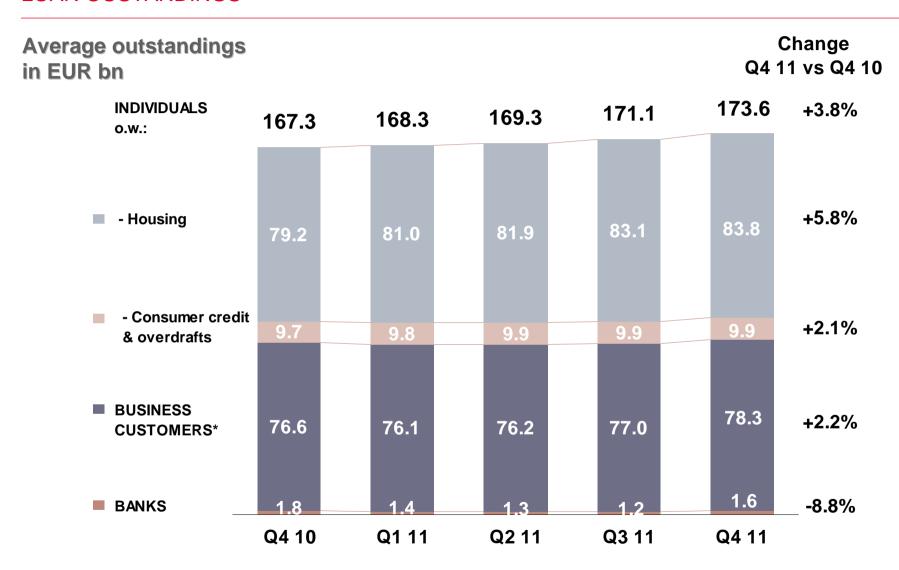


<sup>\*\*</sup> Including deposits from Financial Institutions and currency deposits

<sup>\*\*\*</sup> Including deposits from Financial Institutions and medium-term notes



#### LOAN OUSTANDINGS



In descending order: SMEs, self-employed professionals, local authorities, corporates, NPOs Including foreign currency loans



#### **GROSS INTEREST MARGIN\***

- The interest margin is an aggregate indicator based on three elements:
  - · Net interest income on loans
  - Structure effect, measured by the ratio of deposits to loans
  - Margin on resources:
     replacement rate of resources
     remuneration rate of resources

Interest margin = Interest margin on loans + <u>Deposits</u> x (Replacement rate of resources - Remuneration rate of resources)

Loans

\* The interest margin does not indicate the change in product or customer margins and is not the sole factor in determining the changes in net interest income



# **RESULTS - INTERNATIONAL RETAIL BANKING**

In EUR m	2010	2011		hg /s 2010	Q4 10	Q4 11		hg rs Q4
Net banking income	4,930	5,017	+1.8%	+0.1%*	1,257	1,339	+6.5%	+3.4%*
Operating expenses	(2,769)	(2,988)	+7.9%	+6.8%*	(717)	(765)	+6.7%	+4.9%*
Gross operating income	2,161	2,029	-6.1%	-8.5%*	540	574	+6.3%	+1.3%*
Net cost of risk	(1,340)	(1,284)	-4.2%	-4.6%*	(335)	(379)	+13.1%	+12.3%*
Operating income	821	745	-9.3%	-15.1%*	205	195	-4.9%	-17.0%*
Net profits or losses from other assets	1	0	-100.0%	n/s	(1)	(3)	NM	NM*
Group net income	492	325	-33.9%	-36.5%*	104	75	-27.9%	-38.6%*
C/I ratio	56.2%	59.6%			57.0%	57.1%		

<sup>\*</sup> When adjusted for changes in Group structure and at constant exchange rates



# ANNUAL RESULTS OF INTERNATIONAL RETAIL BANKING BY GEOGRAPHIC ZONE

		ech ublic	Rom	ania	Rus	ssia	Othe	r CEE		rranean sin	territor	French
In EUR m	2010	2011	2010	2011	2010	2011	2010	2011	2010	2011	2010	2011
Net banking income	1,134	1,170	752	648	925	973	612	640	878	899	629	687
Operating expenses	(521)	(552)	(355)	(353)	(651)	(807)	(475)	(483)	(394)	(381)	(373)	(412)
Gross operating income	613	618	397	295	274	166	137	157	484	518	256	275
Net cost of risk	(105)	(66)	(238)	(288)	(339)	(134)	(523)	(597)	(70)	(134)	(65)	(65)
Operating income	508	552	159	7	(65)	32	(386)	(440)	414	384	191	210
Net profits or losses from other assets	(1)	(1)	0	1	(2)	(1)	1	1	(1)	0	4	0
Group net income	250	262	77	5	(35)	5	(173)	(300)	253	220	120	133
C/I ratio	46%	47%	47%	54%	70%	83%	78%	75%	45%	42%	59%	60%



# QUARTERLY RESULTS OF INTERNATIONAL RETAIL BANKING BY GEOGRAPHIC ZONE

		ech ublic	Rom	ania	Rus	ssia	Othe	r CEE		rranean sin	territor	sah. French ies and iers
In EUR m	Q4 10	Q4 11	Q4 10	Q4 11	Q4 10	Q4 11	Q4 10	Q4 11	Q4 10	Q4 11	Q4 10	Q4 11
Net banking income	296	295	181	164	247	256	148	157	221	254	164	213
Operating expenses	(143)	(142)	(88)	(85)	(169)	(219)	(124)	(127)	(104)	(75)	(89)	(117)
Gross operating income	153	153	93	79	78	37	24	30	117	179	75	96
Net cost of risk	(21)	(22)	(77)	(113)	(56)	(39)	(133)	(141)	(16)	(45)	(32)	(19)
Operating income	132	131	16	(34)	22	(2)	(109)	(111)	101	134	43	77
Net profits or losses from other assets	0	(2)	0	0	1	(1)	0	(1)	(1)	0	(1)	1
Group net income	65	62	7	(15)	13	(6)	(67)	(81)	62	72	24	43
C/I ratio	48%	48%	49%	52%	68%	86%	84%	81%	47%	30%	54%	55%



#### SUPPLEMENT - INTERNATIONAL RETAIL BANKING

# INDICATORS OF MAJOR SUBSIDIARIES

	Ownership percentage	Credit RWAs*(1)	Loans*(1)	Deposits*(1)	Loan to deposit ratio (as %)(1)	Group share of the Market capitalistion
Czech Republic (KB)	60.7%	11,849	16,813	21,713	77.4%	3,014
Romania (BRD)	60.2%	9,423	7,465	7,007	106.5%	1,038
Greece (GBG)	99.1%	2,914	2,624	1,828	143.5%	407
Croatia (SB)	100.0%	2,495	2,414	1,848	130.6%	-
Slovenia (SKB)	99.7%	1,929	2,398	1,532	156.5%	-
Bulgaria (SGEB)	99.7%	1,558	1,380	1,040	132.7%	-
Serbia (SGS)	100.0%	1,914	1,262	895	141.1%	-
Russia (Universal bank)	82.4%	11,701	9,304	8,456	110.0%	-
Russia (Delta Credit Bank)	82.4%	546	1,497	32	n/a	-
Egypt (NSGB)	77.2%	6,106	4,735	6,638	71.3%	807
Morocco (SGMA)	56.9%	6,164	5,689	5,412	105.1%	-
Algeria (SGA)	100.0%	1,507	1,150	1,295	88.8%	-
Tunisia (UIB)	57.2%	1,323	1,367	1,203	113.6%	-
Reunion (BFCOI)	50.0%	944	1,472	804	183.2%	-

<sup>\*</sup> Indicators at end-December 2011 - in EUR m

<sup>(1)</sup> The exposures reported relate to all of the International Retail Banking division's activities



#### **RESULTS – CORPORATE AND INVESTMENT BANKING**

In EUR m	2010	2011		ng s 2010	Q4 10	Q4 11		ng rs Q4
Net banking income	7,836	5,980	-23.7%	-22.5%*	2,007	655	-67.4%	-66.9%*
Operating expenses	(4,706)	(4,748)	+0.9%	+3.6%*	(1,321)	(1,299)	-1.7%	+0.6%*
Gross operating income	3,130	1,232	- 60.6%	-60.2%*	686	(644)	NM	NM*
Net cost of risk	(768)	(563)	-26.7%	-26.0%*	(270)	(94)	-65.2%	-65.1%*
Operating income	2,362	669	-71.7%	-71.2%*	416	(738)	NM	NM*
Group net income	1,730	635	-63.3%	-66.4%*	311	(482)	NM	NM*
C/I ratio	60.1%	79.4%			65.8%	NM		

<sup>\*</sup> When adjusted for changes in Group structure and at constant exchange rates



# ANNUAL INCOME STATEMENT

	Со	re activ	ities	Leç	gacy as	sets		Total Corporate and Investment Banking		
	2010	2011	Change	2010	2011	Change	2010	2011	Ch	ange
Net banking income	7,765	6,456	-17%	71	(476)	NM	7,836	5,980	-24%	-23%*
o.w. Financing & Advisory	2,744	2,315	-16%				2,744	2,315	-16%	-13%*
o.w. Global Markets  Equities	5,021 2,466	4,141 2,379	-18% -4%				5,021 2,466	4,141 2,379	-18% -4%	-17%*
Fixed income, Currencies and Commodities	2,555	1,762	-31%				2,555	1,762	-31%	
Operating expenses	(4,634)	(4,688)	+1%	(72)	(60)	NM	(4,706)	(4,748)	+1%	+4%*
Gross operating income	3,131	1,768	-44%	(1)	(536)	NM	3,130	1,232	-61%	-60%*
Net cost of risk	(72)	(138)	+92%	(696)	(425)	NM	(768)	(563)	-27%	-26%*
Operating income	3,059	1,630	-47%	(697)	(961)	NM	2,362	669	-72%	-71%*
Net profits or losses from other assets	(7)	75		0	1		(7)	76		
Income tax	(847)	(394)		223	297		(624)	(97)		
Net income before minority interests	2,214	1,311		(474)	(663)		1,740	648		
O.w. non controlling Interests	10	13		0	0		10	13		
Group net income	2,204	1,298	-41%	(474)	(663)	NM	1,730	635	-63%	-66%*
Average allocated capital	6,839	6,742		2,290	2,681		9,129	9,423		
C/I ratio	59.7%	72.6%		NM	NM		60.1%	79.4%		

<sup>\*</sup> When adjusted for changes in Group structure and at constant exchange rates



# QUARTERLY INCOME STATEMENT

	Core activities Legacy assets				sets	Total Corporate and Investment Banking				
	Q4 10	Q4 11	Change	Q4 10	Q4 11	Change	Q4 10	Q4 11	Ch	ange
Net banking income	1,894	1,179	-38%	113	(524)	NM	2,007	655	-67%	-67%*
o.w. Financing & Advisory	757	403	-47%				757	403	-47%	-44%*
o.w. Global Markets	1,137	776	-32%				1,137	776	-32%	-32%*
Equities	684	408	-40%				684	408	-40%	
Fixed income, Currencies and Commodities	453	368	-19%				453	368	-19%	
Operating expenses	(1,295)	(1,283)	-1%	(26)	(16)	NM	(1,321)	(1,299)	-2%	+1%*
Gross operating income	599	(104)	NM	87	(540)	NM	686	(644)	NM	NM*
Net cost of risk	7	(13)	NM	(277)	(81)	NM	(270)	(94)	-65%	-65%*
Operating income	606	(117)	NM	(190)	(621)	NM	416	(738)	NM	NM*
Net profits or losses from other assets	(5)	(15)		0	1		(5)	(14)		
Income tax	(158)	83		61	191		(97)	274		
Net income before minority interests	443	(49)		(129)	(429)		314	(478)		
O.w. non controlling Interests	2	5		1	(1)		3	4		
Group net income	441	(54)	NM	(130)	(428)	NM	311	(482)	NM	NM*
Average allocated capital	7,075	6,754		2,906	2,262		9,981	9,016		
C/I ratio	68.4%	NM		NM	NM		65.8%	NM		

<sup>\*</sup> When adjusted for changes in Group structure and at constant exchange rates



# LEGACY ASSETS - SUMMARY OF EXPOSURES AS OF 31 DECEMBER 2011

in EUR bn		Banking Book	Trading Book	Total	o.w. monoline and CDPC exposure
		Net exposure	Net exposure	Net exposure	
	US residential market related assets				
	- RMBS (1)	0.8	0.0	0.8	0.0
	- CDOs of RMBS	1.6	0.8	2.4	0.5
w	Total	2.4	0.9	3.2	0.5
assets	Other US assets				
USa	- CMBS (1)	0.3	0.1	0.4	0.0
) 5	- CLOs	0.9	2.2	3.1	2.3
	- Other CDOs	0.5	1.2	1.7	1.2
	- Banking & Corporate Bonds	0.1	3.3	3.3	3.1
	- Other assets (1)	0.4	0.0	0.4	0.0
	Total	2.1	6.7	8.8	6.6
	EUR assets				
	- RMBS	0.4	0.0	0.5	0.0
	- CMBS	0.8	0.1	0.9	0.0
y y	- CLOs	0.7	0.2	0.9	0.6
assets	- Other CDOs	0.4	0.0	0.4	0.3
ass	- Banking & Corporate Bonds	0.0	0.4	0.4	0.0
	- Other assets	0.1	0.0	0.1	0.0
Non US	Total	2.5	0.7	3.2	0.9
_	Other assets				
	- Banking & Corporate Bonds	1.7	0.5	2.2	1.0
	Total	1.7	0.5	2.2	1.0

<sup>(1)</sup> Within exotic credit derivative portfolio:

EUR 8m of RMBS EUR 94m of CMBS EUR 26m of Other assets



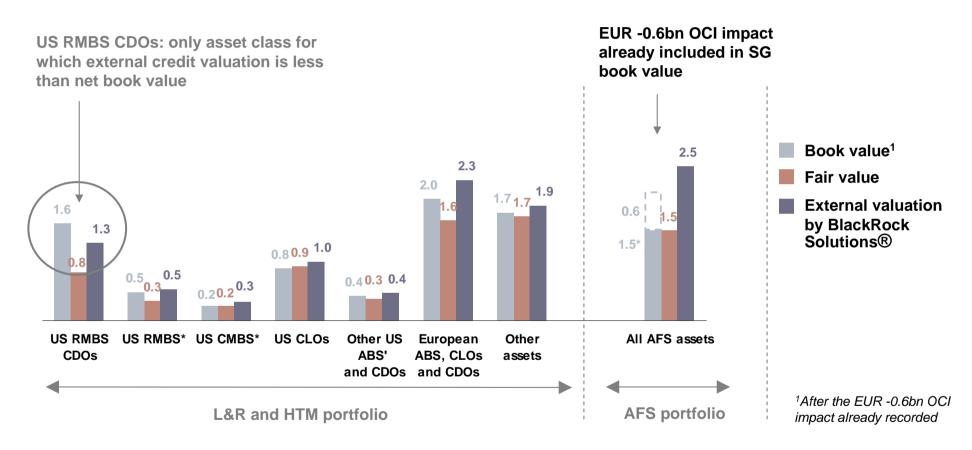
# LEGACY ASSETS – INCOME STATEMENT

In EUR m	Q1 10	Q2 10	Q3 10	Q4 10	Q1 11	Q2 11	Q3 11	Q4 11	2010	2011
NBI of legacy assets	- 23	71	- 90	113	42	43	- 37	- 524	71	- 476
o.w.										
Losses and writedowns of exotic credit derivatives	- 163	- 91	- 177	- 65	19	- 10	52	- 84	- 496	- 24
Corporate and LCDX macrohedging	9	- 5	- 2	- 2	5	- 4	1	0	0	2
Writedown of unhedged CDOs	- 54	- 14	23	- 48	- 167	- 68	24	- 78	- 93	- 290
Gains & losses related to monolines exposure	58	32	- 10	1	112	31	- 63	- 288	81	- 208
Writedown of RMBS'	8	- 9	1	2	2	2	2	3	2	9
Writedown of ABS portfolio sold by SGAM	57	52	- 2	43	8	- 17	- 2	- 16	150	- 27
CDPC reserves	- 36	20	1	21	- 27	7	14	1	6	- 5
SIV PACE writedown/reversal	-	-	-	-	-	-	-	-	-	-
Others	98	85	75	159	90	103	- 65	- 63	417	65
NCR of runoff portfolios	- 214	- 97	- 108	- 277	- 96	- 130	- 118	- 81	- 696	- 425
o.w. Permanent writedown of US RMBS'	- 8	4	- 36	- 7	- 4	-7	- 21	- 10	- 47	- 42
Provisions for reclassified CDOs of RMBS'	- 195	- 88	- 45	- 200	- 89	- 103	- 88	- 32	- 528	- 312



#### LEGACY ASSETS - EXTERNAL VALUATION\* OF OUR BANKING BOOK POSITIONS

# External valuation of positions EUR +1.4bn higher than their book value



\* Fundamental credit valuation led by BlackRock Solutions®, assuming that positions are held to maturity. Fair value and Book value are as at end-December 2011.

Banking book positions are as at end-December 2011.

Blackrock Valuation excludes less than 1% of all banking book positions.

External valuation is as at end-November 2011.



# LEAGUE TABLE - INVESTMENT BANKING













2011	2010	2009
#7	#5	#4
#3	#3	#3
#5	#2	#3
#7	#6	#7
#8	#7	#1
#7	#5	#6
#1	#5	#3
#3	#5	
#3	#3	
SG		
SG		
	SG	
2011	2010	2009
#1	#1	#5
#19	#10	#13
SG		
2011	2010	2009
#2	#2	#4
#3	#7	#7
	SG	
2011	2010	2009
SG		
	#7 #3 #5 #7 #8 #7 #1 #3 #3 SG SG 2011 #1 #19 SG 2011 #2	#7 #5 #3 #3 #5 #2 #7 #6 #8 #7  #7 #5 #1 #5 #3 #3  SG SG SG SG 2011 2010  #1 #1 #19 #10  SG 2011 2010  #2 #2 #3 #7  SG



# LEAGUE TABLE – GLOBAL MARKETS (1/2)



















OVERALL RANKINGS	2011	2010	2009
Risk Magazine			
Institutional Rankings	#4	#7	#7
Interdealer Rankings	#4	#4	#5

FIXED INCOME & CURRENCIES	2011	2010	2009
Rankings			
Euromoney - Credit Poll			
Investment Grade Corporates in EUR	#6		
Investment Grade Financial Institutions in EUR	#6		
Risk Magazine - Institutional Rankings			
Inflation Swaps - Euro	#4	#2	#2
Risk Magazine - Interdealer Rankings			
Currency Forwards Euro/Yen and Euro/Sterling	#1	#1	
Short term in EUR	#2	NA	
Repurchase Agreements - Euro	#2	#1	#1
Overall Interest Rates in Euro	#3	NA	
Inflation Swaps - Euro	#3	#5	
Euromoney - FX Poll			
Overall Ranking by market share in FX	#13	#13	#13
France Ranking with Corporates in FX	#1	#1	#2
Western Europe Ranking with Corporates in FX	#4	#4	#8
Worldwide Ranking with Corporates in FX	#7	#7	#8
Awards			
Profit & Loss, Digital FX Awards - Innovation Award	SG		
Global Finance - Best Foreign Exchange Provider in Central and Eastern Europe	SG		
FX Week e-FX awards - e-FX initiative of the year	SG		

EQUITY DERIVATIVES	2011	2010	2009
Rankings			
Risk Magazine - Institutional Rankings			
Global provider in Equity Derivatives	#1	#1	#1
Risk Magazine - Interdealer Rankings			
Global provider in Equity Derivatives	#1	#1	#1
Global Investors - ISF Equity Lending Rankings			
Most Improved Overall	#1	#5	
Most Improved EMEA	#1	NA	
One to Watch Americas	#1	NA	
Awards			
IFR - Equity derivatives House of the Year		SG	
Risk Magazine - Equity derivatives House of the Year		SG	SG
The Banker - Most innovative Investment Bank for Equity Derivatives	SG		SG
Euromoney - Best Equity Derivatives House			SG
Global Finance			
Best Equity Derivatives Provider in Europe and in Asia			SG
Best Equity Derivatives Provider in Latin America		SG	
Greenwich Associates - Quality Leader, European Flow Equity derivatives		SG	

COMMODITIES	2011	2010	2009
Rankings			
Energy Risk Rankings/Risk Commodity Rankings			
Top dealer overall in commodity markets (energy & metals):	#2	#2	#3
Oil	#3	#1	#1
Base metals	#1	#1	#1
Research in Metals	#4	#2	#2
Structured Products (Corporates)	#4	#2	#1
Structured Products (Investors)	#4	#4	#2
Awards			
Energy Risk			
House of the Year for Base Metals	SG		
Innovation of the Year, Asia	SG		
Oil & Products House of the Year		SG	
Derivatives House of the Year			SG
Structured Products - Commodity Derivatives House of the Year	SG		
Risk magazine - Energy derivatives House of the Year		SG	SG
Commodities Now - Excellence in Commodity Finance & Structured Products		SG	
Finance Asia - Best Commodities House in Asia			SG



# LEAGUE TABLE – GLOBAL MARKETS (2/2)



















ALTERNATIVE INVESTMENTS (LYXOR)	2011	2010	2009
Rankings			
Hedge Funds Review - Managed Account Platform from Hedge	#1		
Fund/FoFh viewpoint	#1		
IPE TOP Asset Managers			
Top 400 World Ranking Asset Managers		#82	#104
Top 120 Europe Ranking Asset Managers		#18	#29
Awards			
Hedgeweek - Best Managed Account Platform	LYXOR	LYXOR	
HFMWeek - Best Managed Account Platform	LYXOR		
The Hedge Fund Journal - The Leading Managed Accounts Platform	LYXOR		
Hedge Fund Review - Best overall investment platform			LYXOR
Les Talents de la Gestion			
Best Global Fund of Hedge Fund Provider		LYXOR	
Most Innovative Fund - UCITS		LYXOR	
Alternative Investment News - Institutional Manager of the Year			LYXOR
Pensions and Investment Provider Awards- Hedge Fund of Fund			LVVOD
Investment Provider			LYXOR
Asia Risk - Asset Manager of The Year Asia		LYXOR	

CROSS ASSET SOLUTIONS	2011	2010	2009
Awards			
The Banker - Most Innovative Investment Bank for Retail Structured Products	SG		
Euromoney - Best Global Structured Product House of the Year	SG		
Structured Products			
House of the year, Europe		SG	
House of the year, Latin America	SG	SG	SG
House of the year, Americas		SG	
Life & Pensions Risk			
Innovation of the year	SG		
Best Bank for ALM Advisory		SG	
Global Finance - Best Derivatives Provider in LatAm		SG	

EXCHANGE TRADED FUNDS (LYXOR)	2011	2010	2009
Rankings			
Risk Magazine - Institutional Rankings			
ETF Provider in Europe	#1	#1	
ETF Provider in Asia	#1	#1	
Awards			
Structured Product			
Best ETF Provider in Europe	LYXOR		
Best ETF Provider in Asia	LYXOR		
Global ETF			
Most Informative Website		LYXOR	
Most Innovative ETF Europe			
Les Talents de la Gestion - Best Global ETF Provider		LYXOR	
Actifs du Patrimoine by L'Agéfi Actifs			
Best +1year Stock ETF		LYXOR	
Best +1year Bond ETF		LYXOR	
Best -1year ETF		LYXOR	
Asian Investor - Asset Manager of the Year - ETFs			LYXOR
Funds Europe - European Fund Launch of the Year			

RESEARCH	2011	2010	2009
Rankings			
Euromoney - Fixed Income Research Poll			
Overall Trade Ideas	#1	#2	#1
Overall Credit Strategy	#1	#1	#1
Thomson Extel pan-european Survey			
Global Strategy Research	#1	#1	#1
Multi Asset Research	#1	#1	#1
Global Economics Research	#1	_	#1
Research on French equities		#1	#1
SRI Research		#1	#1
Quant/Database Analysis	#1	#1	#1
Euromoney - Primary Debt Poll			
Issuer Research	#1	#1	#2



# LEAGUE TABLE – GLOBAL FINANCE





















LOANS	2011	2010	2009
Rankings			
IFR			
Bookrunner EMEA Syndicated Loans	#3	#2	#4
Bookrunner Russia Syndicated Loans	#1	#1	#4
Bookrunner EMEA Acquisition Finance Syndicated Loans	#3	#2	#3
Awards			
EuroWeek Syndicated Loan Awards			
Most improved market profile	SG		
Best arranger of French loans	SG		
IFR			
Emerging EMEA Loan of the Year	SG	SG	
EMEA Loan and EMEA Leveraged Loan of the Year	SG		
EuroWeek/The Cover - Best Covered Bond Syndicate			SG

COMMODITIES FINANCE	2011	2010	2009
Rankings			
Trade Finance Magazine			
Best Commodity Finance Bank	#1	#1	#1
Best Energy Commodity Finance Bank	#2	#1	#3
Best Metals Commodity Finance Bank	#1	#1	#2
Best Softs Commodity Finance Bank	#2	#3	#2
Best International Trade Bank in Russia	#1	#1	#3

PROJECT & ASSET FINANCE	2011	2010	2009
Rankings			
Euroweek - Best arrangers of project finance loans			#1
IFR - EMEA Project Finance Bookrunner	#1	#1	-
Awards			
Project Finance International			
Advisor of the year			SG
Bank of the Year in Americas			
Euromoney			
Best Project Finance House in Asia		SG	
Best Project Finance House in the Americas			SG
emeafinance Awards -Best Africa Project Finance	SG		SG
House	36		30
EXPORT FINANCE	2011	2010	2009
League Tables			
Dealogic Trade Finance - Global MLA of ECA-backed	#4	#3	#2
Trade Finance Loans	#4	#3	#2
Awards			
Trade Finance Magazine - Best Export Finance	SG	SG	SG
Arranger	30	36	36
Global Trade Review - Best Global Export Finance		SG	SG
Bank		00	50
MULTI-PRODUCTS	2011	2010	2009
Awards			
Infrastructure Journal Awards			
Financial advisor of the Year		SG	
Oil and gas advisor of the Year		SG	
Oil and gas arranger of the Year		SG	
Energy Risk Magazine			
Energy Finance House of the Year	SG	SG	
Energy Finance House of the Year, Asia		SG	



# RESULTS - SPECIALISED FINANCIAL SERVICES AND INSURANCE

In EUR m	2010	2011	Chg 2011 vs 2010		Q4 10	Q4 11		thg vs Q4
Net banking income	3,539	3,443	-2.7%	+3.2%*	876	849	-3.1%	+1.5%*
o.w. Specialised Financial Services	3,027	2,843	-6.1%	+0.7%*	746	697	-6.6%	-1.3%*
Operating expenses	(1,841)	(1,846)	+0.3%	+9.8%*	(465)	(470)	+1.1%	+7.0%*
Gross operating income	1,698	1,597	-5.9%	-3.5%*	411	379	-7.8%	-4.4%*
o.w. Specialised Financial Services	1,390	1,230	-11.5%	-8.5%*	334	290	-13.2%	-9.1%*
Net cost of risk	(1,174)	(829)	-29.4%	-28.0%*	(265)	(213)	-19.6%	-17.9%*
Operating income	524	768	+46.6%	+50.4%*	146	166	+13.7%	+20.1%*
o.w. Specialised Financial Services	216	401	+85.6%	+94.1%*	69	77	+11.6%	+25.4%*
Impairment losses on goodwill	0	(200)	NM	NM*	0	0	NM	NM*
Group net income	343	297	-13.4%	-9.7%*	94	73	-22.3%	-14.9%*
C/I ratio	52.0%	53.6%			53.1%	55.4%		

<sup>\*</sup> When adjusted for changes in Group structure and at constant exchange rates

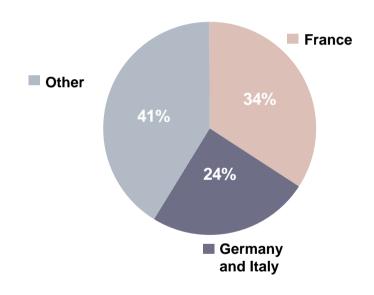


# BREAKDOWN OF NBI BY BUSINESS LINE AND BY GEOGRAPHIC ZONE

# NBI 2011 by business line Vehicle Leasing & Fleet Management Insurance 17% 19% 47%

**■** Consumer Finance

# NBI 2011 by geographic zone



# RESULTS GLOBAL INVESTMENT MANAGEMENT AND SERVICES

In EUR m	2010	2011		hg /s 2010	Q4 10	Q4 11		hg rs Q4
Net banking income	2,270	2,169	-4.4%	-4.2%*	606	500	-17.5%	-18.2%*
Operating expenses	(2,002)	(1,967)	-1.7%	-1.5%*	(521)	(498)	-4.4%	-5.3%*
Gross operating income	268	202	-24.6%	-24.9%*	85	2	-97.6%	-97.6%*
Net cost of risk	(7)	(13)	+85.7%	+85.7%*	(7)	11	NM	NM*
Operating income	261	189	-27.6%	-27.9%*	78	13	-83.3%	-83.3%*
Net profits or losses from other assets	(1)	(6)	NM	NM*	(1)	(6)	NM	NM*
Impairment losses on goodwill	0	(65)	NM	NM*	0	(65)	NM	NM*
Group net income	289	171	-40.8%	- 41.0%*	80	(45)	NM	NM*
C/I ratio	88.2%	90.7%			86.0%	99.6%		

<sup>\*</sup> When adjusted for changes in Group structure and at constant exchange rates



# ANNUAL INCOME STATEMENT

	Priv	ate Baı	nking	ng Asset Management			SG SS, Brokers			Total Global Investment Management and Services			
	2010	2011	Change	2010	2011	Change	2010	2011	Change	2010	2011	Cha	ange
Net banking income	699	762	+6%*	477	344	-25%*	1,094	1,063	-3%*	2,270	2,169	-4%	-4%*
Operating expenses	(551)	(619)	+9%*	(457)	(342)	-22%*	(994)	(1,006)	+2%*	(2,002)	(1,967)	-2%	-1%*
Gross operating income	148	143	-6%*	20	2	-88%*	100	57	-43%*	268	202	-25%	-25%*
Net cost of risk	(4)	(1)	-75%*	(3)	0	-100%*	0	(12)	NM*	(7)	(13)	+86%	+86%*
Operating income	144	142	-4%*	17	2	-86%*	100	45	-55%*	261	189	-28%	-28%*
Net profits or losses from other assets	0	2		(1)	0		0	(8)		(1)	(6)		
Net income from companies accounted for by the equity	0	0		100	98		0	0		100	98		
Impairment losses on goodwill	0	0		0	0		0	(65)		0	(65)		
Income tax	(33)	(29)		(5)	(1)		(33)	(13)		(71)	(43)		
Net income before minority interests	111	115		111	99		67	(41)		289	173		
O.w. non controlling Interests	0	0		0	0		0	2		0	2		
Group net income	111	115	+1%*	111	99	-9%*	67	(43)	NM*	289	171	-41%	-41%*
Average allocated capital	454	502		441	429		524	482		1,419	1,413		

<sup>\*</sup> When adjusted for changes in Group structure and at constant exchange rates



# QUARTERLY INCOME STATEMENT

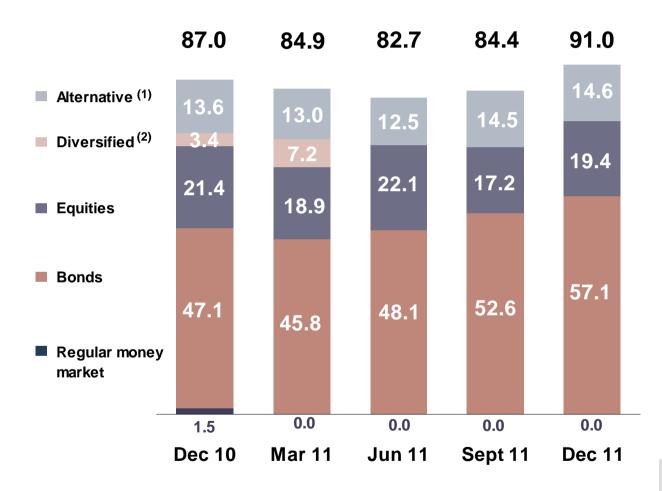
	Priv	ate Bar	nking	king Asset Management			SG SS, Brokers			Total Global Investment Management and Services			
	Q4 10	Q4 11	Change	Q4 10	Q4 11	Change	Q4 10	Q4 11	Change	Q4 10	Q4 11	Cha	ange
Net banking income	171	158	-10%*	150	102	-32%*	285	240	-16%*	606	500	-17%	-18%*
Operating expenses	(140)	(151)	+5%*	(114)	(99)	-14%*	(267)	(248)	-7%*	(521)	(498)	-4%	-5%*
Gross operating income	31	7	-77%*	36	3	-92%*	18	(8)	NM*	85	2	-98%	-98%*
Net cost of risk	(3)	8	NM*	(4)	0	-100%*	0	3	NM*	(7)	11	NM	NM*
Operating income	28	15	-46%*	32	3	-91%*	18	(5)	NM*	78	13	-83%	-83%*
Net profits or losses from other assets	1	2		(1)	0		(1)	(8)		(1)	(6)		
Net income from companies accounted for by the equity	0	0		25	17		0	0		25	17		
Impairment losses on goodwill	0	0		0	0		0	(65)		0	(65)		
Income tax	(7)	(4)		(10)	(2)		(6)	3		(23)	(3)		
Net income before minority interests	22	13		46	18		11	(75)		79	(44)		
O.w. non controlling Interests	0	0		0	0		(1)	1		(1)	1		
Group net income	22	13	-41%*	46	18	-61%*	12	(76)	NM*	80	(45)	NM	NM*
Average allocated capital	476	512		419	421		496	511		1,391	1,444		

<sup>\*</sup> When adjusted for changes in Group structure and at constant exchange rates



#### ASSETS UNDER MANAGEMENT BY PRODUCT TYPE EXCLUDING LYXOR

# **EUR 91.0bn at 31 December 2011**



Reminder: EUR 73.6bn assets managed by Lyxor at 31 December 2011

<sup>(2)</sup> Funds combining several asset classes (bonds, equities, cash), e.g. risk-profiled funds



<sup>(1)</sup> Hedge funds, private equity, real estate, active structured asset management, index-fund management

#### DETERMINATION OF NUMBER OF SHARES USED TO CALCULATE EPS

Average number of shares (thousands)	2009	2010	2011
Existing shares	646,234	742,917	763,065
Deductions			
Shares allocated to cover stock options awarded to staff and restricted shares awarded	11,444	11,703	9,595
Other treasury shares and share buybacks	10,301	9,489	14,086
Number of shares used to calculate EPS*	624,489	721,725	739,383
EPS* (in EUR) (a)	0.45	4.96	3.20

When calculating earnings per share, the "Group net income for the period" is adjusted (decreased in the case of a profit and increased in the case of a loss) by the following elements:

Earnings per share is therefore calculated by dividing adjusted Group net income for the period by the average number of existing ordinary shares, excluding treasury shares and buybacks, but including the trading shares held by the Group.

(a) In accordance with IAS 33, historical data per share prior to the date of detachment of a preferential subscription right are restated by the adjustment coefficient for the transaction.



<sup>(</sup>i) the interest, net of tax, to be paid to holders of deeply-subordinated notes (EUR 273m in 2011), to holders of undated subordinated notes reclassified from debt to shareholders' equity (EUR 25m in 2011) and in 2011 EUR 276m capital gain on the redemption of subordinated notes net of taxes and accrued interests, (ii) in 2009, the amount to be paid (prorata temporis) to holders of preferred shares (EUR 60m at end-December 2009).

### DETERMINATION OF NUMBER OF SHARES USED TO CALCULATE NAPS

Number of shares at end of period (thousands)	2009	2010	2011
Existing shares	739,806	746,422	776,080
Deductions			
Shares allocated to cover stock options awarded to staff and restricted shares awarded	11,976	12,283	9,003
Other treasury shares and share buybacks	8,987	9,023	20,090
Number of shares used to calculate NAPS*	718,843	725,115	746,987
Net Asset Value	35,183	39,140	40,762
NAPS* (in EUR) (a)	48.9	54.0	54.6
Net Asset Value less Goodwill	27,562	30,689	32,820
Net Asset Value less Goodwill per Share (EUR)	38.3	42.3	43.9

<sup>\*</sup> The net asset value per ordinary share equals the Group shareholders' equity, excluding:

The number of shares considered is the number of ordinary shares outstanding at 31 December 2011, excluding treasury shares and buybacks, but including the trading shares held by the Group.

(a) In accordance with IAS 33, historical data per share prior to the date of detachment of a preferential subscription right are restated by the adjustment coefficient for the transaction.



<sup>(</sup>i) deeply subordinated notes (EUR 5.3 billion at end-December 2011), reclassified undated subordinated notes (EUR 0.9 billion at end-December 2011), (ii) the interest to be paid to holders of deeply subordinated notes and undated subordinated notes and (iii) the remuneration of preferred shares in 2009, determined under contractual terms, but reinstating the book value of the trading shares held by the Group.

# **ENVIRONMENT**

	Q4 10	Q3 11	Q4 11
Interest rates (quarterly average) %			
10-year French government bond	3.03	2.97	3.19
3-month euribor	1.02	1.56	1.49
Indices (end of period)			
CAC 40	3,805	2,982	3,160
EuroStoxx 50	2,793	2,180	2,317
Nasdaq	2,653	2,415	2,605
Currencies (quarterly average)			
EUR / USD	1.34	1.35	1.29
EUR / GBP	0.86	0.87	0.84
EUR / YEN	112	110	104
Issuance volumes in Europe *			
Primary bond issues in euros (in EUR bn)	157	132	123
Primary equity & convertibles (in USD bn)	79	26	15

<sup>\*</sup> Thomson Financial database (Q4 11 extraction)



- Full Year 2011 and Fourth Quarter 2011 Results
- Group Funding Strategy and Ratings
- Focus on SG China
- Supplementary Data
- Specific Financial Information



### **TABLE OF CONTENTS**

- Unhedged CDOs exposed to the US residential mortgage sector
- Protection purchased to hedge exposures to CDOs and other assets
- Exposure to CMBS
- Exposure to US residential mortgage market: residential loans and RMBS
- Exposure to residential mortgage markets in Spain and the UK
- Exotic credit derivatives



#### UNHEDGED CDOs EXPOSED TO THE US RESIDENTIAL MORTGAGE SECTOR

	CDO Super senior & senior tranches						
In EUR bn	L&R Portfolio	Trading Portfolio					
Gross exposure at June 30, 2011 (1)	5.15	2.45					
Gross exposure at December 31, 2011 (1) (2)	5.55	1.73					
Nature of underlying	high grade / mezzanine (4)	high grade / mezzanine (4)					
Attachment point at June 30, 2011	12%	5%					
Attachment point at December 31, 2011 (3)	3%	4%					
At December 31, 2011 % of underlying subprime assets o.w. 2004 and earlier o.w. 2005 o.w. 2006 o.w. 2007 % of Mid-prime and Alt-A underlying assets % of Prime underlying assets % of other underlying assets	50% 6% 34% 7% 3% 9% 15% 26%	67% 26% 30% 5% 5% 9% 7% 18%					
Total impairments and writedowns Flow in H2 11	-1.95 (o.w. 0 in H2 11)	-1.37 (o.w0.05 in H2 11)					
Total provisions for credit risk Flow in H2 11	-2.03 (o.w0.12 in H2 11)						
% of total CDO write-downs at December 31, 2011	72%	79%					
Net exposure at December 31, 2011 (1)	1.57	0.36					

<sup>(1)</sup> Exposure at closing price

<sup>(4) 27%</sup> of the gross exposure classified as L&R and 78% of the gross exposure classified as trading relates to mezzanine underlying assets.



<sup>(2)</sup> The increase in L&R outstandings vs. 30/06/11 is mainly due to the foreign exchange effect. The fall in Trading outstandings is mainly due to the removal from the scope of CDOs that were dismantled.

<sup>(3)</sup> The change in attachment points results:

<sup>-</sup> upwards: from early redemptions at par value

<sup>-</sup> downwards: from defaults of some underlying assets

#### PROTECTION PURCHASED TO HEDGE EXPOSURES TO CDOs AND OTHER ASSETS

From monoline insurers	Jun. 30, 2011		Dec. 31	I		
	Fair value of protection before value adjustments	Fair value of protection before value adjustments	Fair value of hedged instruments	Gross notional amount of protection purchased	Gross notional amount of hedged instruments	
In EUR bn						l .
Protection purchased from monoline insurers						
against CDOs (US residential mortgage market)	0.98	1.26	0.48	1.74	1.74	ı
against CDOs (excl. US residential mortgage market)	0.28	0.32	1.29	1.61	1.61	ı
against corporate credits (CLOs)	0.32	0.27	2.76	3.03	3.03	1
against structured and infrastructure finance	0.19	0.18	1.09	1.37	1.20	
Other replacement risks	0.21	0.36				
Fair value of protection before value adjustments	1.99	2.39		ie of protection be istments at Dec. 31 AA		west rating given by Moody's or S&P December 31, 2011
Value adjustments for credit risk on monoline insurers (booked under protection) (1)	-0.65	-1.28		D 14% BB 1%	A: Assured Guaranty B: Syncora Capital Assurance	
Net exposure to credit risk on monoline insurers	1.34	1.11	CC 13%		B : CC	C: CIFG
Nominal amount of hedges purchased (1) (2)	-1.05	-1.06		68%	D :	Ambac

<sup>(1)</sup> Amounts as at June 30, 2011, adjusted of the reclassification of the cash collateral of EUR 0.06bn previously presented with the nominal amount of hedges purchased.

# From other counterparties

- Fair value of protection purchased from other large financial institutions (multiline insurers and international banks): EUR 0.09bn mainly corresponding to corporate bonds and hedges of CDOs of RMBS' structured until the end of 2005.
- Other replacement risks (CDPCs): net residual exposure of EUR 0.17bn (for a nominal amount of EUR 3.15bn) after value adjustments for credit risk of EUR 0.04bn

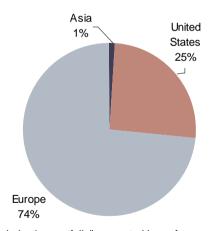


<sup>(2)</sup> As of Q4 11, the marked-to-market value of CDS purchased as hedges is no longer neutralised on the income statement and the value adjustments for credit risk on monoline insurers are calculated based on the fair value of protection.

# EXPOSURE TO CMBS<sup>(1)</sup>

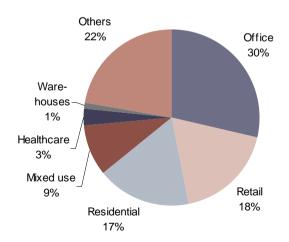
	Jun. 30, 2011		Dece	mber 31, 2011	H2 11				
In EUR bn	Net exposure (2)	Net exposure (2)	Gross ex Amount	posure (3) % net exposure	%AAA (4)	% AA & A (4)	Net Banking Income (5)	Cost of Risk	OCI
'Held for Trading' portfolio	0.20	0.11	0.24	47%	23%	10%	- 0.03	-	-
'Available For Sale' portfolio	0.18	0.13	0.21	64%	2%	42%	-	-	n.s.
'Loans & Receivables' portfolio	5.47	0.97	1.16	83%	15%	39%	0.66	n.s.	-
'Held To Maturity' portfolio	0.04	0.04	0.04	97%	29%	50%	-	-	-
TOTAL	5.89	1.26	1.65	76%	15%	36%	0.62	n.s.	n.s.

# Geographic breakdown<sup>(4)</sup>



- (1) Excluding "exotic credit derivative portfolio" presented hereafter
- (2) Net of hedging and impairments
- (3) Remaining capital of assets before hedging
- (4) As a % of remaining capital
- (5) Excluding losses on fair value hedges

#### Sector breakdown<sup>(4)</sup>



#### EXPOSURE TO US RESIDENTIAL MORTGAGE MARKET: RESIDENTIAL LOANS AND RMBS

- Societe Generale has no residential mortgage loan origination activity in the US
- US RMBS<sup>(1)</sup>

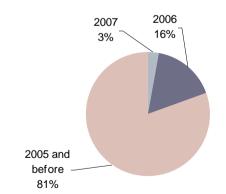
	Jun. 30, 2011	December 31, 2011					H2 11		
In EUR bn	Net exposure (2)	Net exposure (2)	Gross ex Amount	posure (3) % net exposure	%AAA (4)	% AA & A (4)	Net Banking Income	Cost of Risk	OCI
'Held for Trading' portfolio	0.10	n.s.	n.s.	n.s.	n.s.	n.s.	n.s.	-	-
'Available For Sale' portfolio	0.80	0.34	1.07	32%	2%	9%	n.s.	n.s.	- 0.09
'Loans & Receivables' portfolio	0.45	0.46	0.55	84%	4%	11%	n.s.	-	-
TOTAL	1.36	0.82	1.66	50%	3%	9%	- 0.03	n.s.	- 0.09

- (1) Excluding "exotic credit derivative portfolio" presented hereafter
- (3) Remaining capital of assets before hedging

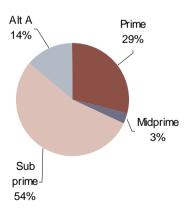
(2) Net of hedging and impairments

(4) As a % of remaining capital

#### Breakdown of subprime assets by vintage<sup>(4)</sup>



### Breakdown of RMBS portfolio by type<sup>(4)</sup>



NB: Societe Generale has a portfolio of mid-prime loans purchased from an originator that defaulted (EUR 0.15 bn in the banking book net of write-downs)



# EXPOSURE TO RESIDENTIAL MORTGAGE MARKETS IN SPAIN AND THE UK

- Societe Generale has no origination activity in Spain or the UK
- RMBS in Spain<sup>(1)</sup>

	Jun. 30, 2011	December 31, 2011					H2 11		
In EUR bn	Net exposure (2)	Net exposure (2)	Gross ex Amount	posure (3) % net exposure	%AAA (4)	% AA & A (4)	Net Banking Income	Cost of Risk	OCI
'Held for Trading' portfolio	n.s.	n.s.	n.s.	n.s.	n.s.	n.s.	n.s.	-	-
'Available For Sale' portfolio	0.09	0.07	0.15	50%	16%	64%	n.s.	-	n.s.
'Loans & Receivables' portfolio	0.21	0.19	0.23	83%	7%	83%	n.s.	-	-
'Held To Maturity' portfolio	n.s.	n.s.	n.s.	n.s.	n.s.	n.s.	-	-	-
TOTAL	0.32	0.27	0.40	68%	10%	73%	n.s.		n.s.

# RMBS in the UK<sup>(1)</sup>

	Jun. 30, 2011	December 31, 2011						H2 11		
In EUR bn	Net exposure (2)	Net exposure (2)	Gross ex Amount	posure (3) % net exposure	%AAA (4)	% AA & A (4)	Net Banking Income	Cost of Risk	OCI	
'Held for Trading' portfolio	0.08	n.s.	n.s.	n.s.	n.s.	n.s.	-	-	-	
'Available For Sale' portfolio	0.08	0.05	0.09	49%	0%	74%	n.s.	-	n.s.	
'Loans & Receivables' portfolio	0.07	n.s.	n.s.	n.s.	n.s.	n.s.	n.s.	-	-	
TOTAL	0.23	0.06	0.12	52%	0%	79%	n.s.		n.s.	

- (1) Excluding "exotic credit derivative portfolio" presented hereafter
- (2) Net of hedging and impairments

- (3) Remaining capital of assets before hedging
- (4) As a % of remaining capital



#### **EXOTIC CREDIT DERIVATIVES**

- Business portfolio linked to client-driven activity
  - Securities indexed on ABS credit portfolios marketed to investors
  - Hedging of credit protection generated in SG's accounts by the purchase of the underlying ABS portfolio and the sale of indices
  - Dynamic hedge management based on changes in credit spreads by adjusting the portfolio of ABS' held, positions on indices and the marketed securities
- Net position as 5-yr equivalent: EUR -473m
  - EUR 0.3 bn of securities sold in H2 11
  - 61% of residual portfolio made up of A-rated securities and above.

# Net exposure as 5-yr risk equivalent (in EUR m)

In EUR m	June 30, 2011	December 31, 2011
US ABS	- 266	- 473
RMBS'(1)	- 3	18
o.w. Prime	- 7	0
o.w. Midprime	- 24	0
o.w. Subprime	28	19
CMBS (2)	- 321	- 527
Others	58	35
Total	- 266	- 473

<sup>(1)</sup> Net exposure corresponding to delta exposure of a hedged underlying portfolio of EUR 8m, o.w. EUR 0m Prime, EUR 0m Midprime and EUR 8m Subprime (2) Net exposure corresponding to delta exposure of a hedged underlying portfolio of EUR 0.1bn



#### THE INVESTOR RELATIONS TEAM

HANS VAN BEECK, STÉPHANE DEMON, CLAIRE LANGEVIN, LUDOVIC WEITZ

① +33 (0) 1 42 14 47 72

investor.relations@socgen.com

www.investor.socgen.com

BUILDING TOGETHER

