

# **PRESENTATION TO DEBT INVESTORS**

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3rd quarter and nine months 2019 | November 2019

**THE FUTURE  
IS YOU**  **SOCIÉTÉ  
GÉNÉRALE**

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*The financial information presented for the quarter and nine months ending 30 September 2019 was reviewed by the Board of Directors on 5 November 2019 and has been prepared in accordance with IFRS as adopted in the European Union and applicable at this date. This information has not been audited.*

*The figures presented in this document have been restated for the application of IAS 12 amendment. As a consequence, the tax effect on interest paid to holders of deeply subordinated notes& undated subordinated notes is now accounted in the profit and loss of the period on « Income tax ». See supplement.*

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# SOCIETE GENERALE AT A GLANCE

## LEADING FRANCHISES



- Société Générale and Crédit du Nord: two complementary brands focused on premium clients
- Boursorama: undisputed leader in online banking in France targeting > 3M clients by 2021



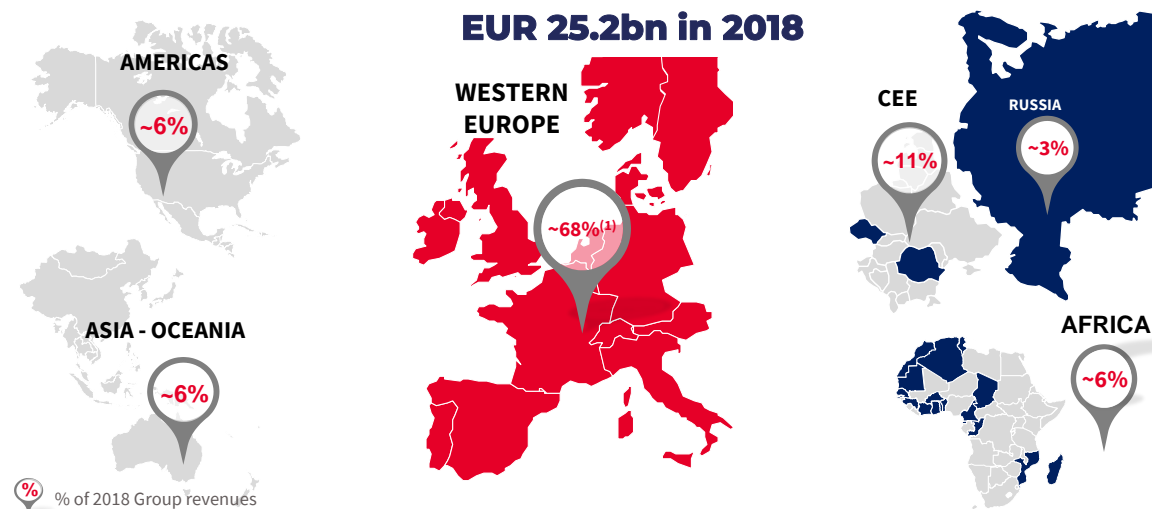
- International Retail: (BRD) #3 in Romania, (KB) #3 in Czech Republic, (SG Russia) #2 private bank by loans in Russia
- Insurance: #5 Bankinsurance in France
- Financial Services: (ALD) #1 Full service leasing in Europe, Equipment Finance #1 in Europe
- Presence in Africa as a differentiating factor



- World leader in Equity derivatives and in Structured Finance
- EMEA leader in Investment Banking and in Transaction Banking
- French Leader in Private Banking

## WITH AN INTERNATIONAL FOOTPRINT TO SERVE OUR CLIENTS AND CAPTURE GROWTH POTENTIAL

EUR 25.2bn in 2018

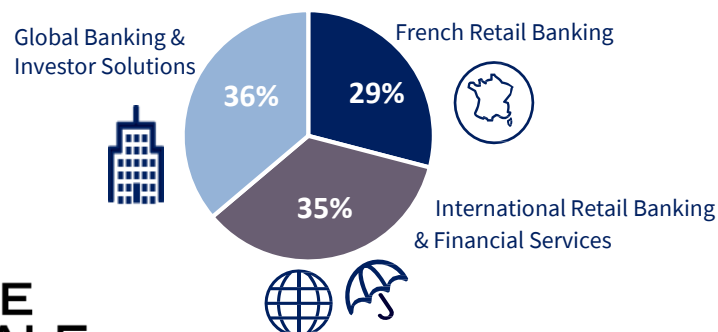


Presence in **SELECTED WHOLESALE MARKETS** for our core clients  
**CONNECTING WITH EUROPE**

**LEADERSHIP** positions in Western Europe  
A reference **RETAIL BANK** in France

Reference bank in **HIGH POTENTIAL RETAIL MARKETS**  
Leveraging on **GROUP PRESENCE** for our corporate clients

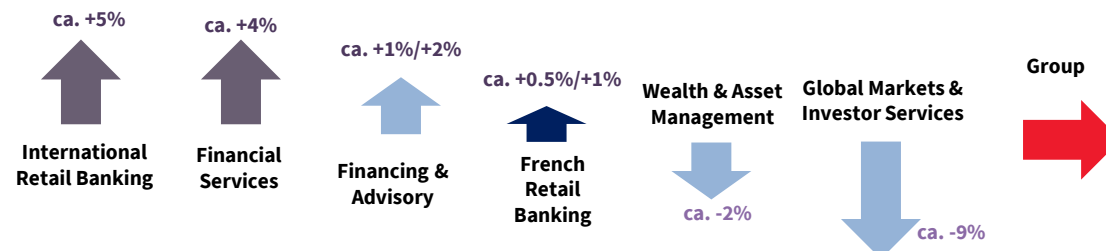
## BALANCED RWA ALLOCATION<sup>(3)</sup> THROUGH BUSINESSES



- (1) Including 47% in France  
(2) As of FY 2018 results  
(3) As of 30.09.2019

## DISCIPLINED AND SELECTIVE CAPITAL ALLOCATION

RWA CAGR 2018-2020 constant scope and currency which excludes all model reviews (e.g. TRIM) and IFRS 16



**1**

# **KEY HIGHLIGHTS AND GROUP PERFORMANCE**

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# Q3 19 AND 9M 19 HIGHLIGHTS



## WELL ON TRACK ON CAPITAL TRAJECTORY

**CET1 ratio at 12.5%, including EUR 1.65 cash dividend per share provision for 9M 19**

Global Markets **EUR 8bn** RWA reduction 2020 target met

RWA optimisation through securitisations (+15bp impact on CET1)

Refocusing programme on track with +10bp related to closings in Q3 19

**Leverage ratio at 4.4%**

**TLAC at 27.0%, already MREL compliant**



## WORKING ON PROFITABILITY

**Operating expenses<sup>(1)</sup>: -1.3% vs. Q3 18**

More than 55% of EUR 1.1bn Group cost reduction program completed

EUR 500m cost savings in Global Banking and Investor Solutions secured in 2019, full benefit in 2020

**Group net income<sup>(1)</sup> at EUR 855m in Q3 19, 6.1% ROTE<sup>(1)</sup> (EUR 3,183m in 9M 19, 8.1% ROTE<sup>(1)</sup>)**



## SOLID RISK PROFILE

**Cost of risk at 26bp in Q3 19 (24bp in 9M 19)**

**NPL ratio at 3.4%, gross coverage ratio at 55%**

**2019 funding programme achieved at good conditions**

**CET1 RATIO AT 12.5%, 9M 19 ROTE<sup>(1)</sup> AT 8.1%**

(1) Underlying data: adjusted for exceptional items and IFRIC 21 linearisation. See supplement.

# A LEADER IN CLIMATE ACTION



## SUPPORTING THE ENERGY TRANSITION

**No.1 bank worldwide in Environment** and No.6 bank in Europe across all ESG criteria (RobecoSAM 2019)

New commitment of **EUR 120bn** to support the energy transition 2019-2023 and scheduled **exit from thermal coal**

More than doubled funding towards **renewable energy** in 2 years to **EUR 23.1bn**

Applying the highest environmental standards to **decarbonizing the shipping industry**, through **Poseidon Principles** and **Getting to Zero Coalition**



## APPLYING INNOVATION TO DEFINE NEW MARKET STANDARDS

**Re-allocating capital for Positive Impact projects** : USD 3.4bn impact investment risk transfer transaction with Mariner

Sole swap counterparty in **world's first Sustainable Development Goal (SDG)-linked cross currency swap**, and joint bookrunner on Enel's first global bond issue of USD 1.5bn linked to SDGs

Systematic **integration of ESG analysis in all equity research**, alongside financial analysis



## FOSTERING RESPONSIBILITY

**Founding signatory to the Principles for Responsible Banking**

aligning business strategies to the UN SDGs and climate goals of the Paris Agreement

**Joined the Collective Commitment on Climate** aligning our loan portfolios to a low carbon and climate-resilient society within 3 years

**Lyxor** new **Climate Policy** placing climate issues at the core of its responsible investment strategy

# Q3 19 AND 9M 19 GROUP PERFORMANCE



## FRENCH RETAIL BANKING

### Revenues

**+0.2% excl. PEL/CEL** vs. Q3 18  
-0.3%, excl. PEL/CEL, vs. 9M 18

Revenues supported by improving net interest margin

Strong cost control while investing in transformation

Confirming revenue and cost guidance for 2019

### RONE<sup>(1)</sup>

**12.0% in Q3 19**  
**11.7% in 9M 19**

## INTERNATIONAL RETAIL BANKING

### Revenues

**+4.8%\*** vs. Q3 18  
+6.6%\* vs. 9M 18

Good commercial trend, increase in revenues driven by dynamic commissions and volume effect in all regions

Positive jaws

### RONE<sup>(1)</sup>

**16.4% in Q3 19**  
**16.4% in 9M 19**

## INSURANCE AND FINANCIAL SERVICES

### Revenues

**+1.7%\*** vs. Q3 18  
+3.0%\* vs. 9M 18

Steady growth in insurance

Dynamic fleet growth in all regions for ALD

Increasing margin in Equipment Finance

### RONE<sup>(1)</sup>

**20.9% in Q3 19**  
**20.9% in 9M 19**

## GLOBAL BANKING AND INVESTOR SOLUTIONS

### Revenues

**-7.6%** vs. Q3 18 (-3.2% at constant scope<sup>(2)</sup>)  
-4.2% vs. 9M 18 (-2.0%<sup>(2)</sup>)

Solid financing and transaction banking activities, lower revenues in Global Markets and investment banking

Decrease in costs

### RONE<sup>(1)</sup>

**5.1% in Q3 19**  
**7.7% in 9M 19**

## CORPORATE CENTRE

### EUR -66m

Q3 19 Gross operating income

IFRS 5 impact of closings Serbia, Moldova and Montenegro (EUR -113m)

### EUR -223m

Q3 19 Contribution to Group net income

**Q3 19 Revenues EUR 6.0bn, Q3 19 Group net income<sup>(1)</sup> at EUR 855m**

(1) Underlying data: adjusted for exceptional items, IFRIC 21 linearisation and PEL/CEL provision for French Retail Banking. See supplement.

(2) Adjusted for restructuring (run-off activities, deleveraging) and disposals (Private Banking in Belgium)

\* When adjusted for changes in Group structure and at constant exchange rates

# 9M 19 COST OF RISK AT THE LOW END OF GUIDANCE

## DYNAMIC MANAGEMENT OF NPL

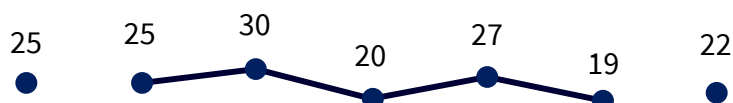
### GROUP

\_Cost of risk<sup>(1)</sup> (in bp)

9M 18	Q3 18	Q4 18	Q1 19	Q2 19	Q3 19	9M 19
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### FRENCH RETAIL BANKING



### INTERNATIONAL RETAIL BANKING AND FINANCIAL SERVICES

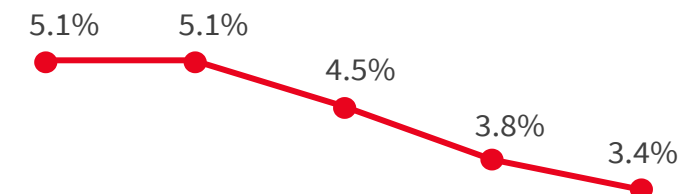


### GLOBAL BANKING AND INVESTOR SOLUTIONS



### NON-PERFORMING LOAN RATIO

SEPT 15	SEPT 16	SEPT 17	SEPT 18	SEPT 19
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**GROSS COVERAGE RATE:** 55% at end-Sept. 19

**CONFIRMING 2019 GUIDANCE: COST OF RISK BETWEEN 25BP AND 30BP**

(1) Outstandings at beginning of period. Annualised.



## RESILIENT REVENUES

9M 19 Revenues from businesses: -1.3%\* vs. 9M 18

## OPERATING EXPENSES DOWN

-1.4%\* vs. 9M 18

## NET PROFITS OR LOSSES FROM OTHER ASSETS

Impact of IFRS 5 of refocusing programme (EUR -113m)

# GROUP RESULTS

<i>In EUR m</i>	Q3 19	Q3 18	Change		9M 19	9M 18	Change	
<b>Net banking income</b>	<b>5,983</b>	<b>6,530</b>	<b>-8.4%</b>	<b>-7.7%*</b>	<b>18,458</b>	<b>19,278</b>	<b>-4.3%</b>	<b>-4.0%*</b>
<b>Operating expenses</b>	<b>(4,165)</b>	<b>(4,341)</b>	<b>-4.1%</b>	<b>-3.3%*</b>	<b>(13,224)</b>	<b>(13,473)</b>	<b>-1.8%</b>	<b>-1.4%*</b>
<i>Underlying operating expenses(1)</i>	<i>(4,317)</i>	<i>(4,374)</i>	<i>-1.3%</i>	<i>-0.5%*</i>	<i>(12,816)</i>	<i>(12,968)</i>	<i>-1.2%</i>	<i>-0.7%*</i>
<b>Gross operating income</b>	<b>1,818</b>	<b>2,189</b>	<b>-16.9%</b>	<b>-16.5%*</b>	<b>5,234</b>	<b>5,805</b>	<b>-9.8%</b>	<b>-10.0%*</b>
<i>Underlying gross operating income(1)</i>	<i>1,666</i>	<i>2,156</i>	<i>-22.7%</i>	<i>-22.4%*</i>	<i>5,642</i>	<i>6,310</i>	<i>-10.6%</i>	<i>-10.8%*</i>
<b>Net cost of risk</b>	<b>(329)</b>	<b>(264)</b>	<b>+24.6%</b>	<b>+26.1%*</b>	<b>(907)</b>	<b>(642)</b>	<b>+41.3%</b>	<b>+44.6%*</b>
<i>Underlying net cost of risk (1)</i>	<i>(329)</i>	<i>(264)</i>	<i>+24.6%</i>	<i>+26.1%*</i>	<i>(889)</i>	<i>(642)</i>	<i>+38.5%</i>	<i>+41.6%*</i>
<b>Operating income</b>	<b>1,489</b>	<b>1,925</b>	<b>-22.6%</b>	<b>-22.3%*</b>	<b>4,327</b>	<b>5,163</b>	<b>-16.2%</b>	<b>-16.6%*</b>
<i>Underlying operating income(1)</i>	<i>1,337</i>	<i>1,892</i>	<i>-29.3%</i>	<i>-29.1%*</i>	<i>4,753</i>	<i>5,668</i>	<i>-16.1%</i>	<i>-16.5%</i>
<b>Net profits or losses from other assets</b>	<b>(71)</b>	<b>2</b>	<b>n/s</b>	<b>n/s</b>	<b>(202)</b>	<b>(39)</b>	<b>n/s</b>	<b>n/s</b>
Income tax	(389)	(464)	-16.2%	-15.1%*	(1,034)	(1,229)	-15.9%	-16.6%*
<b>Reported Group net income</b>	<b>854</b>	<b>1,309</b>	<b>-34.8%</b>	<b>-34.8%*</b>	<b>2,594</b>	<b>3,436</b>	<b>-24.5%</b>	<b>-24.8%*</b>
<b>Underlying Group net income(1)</b>	<b>855</b>	<b>1,327</b>	<b>-35.6%</b>	<b>-35.6%*</b>	<b>3,183</b>	<b>3,917</b>	<b>-18.7%</b>	<b>-18.9%*</b>
ROE	5.3%	9.3%			5.5%	8.1%		
ROTE	6.1%	10.9%			6.7%	9.6%		
<b>Underlying ROTE (1)</b>	<b>6.1%</b>	<b>11.0%</b>			<b>8.1%</b>	<b>11.0%</b>		

(1) Underlying data: adjusted for exceptional items and IFRIC 21 linearisation. See Methodology and Supplement p.30

Note: 2018 figures restated for IAS 12 impact of tax effect on interest paid to holders of deeply subordinated notes & undated subordinated notes (EUR +75m for Q3 18 and EUR +196m for 9M 18) in "Income tax" and "Group net income". See supplement.

\*when adjusted for changes in Group structure and at constant exchange rates

# **2 CAPITAL AND LIQUIDITY**

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# BALANCE SHEET RATIOS ABOVE REGULATORY REQUIREMENTS

	2019 requirements <sup>(2),(3)</sup>	End-Q3 19 ratios		Target 2020
CET1	10.0%	12.5%	✓	12%
Total Capital	13.5%	18.5%	✓	
Leverage ratio	3.5%	4.4%	✓	4% - 4.5%
TLAC	19.8% (% RWA) 6.0% (% leverage)	27.0% (% RWA) 7.7% (% leverage)	✓	
MREL <sup>(1)</sup>	8% (% TLOF)	> 8% (% TLOF)	✓	
LCR	>100%	135% <sup>(4)</sup>	✓	>100%
NSFR	>100%	>100%	✓	>100%

(1) TLOF : Total Liabilities & Own Funds, after full recognition of netting rights on derivatives. Requirements subject to regulatory and legislative changes

(2) Excluding Pillar 2 Guidance add-on. Including countercyclical buffer (at 0.3% as of 30 September 2019) and P2R (at 1.75%)

(3) Requirements are presented as of today's status of regulatory discussions

(4) Average on Q3 19

**CET1<sup>(1)</sup> UP +46bp AT 12.5%,**  
 >200 bp buffer over MDA

**LEVERAGE RATIO AT 4.4%**

**TLAC<sup>(3)</sup> RATIO: 27.0% OF RWA**

**ALREADY MREL COMPLIANT**

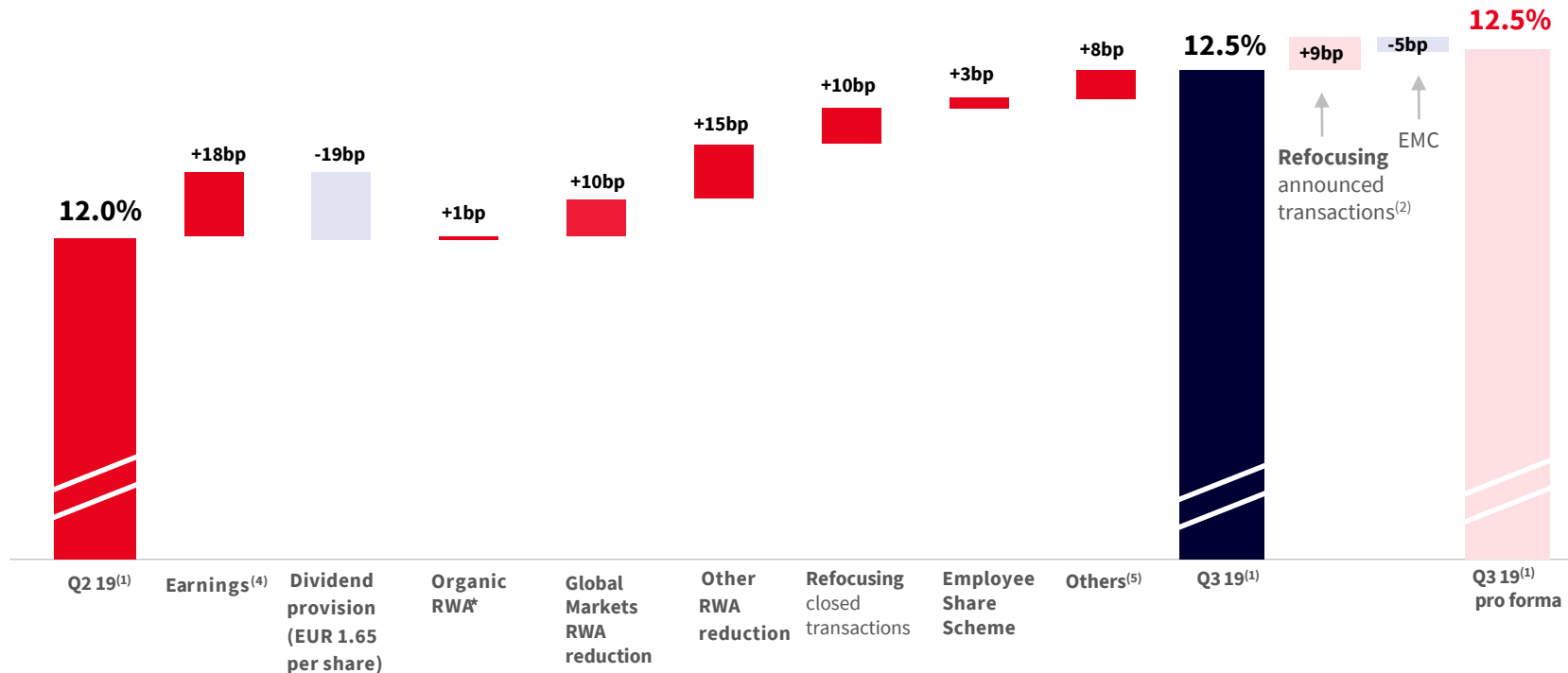
**LIQUID ASSET BUFFER**

EUR 193bn at end-September 19

**LCR AND NSFR** above 100%

# CET1 AT 12.5%

\_Q3 19: change in fully-loaded CET1<sup>(1)</sup> ratio (in bp)



(1) Fully-loaded, based on CRR/CRD4 rules, including the Danish compromise for Insurance. See Methodology.

(2) Estimated impact at signing date, excluding IFRS 5 impact

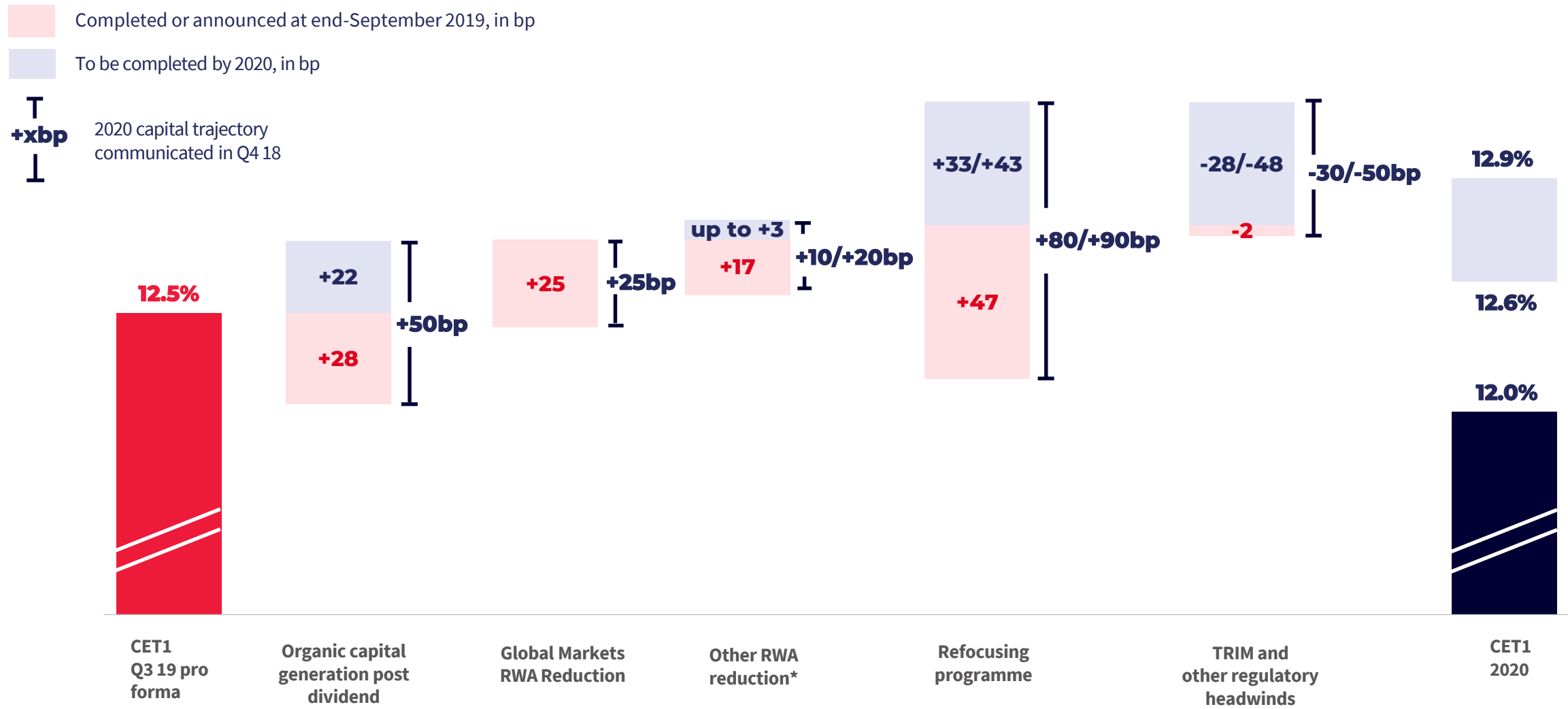
(3) Including 2.5% of Senior Preferred debt.

(4) Including -6bps of hybrid coupons

(5) o/w TRIM (+2bp)

\* when adjusted for changes in Group structure and at constant exchange rates

# ON TRACK TO DELIVER OUR 2020 12% CET1 TARGET

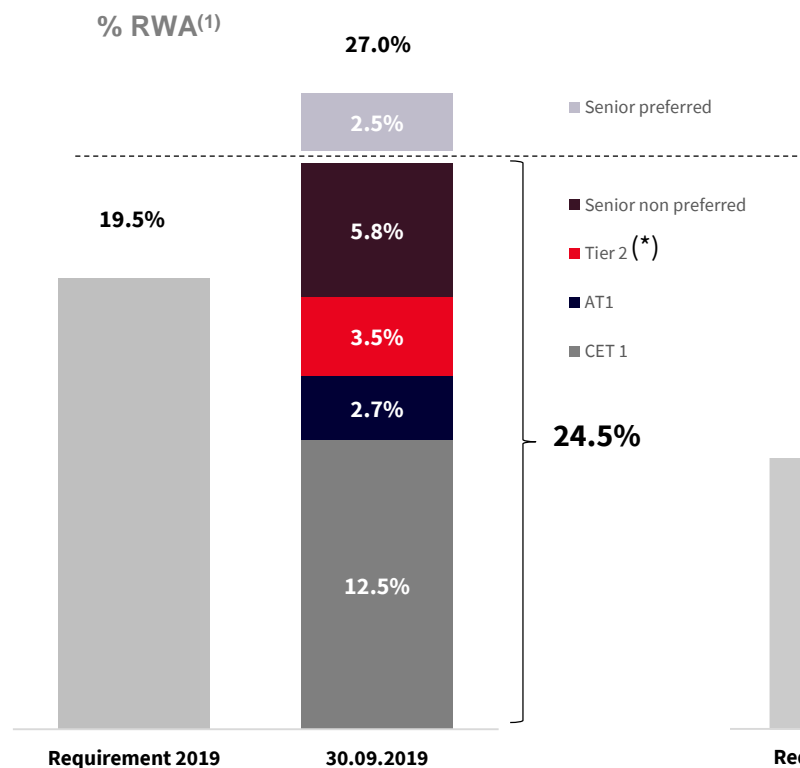


\* Securitisation, risk transfer, OTD, insurance

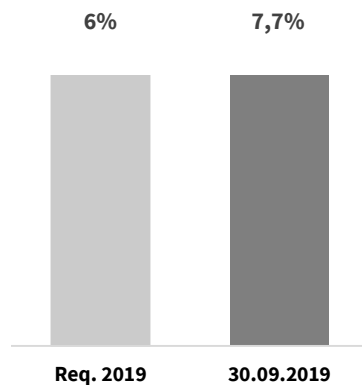
# GROUP TLAC / MREL

## \_TLAC ratio

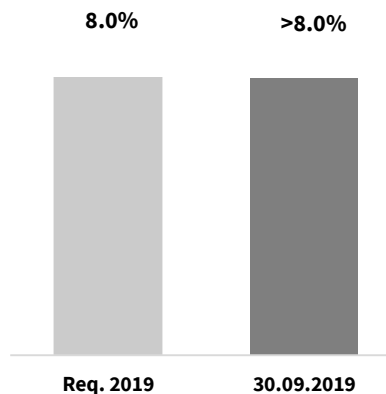
Already meeting 2019 (19.5%) and 2022 (21.5%) requirements<sup>(1)</sup>



### % Leverage

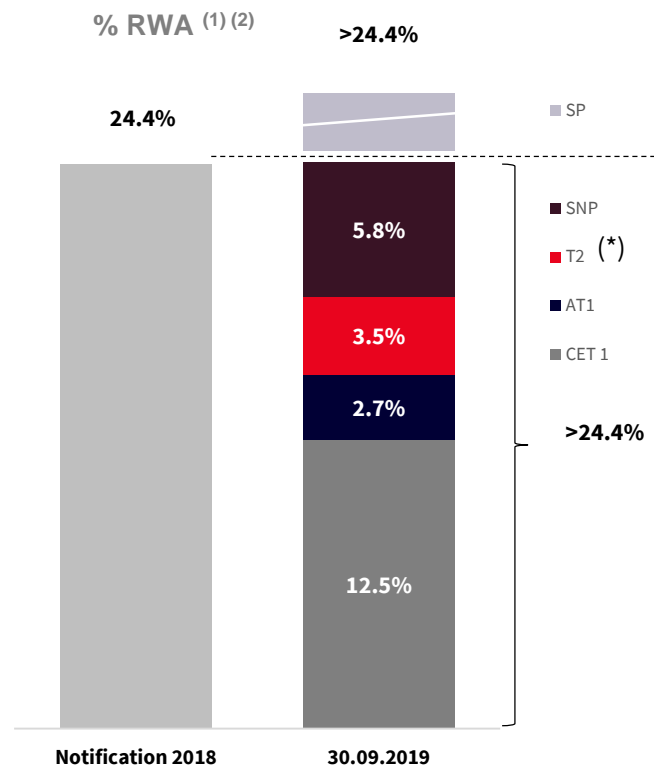


### % TLOF



## \_MREL ratio

Already meeting total requirements (notification received in June 2018)



- (1) Without countercyclical capital buffer  
 (2) Based on RWAs as of end-December 2016  
 (\*) T2 capital computed for TLAC / MREL differ from T2 capital for total capital ratio (slide 53) due to TLAC / MREL eligibility rules

# GROUP LONG TERM FUNDING PROGRAMME

## Completion of the 2019 vanilla long term funding programme at competitive conditions with broad diversification

- EUR 17.8 bn raised (including EUR 0.75 bn of prefunding in 2018) broken down as follows:
  - Subordinated debt: EUR 1.1 bn raised (including EUR 0.9 bn eqv. Additional Tier 1 in AUD and SGD and EUR 0.2 bn eqv. Tier 2 in AUD)
  - SNP: EUR 8.2 bn eqv. raised (in EUR, USD, JPY, GBP and CHF)
  - SP/CB: EUR 8.5 bn raised

## Expected annual structured notes issuance volume in line with amounts issued over the past years (i.e. ~EUR 19 bn)

- As of 23 October 2019, issuance of EUR 17.4 bn structured notes

## Attractive funding costs for both senior and junior debts

- Funding conditions for senior non preferred debt, senior preferred debt and covered bonds: MS6M+49bp and average maturity of 4.5 years

## Additional EUR 1.7 bn issued by subsidiaries

### Selection of key 2019 transactions



#### PerpNC5 AT1

6.125% 16-Apr-24  
SGD 750M



#### PerpNC5 AT1

4.875% 12-Sep-24  
AUD 700M



#### 15NC10 T2

4.500% 18-Apr-29  
AUD 300M



#### 5Y SNP

1.250% 15-Feb-24  
EUR 1,750M



#### 7Y SNP

0.875% 01-Jul-26  
EUR 750M



#### 10Y SNP

0.875% 24-Sep-29  
EUR 750M



#### 5Y & 10Y SNP

0.94% & 1.164%  
JPY 96,200M



#### 7Y SNP

0.250% 08-Oct-26  
CHF 125M



#### 5Y SNP

1.875% 03-Oct-24  
GBP 250M



#### 5Y SNP

3.875% 28-Mar-24  
USD 1,500M



#### 5Y SNP

2.625% 16-Oct-24  
USD 1,000M



#### 10Y PIF CB

0.125% 18-Jul-29  
EUR 1,000M

## Access to diversified and complementary investor bases through:

Subordinated issues

Senior vanilla issuances (public or private placements)

Senior structured notes distributed to institutional investors, private banks and retail networks, in France and abroad

Covered bonds (SFH, SCF) and securitizations

## Issuance by Group subsidiaries

Access to local investor bases by subsidiaries which issue in their own names or issue secured transactions (Russian entities, ALD, GEFA, Crédit du Nord, etc.)

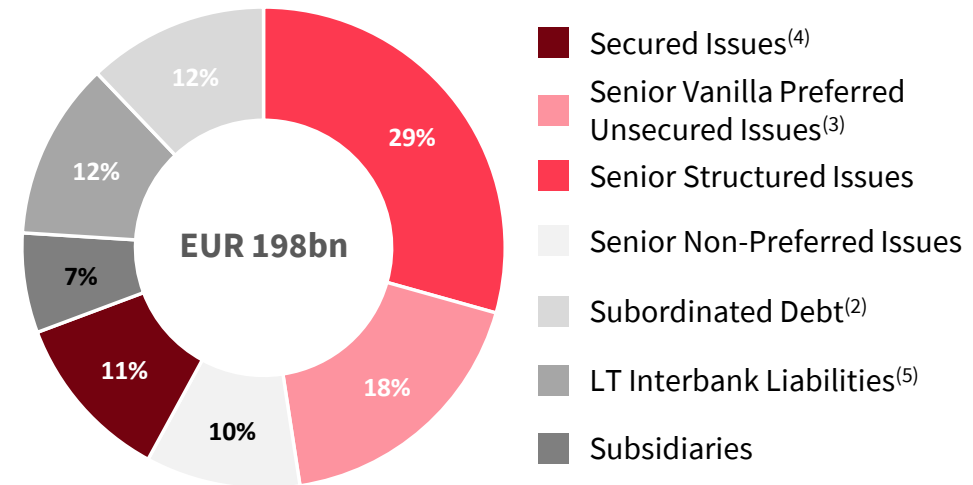
Increased funding autonomy of IBFS subsidiaries

## Balanced amortisation schedule

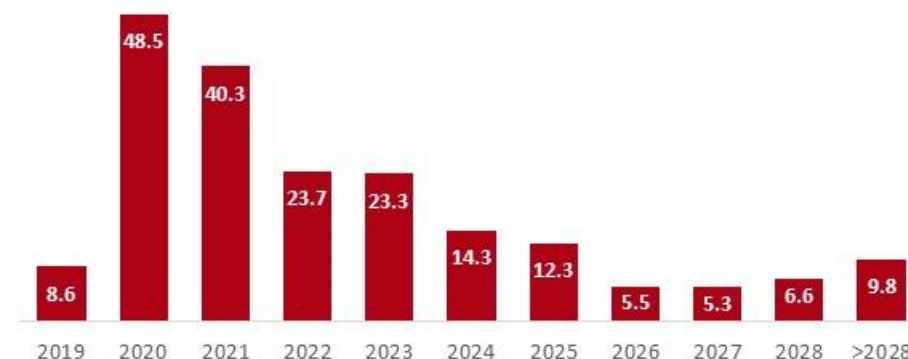
- (1) See Methodology
- (2) Including undated subordinated debt
- (3) Including CD & CP >1y
- (4) Including CRH
- (5) Including IFI

# GROUP LONG TERM FUNDING BREAKDOWN<sup>(1)</sup>

As of 30.09.2019



Amortisation schedule as of 30.09.2019, in EUR bn





# STRENGTHENED FUNDING STRUCTURE

## Robust balance sheet

Stable loan to deposit ratio

High quality asset buffers

Comfortable LCR at 135% on average in Q3 19

NSFR above regulatory requirements

## Liquid asset buffer of EUR 193bn at end-September 19

High quality of the liquidity reserve: EUR 91bn of HQLA assets at end-September 2019 and EUR 81bn of Central bank deposits

Excluding mandatory reserves for central bank deposits

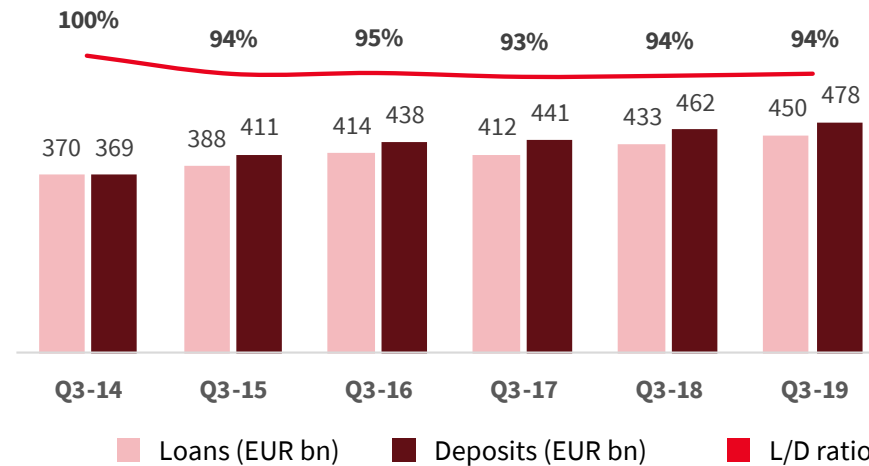
Unencumbered, net of haircuts for HQLA assets and other assets eligible to central bank

\* See Methodology. Q4 2018 data are presented according to IFRS 9 standard.

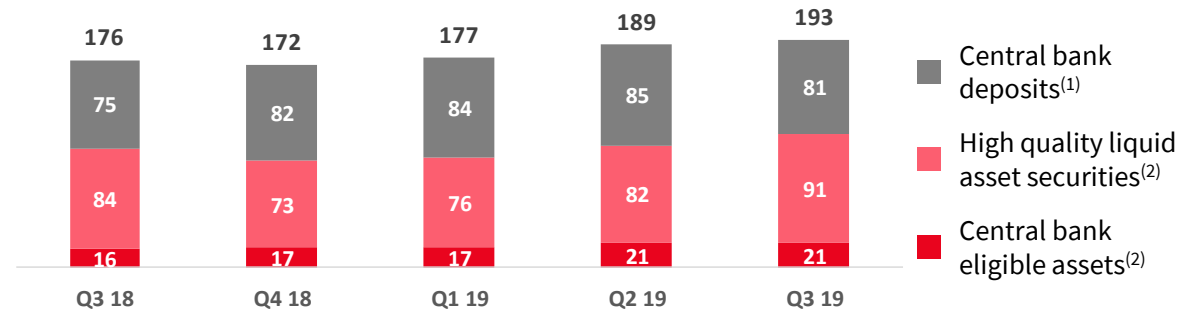
(1) Excluding mandatory reserves

(2) Unencumbered, net of haircuts

### \_Loan to Deposit Ratio



### \_Liquid Asset Buffer (in EUR bn)



## Strong franchises

S&P: “Solid foundation in domestic retail, corporate and investment banking, and financial services to corporates. Consistent strategy and well-diversified revenues by business lines and geography”

Moody’s: “Strong franchise and well-diversified universal banking business model”

Fitch: “Sound company profile, which benefits from franchise strengths across selected products and geographies”

## Sound balance-sheet metrics

S&P: “Steady build-up of a comfortable bail-in-able debt cushion”

Moody’s: “Regulatory capitalisation is good and improving, underpinned by a strong earnings generation capacity [...] Liquidity is strong and broadly in line with large European peers”

Fitch: “Strong internal capital generation”

NB: The above statements are extracts from the rating agencies reports on SG and should not be relied upon to reflect the agencies opinion. Please refer to full rating reports available on Societe Generale and the agencies' websites.



**SOCIETE  
GENERALE**

# CREDIT RATING OVERVIEW

## \_Credit Rating as of October 2019


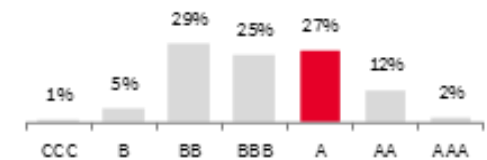


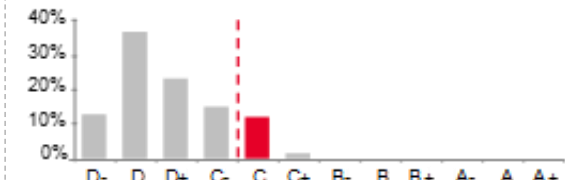
	DBRS	Fitch	Moody's	S&P
LT/ST Counterparty	AA/R-1(high)	A+(dcr)	A1(cr)/P-1(cr)	A/A-1
LT senior unsecured debt	A(high)	A+	A1	A
Outlook	Positive	Stable	Stable	Positive
ST senior unsecured debt	R-1(middle)	F1	P-1	A-1
LT senior non preferred debt	n/a	A	Baa2	BBB+
Dated Tier 2 subordinated	n/a	A-	Baa3	BBB
Additional Tier 1	n/a	BB+	Ba2(hyb)	BB+

# SUSTAINABILITY RECOGNISED IN RATINGS

\_SG is well recognised by extra-financial rating agencies and included in the leading sustainability indices, including DJSI:

***“In this period of profound change we are experiencing, we are committed to an approach supporting the positive transformations of our clients and all of our stakeholders. CSR matters are at the heart of our Transform to Grow strategic plan. As external indicators, these results are proof of the growing integration of CSR issues in the development of the Bank’s activities.”***

**Diony Lebot, Deputy CEO**

	Rating	Position vs peers
	Rated <b>“A”</b>	
	Rating <b>75%</b> <b>“Outperformer”</b>	91 <sup>st</sup> Percentile
	Rated <b>C “Prime”</b> (above “Prime” threshold)	

# **3 BUSINESS PERFORMANCE**

---

# DEVELOPING CORE FRANCHISES IN FRENCH RETAIL BANKING

## DEVELOPING CLIENT FRANCHISE



Named as **Best customer service** within Banks\*



**+1%**

# of companies vs. Q3 18



**+3%**

# of wealthy and mass affluent clients vs. Q3 18



**>2m**

Boursorama clients as of 30 Sep 2019

**INDIVIDUAL  
CLIENT LOAN  
OUTSTANDINGS**

**+5% vs. Q3 18**

**MEDIUM-TERM  
CORPORATE LOAN  
OUTSTANDINGS**

**+7% vs. Q3 18**

## ADAPTING SET UP LEVERAGING ON DIGITAL



**110** Pro corners as of 30 September 19

**16** Business centres as of 30 September 19

Societe Generale network adaptation well on track, **72%** of 2020 target achieved

**~80%** of Corporate & Professional credit management after origination is dematerialised



**~45%** of clients use 'electronic signatures' for consumer loans when eligible



Ranked **#1** bank in Digital Transformation Maturity, Strategic Continuity Award for the digital transformation\*\*

**PRIVATE BANKING**

**AuM**

**EUR 68bn**

**Q3 19 Net inflows**

**EUR 1.1bn**

**LIFE INSURANCE**

**Outstandings**

**EUR 95bn**

**Q3 19 Net inflows**

**+9% vs. Q3 18**

\*Viséo Customer Insights, for Societe Generale Network

\*\*ECac40 awards 2019

# FRENCH RETAIL BANKING RESULTS

## REVENUES<sup>(1)</sup> TREND CONFIRMING GUIDANCE BETWEEN 0% AND -1% FOR THE YEAR

Q3 19 revenues<sup>(1)</sup> +0.2% vs. Q3 18 (-0.3% vs. 9M 18)

**Net interest income**<sup>(1)</sup> +2.9% vs. Q3 18 (+0.4% vs 9M 18) supported by positive volumes and price effects

**Fees**<sup>(3)</sup> -4.2% vs. Q3 18 (-2.3% vs. 9M 18)  
Decrease in fees notably impacted by French banking industry commitment measures

## COSTS UNDER CONTROL, IN LINE WITH GUIDANCE

Operating expenses +1.3% vs. Q3 18 and +0.2% vs. 9M 18, confirming 2019 cost guidance between +1% and +2% vs. 2018

## LOW COST OF RISK AT 19bp IN Q3 19

Reflecting portfolio quality

<i>In EUR m</i>	Q3 19	Q3 18	Change	9M 19	9M 18	Change
Net banking income	1,879	1,949	-3.6%	5,789	5,948	-2.7%
<i>Net banking income excl. PEL/CEL</i>	1,945	1,942	+0.2%	5,894	5,913	-0.3%
Operating expenses	(1,375)	(1,358)	+1.3%	(4,209)	(4,199)	+0.2%
<b>Gross operating income</b>	<b>504</b>	<b>591</b>	<b>-14.7%</b>	<b>1,580</b>	<b>1,749</b>	<b>-9.7%</b>
<i>Gross operating income excl. PEL/CEL</i>	570	584	-2.3%	1,685	1,714	-1.7%
Net cost of risk	(95)	(119)	-20.2%	(318)	(346)	-8.1%
<b>Operating income</b>	<b>409</b>	<b>472</b>	<b>-13.3%</b>	<b>1,262</b>	<b>1,403</b>	<b>-10.0%</b>
<b>Reported Group net income</b>	<b>311</b>	<b>320</b>	<b>-2.8%</b>	<b>901</b>	<b>955</b>	<b>-5.7%</b>
RONE	11.0%	11.4%		10.6%	11.3%	
<b>Underlying RONE (2)</b>	<b>12.0%</b>	<b>10.6%</b>		<b>11.7%</b>	<b>11.3%</b>	

## 9M 19 RONE<sup>(2)</sup>: 11.7%

(1) Excluding PEL/CEL provision

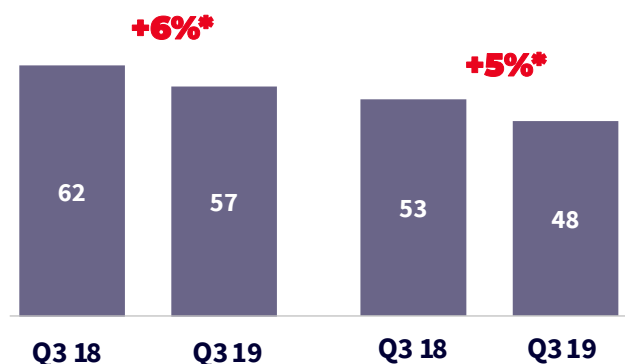
(2) Underlying data : adjusted for IFRIC 21 linearisation, PEL/CEL provision. See supplement.

(3) Fees includes revenues from insurance previously reported in "Other Income". See supplement p.47

# GOOD MOMENTUM ACROSS REGIONS IN INTERNATIONAL RETAIL BANKING

## EUROPE

\_Loan Outstandings (EUR bn) \_Deposit Outstandings (EUR bn)

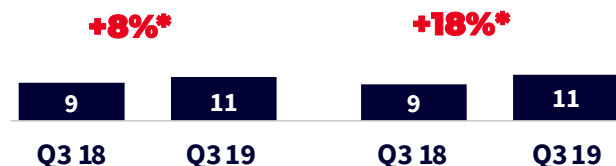


Revenues up **+2.1%\*** vs. Q3 18

**Strong commercial dynamism** in all regions, with in particular a good performance in car financing

## RUSSIA<sup>(1)</sup>

\_Loan Outstandings (EUR bn) \_Deposit Outstandings (EUR bn)

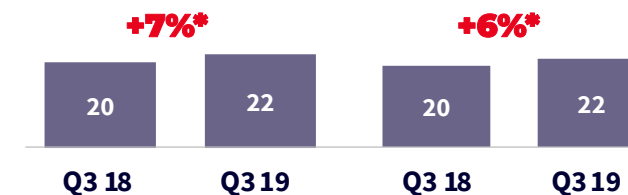


Revenues up **+3.2%\*** vs. Q3 18

High increase in retail loan outstandings with a **double-digit growth in car loans and mortgages**

## AFRICA AND OTHER

\_Loan Outstandings (EUR bn) \_Deposit Outstandings (EUR bn)



Revenues up **+10.0%\*** vs. Q3 18

**Solid momentum** in **corporate** segment, as well as in **retail**

Deposit collection in line with loan increase

**Q3 19 GROUP NET INCOME EUR 281m, RONE 16.4%<sup>(2)</sup>**

\* When adjusted for changes in Group structure and at constant exchange rates

(1) SG Russia scope

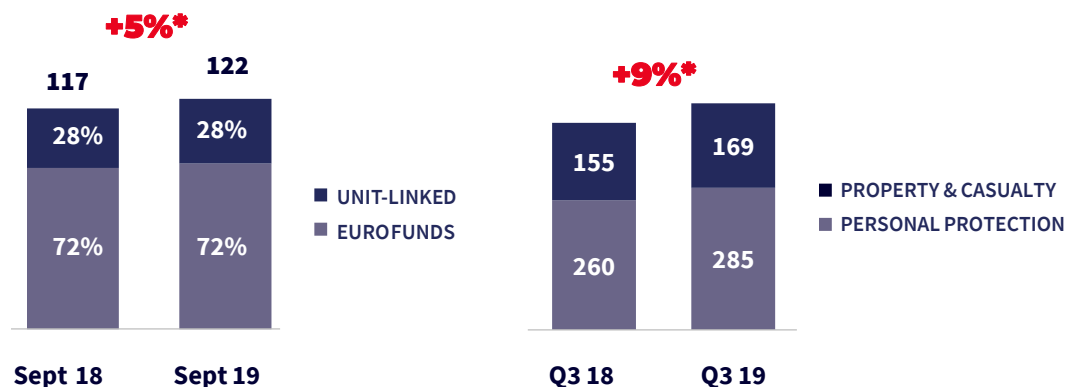
(2) adjusted for IFRIC 21 linearisation

# HIGH PROFITABILITY IN INSURANCE AND FINANCIAL SERVICES

## SUSTAINED REVENUE GROWTH IN INSURANCE

\_Life Insurance Outstandings (EURbn)

\_Protection Premiums (EURm)



Revenues up **+4.6%** vs. Q3 18

**Strong increase** in life insurance net inflows (+46%\* vs. Sept 18)

**Good dynamism in** protection activities with **high international growth**

## GOOD MOMENTUM IN FINANCIAL SERVICES

\_ALD Total fleet ('000 000)

\_SGEF Loan and Lease Outstandings<sup>(2)</sup> (EURbn)



Revenues up **+2.4%** vs. Q3 18

**ALD: Funded fleet up 8.0%** vs. end Sept 18<sup>(3)</sup> at 1.4 million. Car Sales Result as expected

**SGEF:** confirmation of **superior margin** for new business

**Q3 19 GROUP NET INCOME EUR 232m, RONE 20.9%<sup>(1)</sup>**

\* When adjusted for changes in Group structure and at constant exchangerates.

(1) Adjusted for IFRIC 21 linearisation

(2) Excluding factoring

(3) Including integration of Stern Lease, representing +1.1% of Funded fleet growth



# INTERNATIONAL RETAIL BANKING AND FINANCIAL SERVICES RESULTS

## STEADY REVENUE GROWTH

+5.4%\* in 9M 19

## POSITIVE JAW EFFECT IN 9M 19

Operating expenses +4.5%\* vs. 9M 18, adjusted for restructuring provision (EUR 29m in Q2 19)

## PROGRESSIVE NORMALISATION OF COST OF RISK

49bp in Q3 19, 42bp in 9M 19

<i>In EUR m</i>	Q3 19	Q3 18	Change		9M 19	9M 18	Change	
Net banking income	2,096	2,092	+0.2%	+3.7%*	6,296	6,156	+2.3%	+5.4%*
Operating expenses	(1,091)	(1,100)	-0.8%	+3.0%*	(3,440)	(3,381)	+1.7%	+5.4%*
<b>Gross operating income</b>	<b>1,005</b>	<b>992</b>	<b>+1.3%</b>	<b>+4.5%*</b>	<b>2,856</b>	<b>2,775</b>	<b>+2.9%</b>	<b>+5.3%*</b>
Net cost of risk	(169)	(124)	+36.3%	+38.8%*	(430)	(290)	+48.3%	+56.3%*
<b>Operating income</b>	<b>836</b>	<b>868</b>	<b>-3.7%</b>	<b>-0.5%*</b>	<b>2,426</b>	<b>2,485</b>	<b>-2.4%</b>	<b>-0.4%*</b>
Net profits or losses from other assets	1	2	-50.0%	-35.7%	2	6	-66.7%	-60.9%*
<b>Reported Group net income</b>	<b>513</b>	<b>532</b>	<b>-3.6%</b>	<b>+0.2%*</b>	<b>1,492</b>	<b>1,502</b>	<b>-0.7%</b>	<b>+1.7%*</b>
RONE	18.7%	18.9%			17.8%	17.6%		
<b>Underlying RONE (1)</b>	<b>18.1%</b>	<b>18.2%</b>			<b>18.2%</b>	<b>17.9%</b>		

**9M 19 RONE<sup>(1)</sup>: 18.2%**

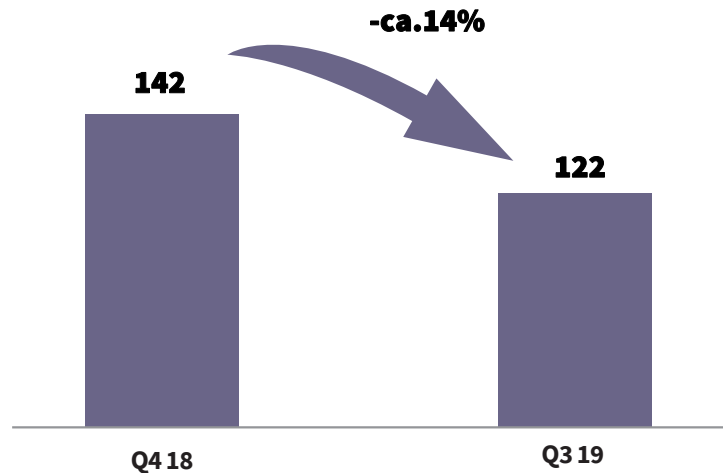
\* When adjusted for changes in Group structure and at constant exchange rates

(1) Adjusted for IFRIC 21 linearisation and EUR 29m restructuring provision for 9M 19

# SOUND BUSINESS PERFORMANCE AS WE RESTRUCTURE GLOBAL BANKING & INVESTOR SOLUTIONS

## DELEVERAGING COMPLETED

\_Global Banking and Investor Solutions risk-weighted assets (in EUR bn)

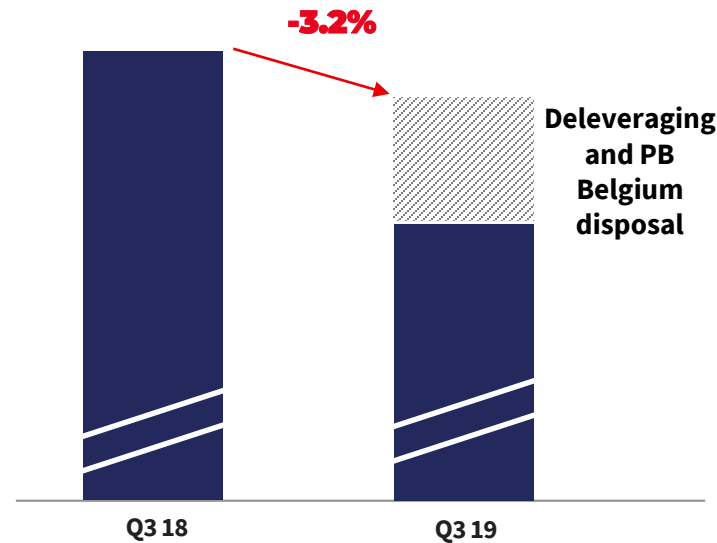


**EUR ca.20bn** Global Banking and Investor Solutions RWA reduction in Q3 19 vs. Q4 18

**2020 RWA reduction target met: EUR 10bn of which EUR 8bn in Global Markets**

## RESILIENT REVENUES

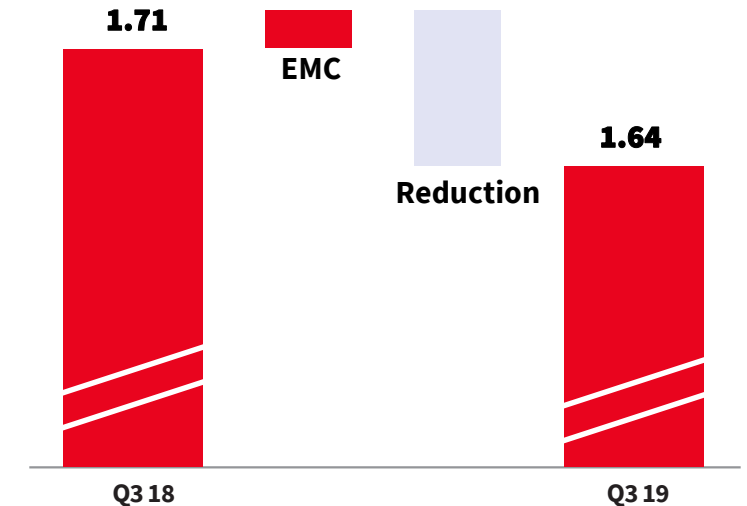
\_Global Banking and Investor Solutions revenues (in EUR m)



**Adjusted revenues -3.2% vs. Q3 18, -2.0% vs. 9M 18,** adjusted for deleveraging and Belgium disposal in Private Banking

## LOWER OPERATING EXPENSES

\_Global Banking and Investor Solutions operating expenses (in EUR bn)



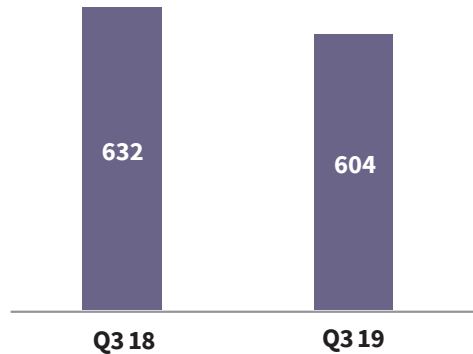
**Operating expenses -4.2% vs. Q3 18, -3.1% vs. 9M 18** adjusted for restructuring costs and EMC integration costs

**On track** to deliver **ca.30%** of EUR 500m cost savings **in 2019, 100% in 2020**

# SOLID IN STRUCTURED FINANCE AND TRANSACTION BANKING, LOWER REVENUES IN GLOBAL MARKETS

**FINANCING & ADVISORY: -4% VS. Q3 18, +5% VS. 9M 18  
-2% vs. Q3 18 ADJ. FOR RWA REDUCTION MEASURES**

\_Financing & Advisory Revenues (EUR m)



**Structured Finance and Transaction Banking +7%:** solid level of activity in structured finance, transaction banking growth initiatives delivering

**Investment Banking:** lower revenues vs. Q3 18, which included several large deals

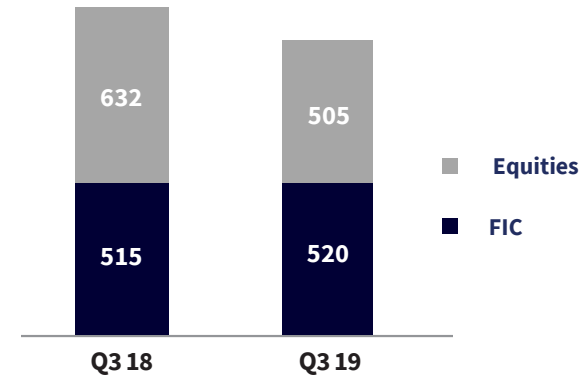
**Corporate Lending:** revenues impacted by deleveraging

**ASSET & WEALTH MANAGEMENT: -1% VS. 9M 18  
ADJUSTED FOR BELGIUM DISPOSAL (-3% VS. Q3 18)**

Good private banking inflows in France

**GLOBAL MARKETS & INVESTOR SERVICES: -9% VS. Q3 18  
-4% vs. Q3 18 EXCLUDING ACTIVITIES IN RUN-OFF**

\_Global Markets Revenues (EUR m)



**First full quarter of revenue impact from business closures**

**FIC: +1% vs. Q3 18:** strong client activity in financing and rates and credit, offsetting impact of business closures

**Equities: -20% vs. Q3 18:** lower client activity, adverse market conditions in August

**Securities Services: +1% vs. Q3 18**

# GLOBAL BANKING AND INVESTOR SOLUTIONS RESULTS

## REVENUES -7.6% vs. Q3 18 (-4.2% vs. 9M 18)

-3.2% vs. Q3 18 (-2.0% vs. 9M 18) adjusted for restructuring (run-off activities, deleveraging) and disposals (Private Banking in Belgium)

## First full quarter of lost revenues from business closures

Solid performance of structured finance and transaction banking activities, lower revenues in Global Markets and investment banking

## OPERATING EXPENSES -4.2% vs. Q3 18

-3.1% vs. 9M 18 adjusted for restructuring costs and EMC integration costs

<i>In EUR m</i>	Q3 19	Q3 18	Change		9M 19	9M 18	Change	
Net banking income	2,013	2,178	-7.6%	-8.5%*	6,518	6,805	-4.2%	-5.9%*
Operating expenses	(1,638)	(1,710)	-4.2%	-4.7%*	(5,579)	(5,462)	+2.1%	+1.1%*
<b>Gross operating income</b>	<b>375</b>	<b>468</b>	<b>-19.9%</b>	<b>-21.9%*</b>	<b>939</b>	<b>1,343</b>	<b>-30.1%</b>	<b>-33.2%*</b>
Net cost of risk	(65)	(15)	x 4,3	x 4,6	(140)	5	n/s	n/s
<b>Operating income</b>	<b>310</b>	<b>453</b>	<b>-31.6%</b>	<b>-33.5%*</b>	<b>799</b>	<b>1,348</b>	<b>-40.7%</b>	<b>-43.4%*</b>
<b>Reported Group net income</b>	<b>253</b>	<b>345</b>	<b>-26.7%</b>	<b>-28.7%*</b>	<b>667</b>	<b>1,018</b>	<b>-34.5%</b>	<b>-37.4%*</b>
RONE	6.9%	8.7%			5.7%	8.9%		
<b>Underlying RONE (1)</b>	<b>5.1%</b>	<b>6.9%</b>			<b>7.7%</b>	<b>9.5%</b>		

## 9M 19 RONE<sup>(1)</sup>: 7.7%

(1) Adjusted for IFRIC 21 linearisation and restructuring provision for 9M 19

\* When adjusted for changes in Group structure and at constant exchange rates

# CORPORATE CENTRE

## GROSS OPERATING INCOME

EUR -66m in Q3 19, EUR -141m in 9M 19

## NET PROFITS OR LOSSES FROM OTHER ASSETS

Effect of IFRS 5 on refocusing programme:  
Closing of Societe Generale Serbia, Mobiasbanca (Moldova) and Societe Generale Montenegro for EUR -113m

<i>In EUR m</i>	Q3 19	Q3 18	9M 19	9M 18
Net banking income	(5)	311	(145)	369
Operating expenses	(61)	(173)	4	(431)
<b>Gross operating income</b>	<b>(66)</b>	<b>138</b>	<b>(141)</b>	<b>(62)</b>
Net cost of risk	0	(6)	(19)	(11)
Net profits or losses from other assets	(115)	1	(249)	(31)
<b>Reported Group net income</b>	<b>(223)</b>	<b>112</b>	<b>(466)</b>	<b>(39)</b>

Note: 2018 figures restated for IAS 12 impact of tax effect on interest paid to holders of deeply subordinated notes & undated subordinated notes (EUR +75m for Q3 18 and EUR +196m for 9M 18) on « Income tax » and « Group net income ». See supplement.

# FOCUSED ON DELIVERY

## COMFORTABLE CAPITAL BUFFER



**12.5%** CET1 ratio

Buffer over MDA **above 200bp**

**3/4 of EUR 2.20** per share cash dividend already provisioned

## RETAIL AND FINANCIAL SERVICES ARE DELIVERING



**11.7%** 9M 19 RONE<sup>(1)</sup> in French Retail Banking



**16.4%** 9M 19 RONE<sup>(1)</sup> in International Retail Banking



**20.9%** 9M 19 RONE<sup>(1)</sup> in Insurance and Financial Services

## GOOD PROGRESS ON GBIS RESTRUCTURING



**7.7%** 9M 19 RONE<sup>(1)</sup> in Global Banking and Investor Solutions

EUR **20bn RWA reduction** over 9 months

EUR 500m cost savings plan secured in 2019, full benefit in 2020

(1) Underlying data: adjusted for exceptional items, IFRIC 21 linearisation and PEL/CEL provision for French Retail Banking. See supplement.

# **4 CSR STRATEGY**



# A CLEAR CSR STRATEGY INTEGRATED ACROSS THE SG GROUP



The Board approves annually the Group's CSR objectives and strategy and reviews the developments of the programme

## CSR AMBITIONS STRUCTURED AROUND 6 MAIN THEMES



### IN OUR BUSINESS DEVELOPMENT GOALS...

Climate Change

Offers in line with Social Trends

Sustainable Development of Africa



### IN THE WAY WE CONDUCT BUSINESS...

Client Satisfaction & Protection

Culture, Conduct & Governance

Responsible Employer



# RESPONSIBILITY AT THE HEART OF BUSINESS DEVELOPMENT

## CLIMATE CHANGE

Leveraging structuring and financing expertise to accelerate the energy transition

**EUR 120bn** commitment 2019-23

## RESPONSIBLE EMPLOYER

Promoting a corporate culture based on shared values

**No.5** in gender equality \*

## SUSTAINABLE CITIES

Applying innovation to create new models

Founding co-partner of the

**Netexplo Smart Cities Accelerator**;

launch of **LaVilleE+®** start-up

## CLIENT SATISFACTION

Delivering the best service, with digital efficiency

**Client Service of the Year 2020** \*\*

## GROW WITH AFRICA

Promoting sustainable development

**3 year partnership** signed with Global Fund to Fight AIDS, Tuberculosis and Malaria

## CULTURE & CONDUCT

Reinforcing a culture of responsibility

**93%** of active employees worldwide trained on the appropriation of the Group Code of Conduct through **16,000 workshops**



\* European financials, Equileap 2019

\*\* Viséo Customer Insights, for the 7th year

# CLIMATE STRATEGY

## 3 strategic priorities

- 1 MANAGING RISK**
- 2 SEIZING OPPORTUNITIES**
- 3 MANAGING OWN IMPACT**

## UNDERPINNED BY COLLECTIVE COMMITMENTS

### Principles for Responsible Banking

Strategically aligning business to the UN SDGs and the Paris Agreement on Climate Change : SG part of core group defining the initiative

### Katowice Agreement

5-bank pledge : Measuring the climate alignment of lending portfolio and exploring ways to progressively steer financial flows towards the goals of the Paris Agreement

### Poseidon Principles

SG founding signatory: Decarbonising the shipping industry by integrating climate considerations into bank portfolios and credit decisions

# CLIMATE STRATEGY: MANAGING RISK



## GOVERNANCE

Climate-related risks incorporated into Group risk, with **Board approval**, and reviewed annually through the General Management Group Risk Committee.

A variety of risks identified with potential financial impact: **reputation, physical, transition and liability**, with time horizons to 2050.

Climate-related risks do not constitute a new risk category: rather, **they aggravate** credit, market, operational and insurance risks.



## TRANSITION RISK

**Transition risk methodology established in 2018**, based on a selected climate scenario and a climate vulnerability assessment, **to assess the economic impact on sectors and clients.**

**This evaluation is mandatory** for clients in key sectors (oil & gas, metals & mining, transport, energy)

**Credit is the activity most sensitive to transition risk** : the analyses carried out on the loan portfolio conclude a low global impact and concentrated in CO2 emitting sectors.

Selection of **a climate scenario of below 2°C**, consistent with the Paris Agreement.

This new risk framework complements the **existing E&S guidelines and policies** implemented operationally on clients and transactions.

**CLIMATE DISCLOSURE: AMONGST THE FIRST BANKS TO PUBLISH TCFD REPORT \***

\* <https://www.societegenerale.com/sites/default/files/documents/Document%20RSE/climate-disclosure-societe-generale-tcf-report-june.pdf>

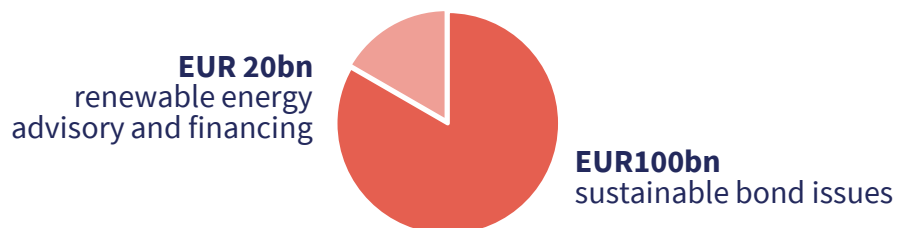
# CLIMATE STRATEGY : SEIZING OPPORTUNITIES



## KEY TARGET

**EUR 120bn**

to support energy transition  
2019-2023:



## FOCUS

Leading role in the creation of the  
**UN Environment Programme**  
**Positive Impact Finance**  
initiative



## SELECTED RESULTS

### Renewable Energy:

#4 MLA worldwide,  
#2 EMEA (2018 Dealogic)

Development of  
**Positive Impact Notes**  
financing **SMEs** located  
in areas of high  
unemployment

### SDG-linked derivative hedging solution:

Linking the remuneration  
of a hedging swap to the  
achievement of energy  
transition targets

### Setting standards in Sustainable Finance:

Inaugural EUR1bio Positive  
Impact covered bond in  
July 2019 on carbon-  
efficient home loans

Awarded **Best Sustainable  
Export Finance Deal of the  
Year** for Abidjan drinking  
water supply plant

### Setting standards in Responsible Finance:

Incorporation of CSR  
targets in loans with  
incentive mechanisms to  
support clients with  
ambitious CSR policies (no  
sectors excluded)

# CLIMATE STRATEGY: MANAGING OWN IMPACT



## KEY TARGETS and INITIATIVES

The Group will **progressively reduce to zero its exposure to the thermal coal sector**, at the latest in 2030 for companies with thermal coal assets located in the EU or OECD countries and 2040 elsewhere.

**No new financing of Arctic oil or oil sands**; and to finance other oil and gas activities only if environmental and social risks are identified and mitigated.

**Internal Carbon Tax** levied annually on the greenhouse gas emissions of each of the Group's activities: the sums collected are redistributed as rewards for environmentally efficient initiatives.



## COLLECTIVE COMMITMENTS

**Katowice Commitment:** 5-bank pledge in December 2018 to co-develop tools and metrics to measure the alignment of lending portfolios with the climate goals of the Paris Agreement

**Poseidon Principles:** founding signatory, in June 2019, decarbonising the global shipping industry

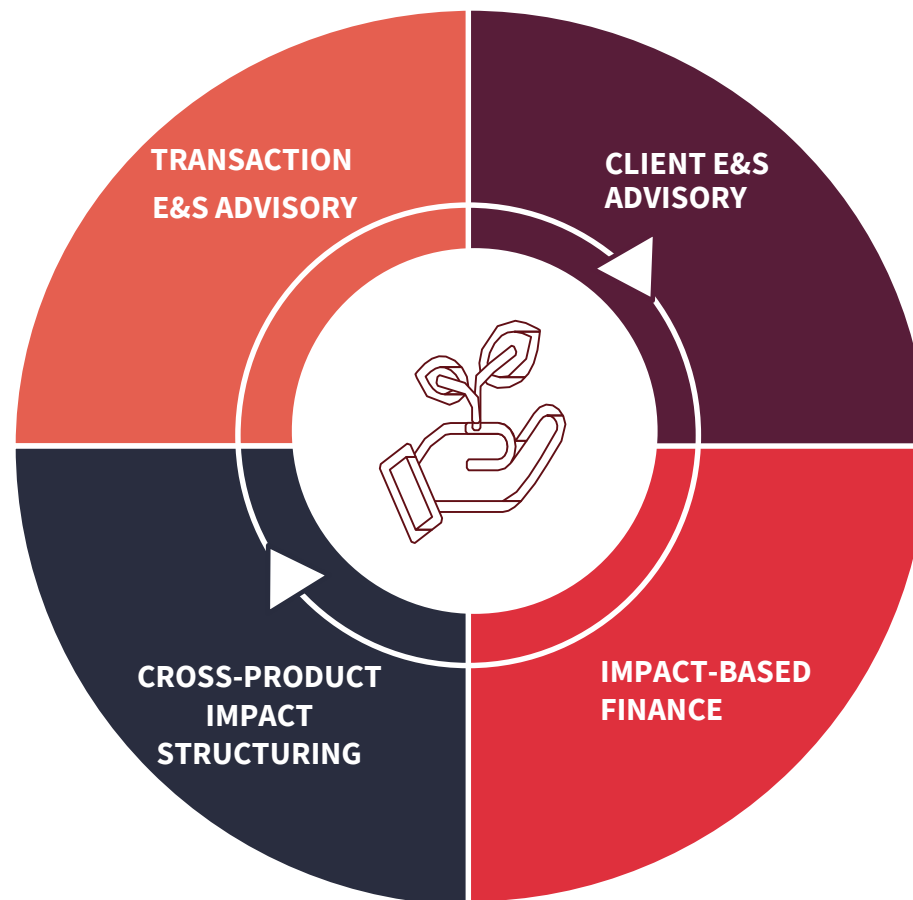
**Getting to Zero Coalition:** targeting commercially-viable zero emission vessels operating along deep sea trade routes by 2030

**Collective Commitment on Climate:** setting and publishing targets to align loan portfolios to a low carbon and climate-resilient society within 3 years

# A UNIQUE EXPERTISE FOR CLIENTS

A team of 25 experts:

- E&S advisory **to maximise positive and minimise negative** E&S impacts of transactions
- Projects assessed against the **Equator Principles and UNEP-FI Positive Impact Finance** Framework
- **300 projects reviewed and 100 monitored** in 2018 to ensure adequate execution and implementation of E&S related mitigants or covenants
- The Cross-Product Impact Structuring team is at the **forefront of financial innovation** and supports the positive impact development of our clients
- The team has been instrumental to structure key **inaugural transactions** and landmark new structures:
  - Green, social and positive impact bonds
  - Green and impact loans
  - Positive impact notes supporting ESG investors portfolios



- Provides advisory services to put in place the adequate **E&S set-up at corporate** level and **optimise** extra-financial performance and ESG rating
- The team manages a portfolio of **8,500 wholesale corporate clients** from an E&S perspective in collaboration with commercial relationship managers
- Over **500 client E&S reviews** in 2018
- R&D team dedicated to developing **thought leadership and co-constructing impact-based** business models, following two principles:
  - From impact to solution, integrate all impacts
  - Favour multi-impact value chains
- In close **cooperation** with leading international bodies such as the UNEP-FI, public authorities, multilaterals and the private sector

# CONTRIBUTION TO THE SUSTAINABLE DEVELOPMENT OF AFRICA

## LEVERAGING OPERATIONS IN 19 COUNTRIES AND HISTORICAL PRESENCE OVER A CENTURY

### SUPPORT FOR AFRICAN SMEs

Creation of local “SME Centres” bringing together different public and private stakeholders to work together

🎯 Increase outstanding loans to African SMEs by 60% 2018-2023 (+ EUR 4bn)

### INNOVATIVE FINANCING

Support of agriculture industries, through collaboration with farmers, cooperatives and SMEs

Promotion of energy inclusion and renewable energy

🎯 Provide access to range of banking and non-banking services (healthcare, education, advisory) to one million farmers, 2018-2023, via YUP platform

**GROW  
WITH  
AFRICA**



### INFRASTRUCTURE FINANCING

Four areas of focus: energy, transport, water and waste management and sustainable cities

🎯 Double Africa workforce dedicated to structured finance by 2019

🎯 Increase financial commitments related to structured finance in Africa by 20%, 2018-2021

### FINANCIAL INCLUSION

Launch of YUP mobile money in 2017

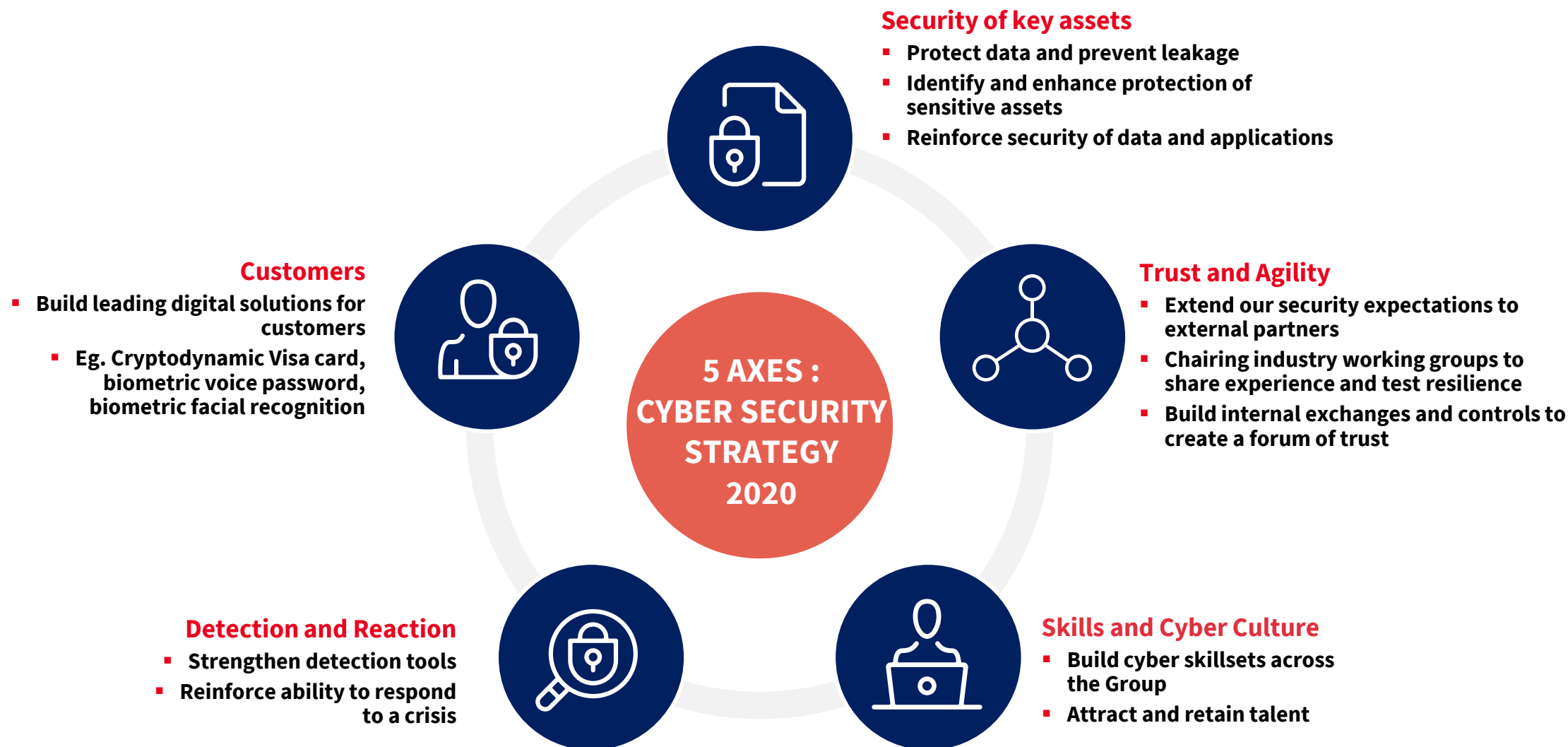
Continue to grow microfinance business

🎯 Reach 1 million clients with YUP by 2020 and roll out to 4 additional countries

🎯 Double outstanding loans to microfinance organisations by 2022

**AWARDED ‘AFRICA’S BEST BANK FOR CORPORATE RESPONSIBILITY’ (2019 EUROMONEY)**

# PROTECTION OF ASSETS AND DIGITAL TRUST IS A STRATEGIC ISSUE





# GOVERNANCE OF CYBER SECURITY



## TONE FROM THE TOP

- **Cyber security is monitored by the Board of Directors' Risk Committee** and receives a quarterly IT and cyber dashboard
- The Group Risk Committee monitors quarterly the progress of the cyber security strategy
- Additional quarterly reporting to the ECB and local regulators
- **Group CSO** (Chief Security Officer), in charge of the Group Security Department
- **Group CISO** sets the Information Systems Security strategy, ensuring policies are observed across the Bank
- **Computer Emergency Response Team "CERT"** (the first of its kind to be registered by a French company in 2009) centralizes and coordinates response to security incidents
- **REDTEAM SG** tests Group defense and response to targeted attacks, based on Threat Intelligence which goes far beyond classic penetration testing. The approach is aligned with the TIBER-EU Framework established by the ECB. At the end of each mission an action plan is established and followed in project mode.
- **Development of two IT hubs in Africa**, since 2016, strengthening local IT and security
- **Security policies aligned with international standards** and compliant with regulation
- **Mandatory training for all staff and external providers**, in addition to special awareness actions, and specific training for cyber specialists (eg ISO 27005 certification, GIAC Advanced Smartphone Forensics)
- **EUR 650m investment in security** over 3 years 2017-20



## CONTEXT and COLLABORATION

The EU regulatory framework for cyber and data security is evolving:

- the **Network and Information Security ("NIS") Directive** was adopted in August 2016 and currently being implemented across member states: it provides legal measures to increase the level of cyber security in the EU, facilitating cross-border exchanges of information and cooperation.
- the **EU General Data Protection Regulation ("GDPR")** was introduced in May 2018 and improves data governance and protection.

**The French State acts with the finance sector in the event of a global attack having a national impact** (Loi de Programmation Militaire). The European Directive NIS is currently being implemented across Europe to offer support at a European level.

**SG works on collective initiatives with the industry to share cyber experience and strengthen procedures.** SG's Group CISO chairs the Federation Bancaire Française working group. CERT teams across France and internationally meet on a regular basis.

# ANCHORING A CULTURE OF RESPONSIBILITY



## STRONG HISTORY OF CULTURE:

SG culture underpinned by a strong history of **client service**.



## FOUR GROUP VALUES:

- Team Spirit
- Responsibility
- Commitment
- Innovation



## A COMMON LEADERSHIP MODEL:

Describing **required management and individual** behaviour



## A GROUP CODE OF CONDUCT:

**A Group Code of Conduct** that sets out the commitments and principles we must all observe while fulfilling our duties, **and 2 complementary codes** focusing on particular conduct matters:

- **Tax Code of Conduct**
- **Code governing the fight against corruption and influence peddling**

# THREE-YEAR CULTURE AND CONDUCT PROGRAMME ACCELERATING CULTURAL TRANSFORMATION

## A CLEAR ROADMAP WITH 3 MAIN OBJECTIVES...

- 1 Accelerate **SG's cultural transformation**
- 2 Achieve the highest standards of quality of service, integrity and behaviour
- 3 Make **SG's culture a differentiating factor**: quality of service, performance and attractiveness

## ...TO BE ACHIEVED OVER 3 YEARS

2017

- **Develop** the Programme architecture and roadmap
- **Communicate** to business and service units
- **Launch** first deliverables

2018

- Ensure the Programme **becomes highly visible**
- **Deliver** on our **core conduct priorities**

2019

- **Complete Programme roll-out**: fully embedding deliverables and **alignment of HR processes**
- Prepare the **transition to full ownership by business and service units**

# CLEAR GOVERNANCE OF E&S RISK MANAGEMENT



## THE BOARD

approves climate strategy and risk appetite



## GENERAL MANAGEMENT

reviews CSR strategy and climate-related risks and opportunities

Deputy CEO Diony Lebot has overall responsibility for climate strategy and supervision of control functions



## GROUP MANAGEMENT COMMITTEE

Consultative committee of 60 executives, 4 of which have dedicated climate responsibilities



## GROUP RISK COMMITTEE

Reviews climate-related risks at least annually and validates action plan

**CSR team** defines, proposes, supports and monitors the deployment of climate strategy

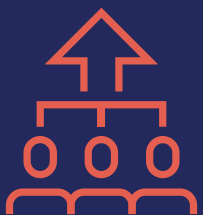
**Dedicated team** offering sustainable and positive impact solutions

**LOD1** : Business and Service Units implement the strategy; integration of E&S policies in the SG Code

**LOD2**: Risk team establishes risk management and monitoring

**LOD2**: Compliance risk prevention and control framework

# COMMITTED TO BE A RESPONSIBLE EMPLOYER



## DEVELOP THE SKILLS THAT EMPLOYEES NEED

### To Adjust To Transformations On The Banking Landscape

- Develop employees' employability through training, learning and the formulation of diverse career paths
- Targeted recruitment for growing and emerging businesses
- Embrace digital transition by offering alternative working methods



## DEVELOP A RESPONSIBLE BANKING CULTURE

### based on the common values of the Group's 'Leadership Model'

- Commitment to diversity
- Highest standards of conduct and ethics
- Cascading a strong tone from the top

### Encouraging a speak-up culture

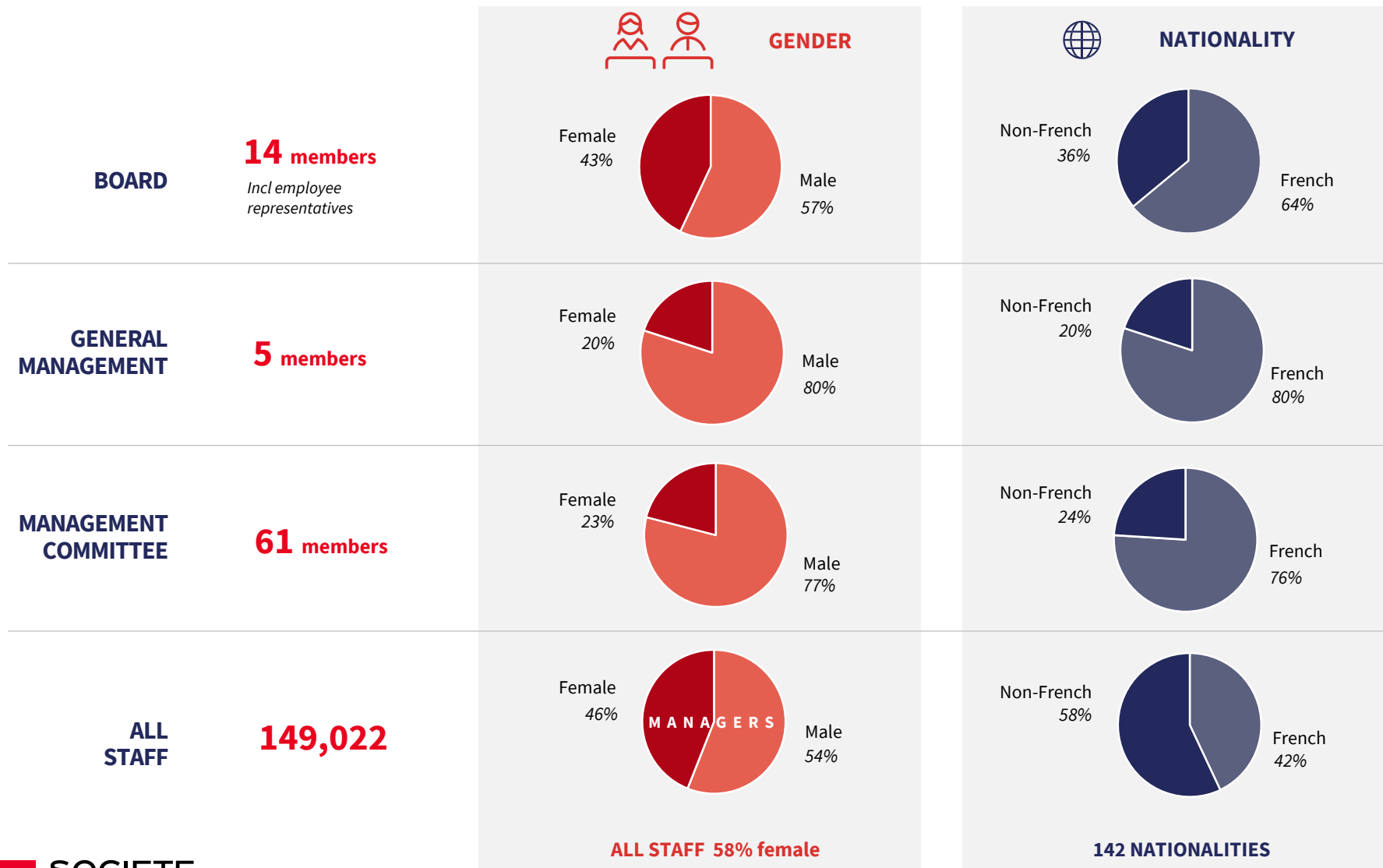
- New whistleblowing system introduced end-2018



## FOSTER EMPLOYEE COMMITMENT AND TEAM SPIRIT

- Recognising each individual's contribution to the Group's long-term performance
- Ensuring safety and well-being at work
- Involving employees in civic initiatives

# DIVERSITY AT SOCIETE GENERALE...



# **5 SUPPLEMENT**



# GROUP

## QUARTERLY INCOME STATEMENT BY CORE BUSINESS

	French Retail Banking		International Retail Banking and Financial Services		Global Banking and Investor Solutions		Corporate Centre		Group	
In EURm	Q3 19	Q3 18	Q3 19	Q3 18	Q3 19	Q3 18	Q3 19	Q3 18	Q3 19	Q3 18
Net banking income	1,879	1,949	2,096	2,092	2,013	2,178	(5)	311	5,983	6,530
Operating expenses	(1,375)	(1,358)	(1,091)	(1,100)	(1,638)	(1,710)	(61)	(173)	(4,165)	(4,341)
Gross operating income	504	591	1,005	992	375	468	(66)	138	1,818	2,189
Net cost of risk	(95)	(119)	(169)	(124)	(65)	(15)	0	(6)	(329)	(264)
Operating income	409	472	836	868	310	453	(66)	132	1,489	1,925
Net income from companies accounted for by the equity method	2	4	7	5	1	1	0	4	10	14
Net profits or losses from other assets	41	(1)	1	2	2	0	(115)	1	(71)	2
Impairment losses on goodwill	0	0	0	0	0	0	0	0	0	0
Income tax	(141)	(155)	(201)	(219)	(54)	(102)	7	12	(389)	(464)
O.w. non controlling Interests	0	0	130	124	6	7	49	37	185	168
Group net income	311	320	513	532	253	345	(223)	112	854	1,309
Average allocated capital	11,321	11,192	10,946	11,287	14,739	15,933	14,237 *	9,915 *	51,243	48,327
Group ROE (after tax)									5.3%	9.3%

\* Calculated as the difference between total Group capital and capital allocated to the core businesses  
Net banking income, operating expenses, allocated capital, ROE: see Methodology  
2018 figures restated for IAS 12 amendment impact, see p.29



# GROUP

## 9M 19 INCOME STATEMENT BY CORE BUSINESS

	French Retail Banking		International Retail Banking and Financial Services		Global Banking and Investor Solutions		Corporate Centre		Group	
In EURm	9M 19	9M 18	9M 19	9M 18	9M 19	9M 18	9M 19	9M 18	9M 19	9M 18
Net banking income	5,789	5,948	6,296	6,156	6,518	6,805	(145)	369	18,458	19,278
Operating expenses	(4,209)	(4,199)	(3,440)	(3,381)	(5,579)	(5,462)	4	(431)	(13,224)	(13,473)
Gross operating income	1,580	1,749	2,856	2,775	939	1,343	(141)	(62)	5,234	5,805
Net cost of risk	(318)	(346)	(430)	(290)	(140)	5	(19)	(11)	(907)	(642)
Operating income	1,262	1,403	2,426	2,485	799	1,348	(160)	(73)	4,327	5,163
Net income from companies accounted for by the equity method	6	20	11	13	5	4	3	6	25	43
Net profits or losses from other assets	43	1	2	6	2	(15)	(249)	(31)	(202)	(39)
Impairment losses on goodwill	0	0	0	0	0	0	0	0	0	0
Income tax	(410)	(469)	(572)	(637)	(122)	(301)	70	178	(1,034)	(1,229)
O.w. non controlling Interests	0	0	375	365	17	18	130	119	522	502
Group net income	901	955	1,492	1,502	667	1,018	(466)	(39)	2,594	3,436
Average allocated capital	11,294	11,229	11,196	11,411	15,622	15,238	12,197 *	9,967 *	50,309	47,845
Group ROE (after tax)									5.5%	8.1%

\* Calculated as the difference between total Group capital and capital allocated to the core businesses  
Net banking income, operating expenses, allocated capital, ROE: see Methodology  
2018 figures restated for IAS 12 amendment impact, see p.29

# GROUP: IAS 12 AMENDMENT IMPACT RECONCILIATION WITH 2017/18 AND Q1 19 REPORTED FIGURES

	Income Tax			Group Net Income		
	Reported	IAS 12 impact	Adjusted	Reported	IAS 12 impact	Adjusted
<b>2017</b>	(1,708)	<b>198</b>	(1,510)	2,806	<b>198</b>	3,004
<b>Q1 18</b>	(370)	<b>53</b>	(317)	850	<b>53</b>	903
<b>Q2 18</b>	(516)	<b>68</b>	(448)	1,156	<b>68</b>	1,224
<b>Q3 18</b>	(539)	<b>75</b>	(464)	1,234	<b>75</b>	1,309
<b>9M 18</b>	(1,425)	<b>196</b>	(1,229)	3,240	<b>196</b>	3,436
<b>Q4 18</b>	(136)	<b>61</b>	(75)	624	<b>61</b>	685
<b>2018</b>	(1,561)	<b>257</b>	(1,304)	3,864	<b>257</b>	4,121
<b>Q1 19</b>	(310)	<b>55</b>	(255)	631	<b>55</b>	686

IAS 12 impacts only Corporate Centre

# GROUP: UNDERLYING DATA RECONCILIATION WITH REPORTED FIGURES

Q3 19 (in EURm)	Operating Expenses	Net cost of risk	Net profit or losses from other assets	Group net income	Business
<b>Reported</b>	<b>(4,165)</b>	<b>(329)</b>	<b>(71)</b>	<b>854</b>	
(+) IFRIC 21 linearisation	(152)			(110)	
(-) Group refocusing plan*			(113)	(111)	Corporate Centre
<b>Underlying</b>	<b>(4,317)</b>	<b>(329)</b>	<b>42</b>	<b>855</b>	

Q3 18 (in EURm)	Operating Expenses	Net cost of risk	Net profit or losses from other assets	Group net income	Business
<b>Reported</b>	<b>(4,341)</b>	<b>(264)</b>	<b>2</b>	<b>1,309</b>	
(+) IFRIC 21 linearisation	(169)			(118)	
(-) Provision for disputes*	(136)			(136)	Corporate Centre
<b>Underlying</b>	<b>(4,374)</b>	<b>(264)</b>	<b>2</b>	<b>1,327</b>	

9M 19 (in EURm)	Operating Expenses	Net cost of risk	Net profit or losses from other assets	Group net income	Business
<b>Reported</b>	<b>(13,224)</b>	<b>(907)</b>	<b>(202)</b>	<b>2,594</b>	
(+) IFRIC 21 linearisation	152			110	
(-) Restructuring provision*	(256)			(192)	GBIS (EUR -227m) / IBFS (EUR -29m)
(-) Group refocusing plan*		(18)	(249)	(287)	Corporate Centre
<b>Underlying</b>	<b>(12,816)</b>	<b>(889)</b>	<b>47</b>	<b>3,183</b>	

9M 18 (in EURm)	Operating Expenses	Net cost of risk	Net profit or losses from other assets	Group net income	Business
<b>Reported</b>	<b>(13,473)</b>	<b>(642)</b>	<b>(39)</b>	<b>3,436</b>	
(+) IFRIC 21 linearisation	169			118	
(-) Provision for disputes*	(336)			(336)	Corporate Centre
(-) Group refocusing plan*			(27)	(27)	Corporate Centre
<b>Underlying</b>	<b>(12,968)</b>	<b>(642)</b>	<b>(12)</b>	<b>3,917</b>	

\* Exceptional item

# GROUP IFRIC 21 IMPACT

	French Retail Banking		International Retail Banking and Financial Services		Global Banking and Investor Solutions		Corporate Centre		Group	
In EURm	9M 19	9M 18	9M 19	9M 18	9M 19	9M 18	9M 19	9M 18	9M 19	9M 18
Total IFRIC 21 Impact - costs	-100	-108	-112	-129	-346	-393	-48	-47	-606	-677
<i>o/w Resolution Funds</i>	-70	-66	-42	-47	-262	-313	-2	-1	-376	-427

	International Retail Banking		Financial Services to Corporates		Insurance		Total	
In EURm	9M 19	9M 18	9M 19	9M 18	9M 19	9M 18	9M 19	9M 18
Total IFRIC 21 Impact - costs	-75	-90	-7	-10	-30	-30	-112	-129
<i>o/w Resolution Funds</i>	-40	-45	-2	-2			-42	-47

	Western Europe		Czech Republic		Romania		Russia		Other Europe		Africa, Asia, Mediterranean bassin and Overseas		Total International Retail Banking	
In EURm	9M 19	9M 18	9M 19	9M 18	9M 19	9M 18	9M 19	9M 18	9M 19	9M 18	9M 19	9M 18	9M 19	9M 18
Total IFRIC 21 Impact - costs	-8	-9	-34	-35	-16	-9	-1	-2	-10	-24	-5	-11	-75	-90
<i>o/w Resolution Funds</i>	-5	-4	-27	-27	-5	-4			-2	-9			-40	-45

	Global Banking and Investor Services		Financing and Advisory		Asset and Wealth Management		Total Global Banking and Investor Solutions	
In EURm	9M 19	9M 18	9M 19	9M 18	9M 19	9M 18	9M 19	9M 18
Total IFRIC 21 Impact - costs	-246	-303	-89	-79	-10	-11	-346	-393
<i>o/w Resolution Funds</i>	-197	-250	-56	-54	-9	-9	-262	-313

# GROUP CRR/CRD4 PRUDENTIAL CAPITAL RATIOS

\_Fully Loaded Common Equity Tier 1, Tier 1 and Total Capital

In EUR bn	30/09/2019	31/12/2018
<b>Shareholder equity Group share</b>	<b>63.7</b>	<b>61.0</b>
Deeply subordinated notes*	(9.7)	(9.3)
Undated subordinated notes*	(0.3)	(0.3)
Dividend to be paid & interest on subordinated notes	(1.5)	(1.0)
Goodwill and intangible	(6.5)	(6.7)
Non controlling interests	3.9	3.7
Deductions and regulatory adjustments	(5.4)	(5.3)
<b>Common Equity Tier 1 Capital</b>	<b>44.1</b>	<b>42.0</b>
Additionnal Tier 1 Capital	9.7	9.4
<b>Tier 1 Capital</b>	<b>53.8</b>	<b>51.4</b>
Tier 2 capital	11.5	11.5
<b>Total capital (Tier 1 + Tier 2)</b>	<b>65.3</b>	<b>62.9</b>
<b>Risk-Weighted Assets</b>	<b>354</b>	<b>376</b>
<b>Common Equity Tier 1 Ratio</b>	<b>12.5%</b>	<b>11.2%</b>
<b>Tier 1 Ratio</b>	<b>15.2%</b>	<b>13.7%</b>
<b>Total Capital Ratio</b>	<b>18.5%</b>	<b>16.7%</b>

Ratios based on the CRR/CDR4 rules as published on 26th June 2013, including Danish compromise for insurance. See Methodology. For 31/12/2018, dividend to be paid calculated assuming a 50% takeup on 2018 scrip dividend

\* Excluding issue premiums on deeply subordinated notes and on undated subordinated notes

# GROUP CRR LEVERAGE RATIO

## \_CRR Fully Loaded Leverage Ratio<sup>(1)</sup>

In EUR bn	30/09/2019	31/12/2018
<b>Tier 1 Capital</b>	<b>53.8</b>	<b>51.4</b>
Total prudential balance sheet	1,262	1,175
Adjustement related to derivative exposures <sup>(2)</sup>	(108)	(46)
Adjustement related to securities financing transactions*	(3)	(11)
Off-balance sheet (loan and guarantee commitments)	105	100
Technical and prudential adjustments (Tier 1 capital prudential deductions)	(25)	(10)
<b>Leverage exposure</b>	<b>1,232</b>	<b>1,208</b>
<b>CRR leverage ratio</b>	<b>4.4%</b>	<b>4.3%</b>

(1) Fully loaded based on CRR rules taking into account the leverage ratio delegated act adopted in October 2014 by the European Commission. See Methodology. Tier 1 capital as at 31/12/2018 calculated assuming a 50% takeup on 2018 scrip dividend

(2) The prudential balance sheet corresponds to the IFRS balance sheet less entities accounted for through the equity method (mainly insurance subsidiaries)

• Securities financing transactions: repos, reverse repos, securities lending and borrowing and other similar transactions

# SENIOR STRUCTURED NOTES

**For our distributors and institutional clients alike, we deliver a comprehensive range of customized solutions with world-class trading capabilities and a single multi-asset sales and trading team.**

- A unique, fully cross-asset approach
- Strong risk management capabilities
- Perennial Best Structured Product House Award Winner

**Long term Senior Structured Notes issued via our platform are a source of liquidity for the Group**

- Geographically diversified
- Placed in various currencies and maturities
- Balanced underlyings between equity and FIC, generally unsecured
- Distributed to institutional investors, private banks and retail networks, in France and abroad
- Very granular and placed regardless of market conditions

**Structured notes has proved a resilient market**

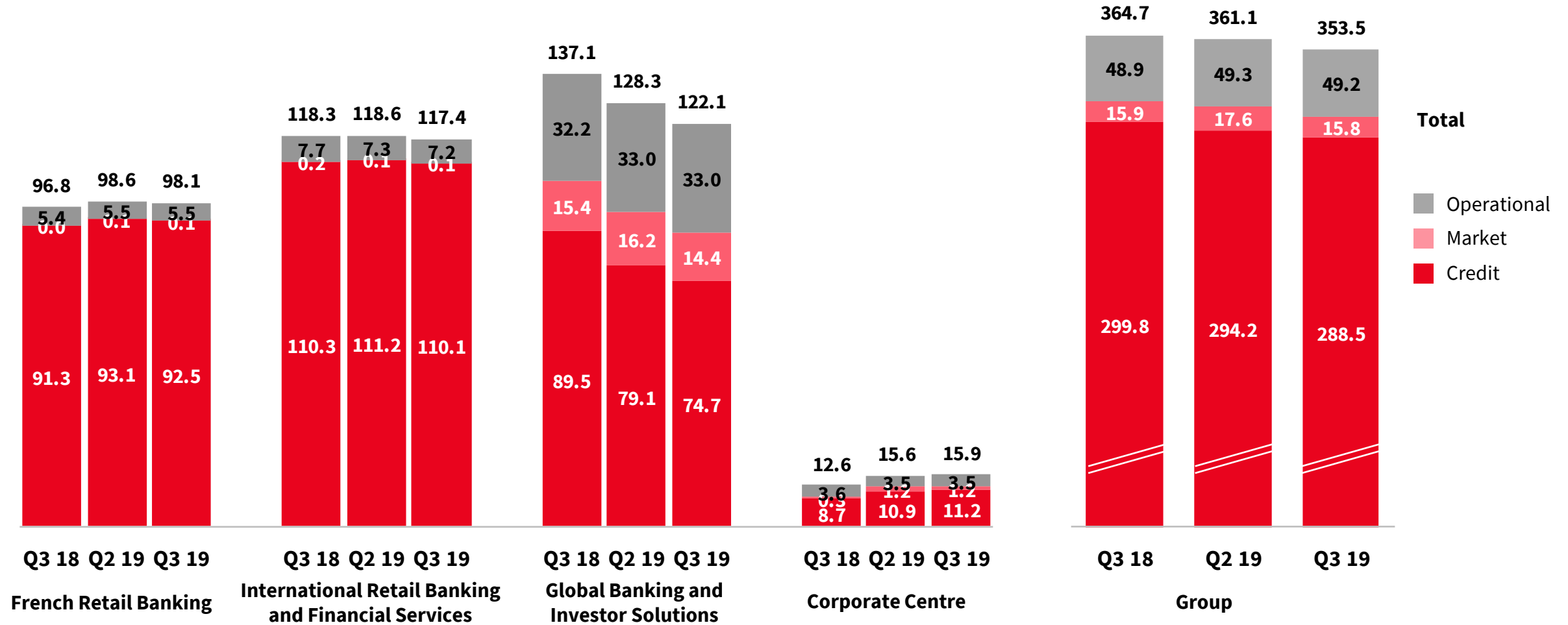
- Overall outstanding of ~1.6-1.9 tn EUR every year since 2007
- Rules of thumb: Capital protected term notes are in favor when rates are high, autocalls when rates are low

## Tailormade Investor solutions



# GROUP

## RISK-WEIGHTED ASSETS\* (CRR/CRD 4, IN EUR BN)

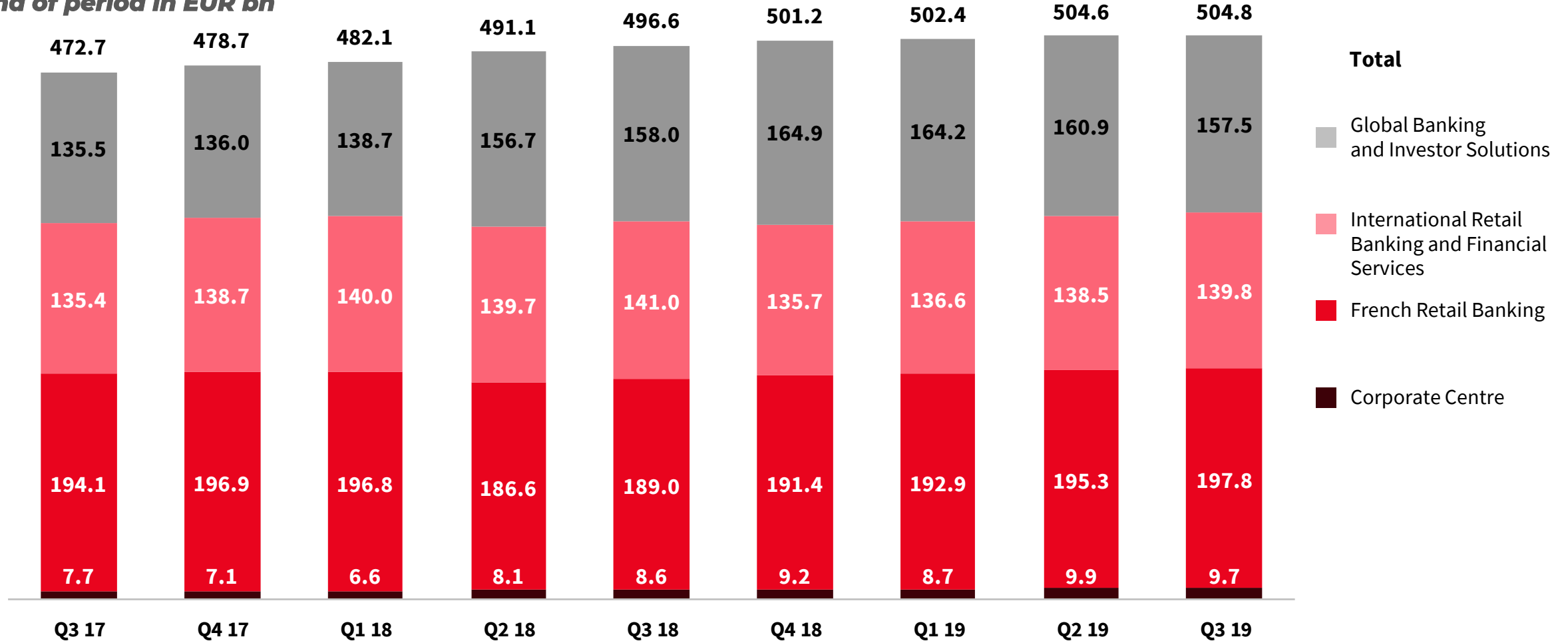


\* Includes the entities reported under IFRS 5 until disposal



# GROUP CHANGE IN GROSS BOOK OUTSTANDINGS\*

End of period in EUR bn



\*

Customer loans; deposits and loans due from banks, leasing and lease assets. Excluding repurchase agreements.

Excluding entities reported under IFRS 5

From Q2 18, date restated reflecting the transfer of Global Transaction and Payment Services from French Retail Banking to Global Banking and Investor solutions.

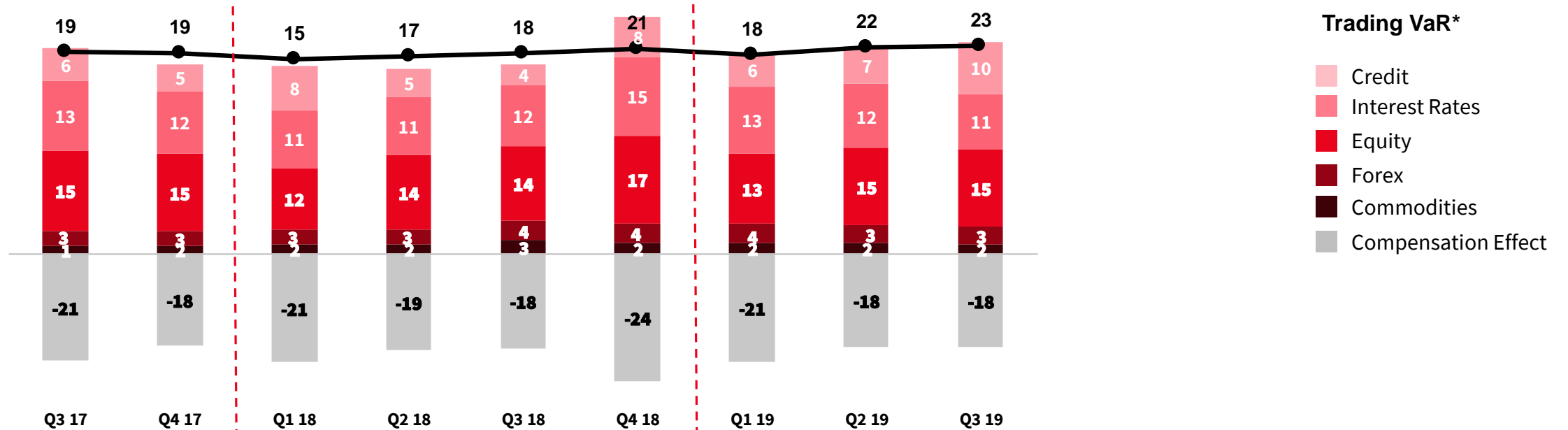
# GROUP NON PERFORMING LOANS

In EUR bn	30/09/2019	30/06/2019	30/09/2018
Gross book outstandings*	504.8	504.7	496.6
Doubtful loans*	16.9	17.0	19.0
<b>Group Gross non performing loans ratio*</b>	<b>3.4%</b>	<b>3.4%</b>	<b>3.8%</b>
Stage 1 provisions	0.9	0.9	1.0
Stage 2 provisions	1.0	1.0	1.1
Stage 3 provisions	9.4	9.4	10.5
<b>Group Gross doubtful loans coverage ratio* (Stage 3 provisions / Doubtful loans)</b>	<b>55%</b>	<b>55%</b>	<b>55%</b>

\* Customer loans, deposits at banks and loans due from banks, leasing and lease assets  
See: Methodology

# GROUP CHANGE IN TRADING VAR\* AND STRESSED VAR\*\*

\_Quarterly Average of 1-Day, 99% Trading VaR\* (in EUR m)



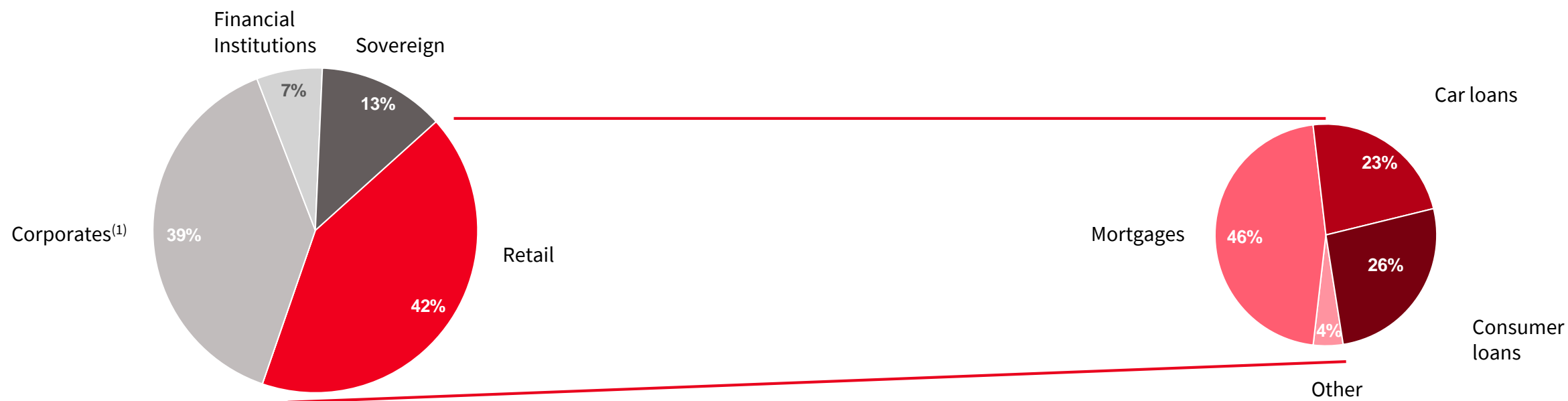
Stressed VAR** (1 day, 99%, in EUR m)	Q3 18	Q4 18	Q1 19	Q2 19	Q3 19
Minimum	21	34	22	25	17
Maximum	57	123	59	70	60
Average	34	62	36	45	34

\* Trading VaR: measurement over one year (i.e. 260 scenarios) of the greatest risk obtained after elimination of 1% of the most unfavourable occurrences

\*\* Stressed VaR: Identical approach to VaR (historical simulation with 1-day shocks and a 99% confidence interval), but over a fixed one-year historical window corresponding to a period of significant financial tension instead of a one-year rolling period

# GROUP DIVERSIFIED EXPOSURE TO RUSSIA

\_EAD as of Q3 19: EUR 16.3bn

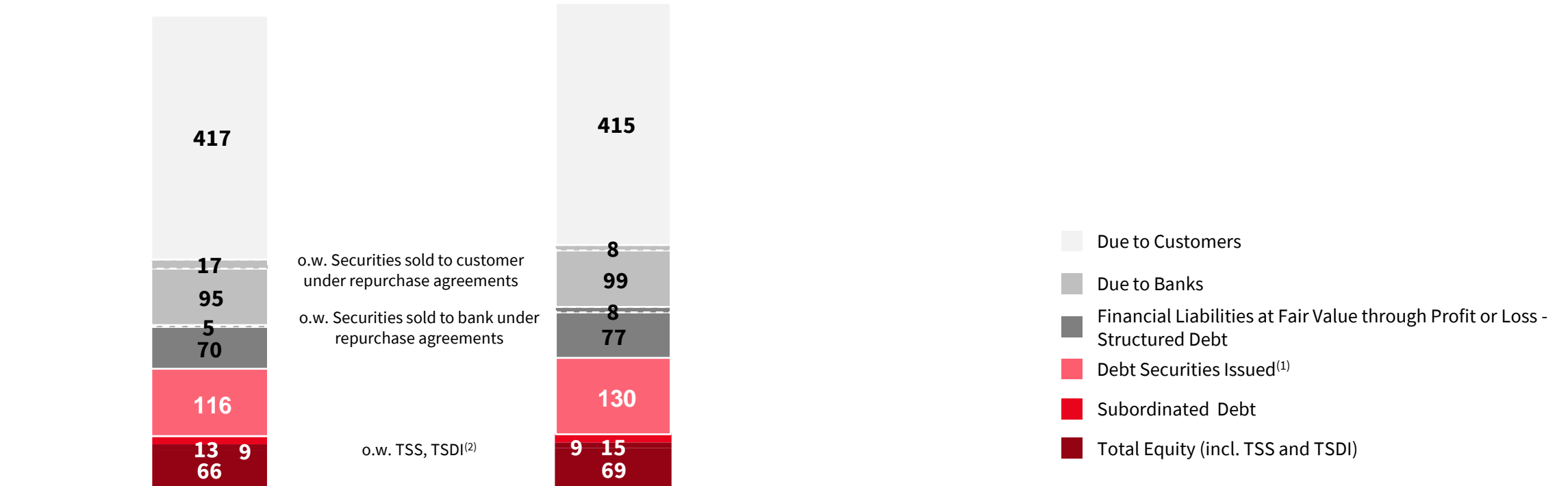


(1) o/w ca.90% Tier 1 corporates

# GROUP FUNDING STRUCTURE

31 DECEMBER 2018

30 SEPTEMBER 2019



(1) o.w. SGSCF: EUR 3.4bn, SGSFH: EUR 13.8bn, CRH: EUR 5.3bn, securitisation and other secured issuances: EUR 2bn, conduits: EUR 10.3bn at end-September 2019 (and SGSCF: EUR 5.7bn, SGSFH: EUR 13.3bn, CRH: EUR 5.9bn, securitisation and other secured issuances: EUR 3.1bn, conduits: EUR 10.6bn at end-December 2018).

(2) TSS: Deeply Subordinated Notes, TSDI: Undated Subordinated notes. Notional amount excluding notably fx differences, original issue premiums/discounts, and accrued interest

# GROUP EPS CALCULATION

Average number of shares (thousands)	9M 19	H1 19	2018	9M 18
Existing shares	829,235	821,189	807,918	807,918
Deductions				
Shares allocated to cover stock option plans and free shares awarded to staff	4,087	4,214	5,335	5,231
Other own shares and treasury shares	187	249	842	996
Number of shares used to calculate EPS**	824,961	816,726	801,741	801,691
Group net Income	2,594	1,740	4,121	3,436
Interests on deeply subordinated notes and undated subordinated notes	(537)	(357)	(719)	(534)
Capital gain net of tax on partial buybacks				
Adjusted Group net income	2,057	1,383	3,402	2,902
EPS (in EUR)	2.49	1.69	4.24	3.62
Underlying EPS* (in EUR)	3.24	2.42	5.00	4.22

\*Underlying EPS : adjusted for exceptional items and IFRIC 21 linearisation. See p.31 and Methodology

\*\* The number of shares considered is the average number of ordinary shares of the period, excluding treasury shares and buybacks, but including the trading shares held by the Group  
Published Group net income figures for 2018 and 9M 18 adjusted for IAS 12 amendment. See p.29

# GROUP

## NET ASSET VALUE, TANGIBLE NET ASSET VALUE

End of period	9M 19	H1 19	2018	9M 18
Shareholders' equity Group share	63,715	62,492	61,026	60,149
Deeply subordinated notes	(9,739)	(9,861)	(9,330)	(9,249)
Undated subordinated notes	(290)	(280)	(278)	(276)
Interest net of tax payable to holders of deeply subordinated notes & undated subordinated notes, interest paid to holders of deeply subordinated notes & undated subordinated notes, issue premium amortisations	(16)	(39)	(14)	(169)
Bookvalue of own shares in trading portfolio	348	431	423	387
<b>Net Asset Value</b>	<b>54,018</b>	<b>52,743</b>	<b>51,827</b>	<b>50,842</b>
Goodwill	(4,577)	(4,548)	(4,860)	(5,033)
Intangible Asset	(2,292)	(2,226)	(2,224)	(2,130)
<b>Net Tangible Asset Value</b>	<b>47,149</b>	<b>45,969</b>	<b>44,743</b>	<b>43,679</b>
<b>Number of shares used to calculate NAPS**</b>	<b>849,665</b>	<b>844,026</b>	<b>801,942</b>	<b>801,942</b>
<b>Nest Asset Value per Share</b>	<b>63.6</b>	<b>62.5</b>	<b>64.6</b>	<b>63.4</b>
<b>Net Tangible Asset Value per Share</b>	<b>55.5</b>	<b>54.5</b>	<b>55.8</b>	<b>54.5</b>

\*\* The number of shares considered is the number of ordinary shares outstanding as of 30 September 2019, excluding treasury shares and buybacks, but including the trading shares held by the Group. In accordance with IAS 33, historical data per share prior to the date of detachment of a preferential subscription right are restated by the adjustment coefficient for the transaction. See Methodology

# GROUP ROE/ROTE CALCULATION DETAIL

End of period	Q3 19	Q3 18	9M 19	9M 18
Shareholders' equity Group share	63,715	60,149	63,715	60,149
Deeply subordinated notes	(9,739)	(9,249)	(9,739)	(9,249)
Undated subordinated notes	(290)	(276)	(290)	(276)
Interest net of tax payable to holders of deeply subordinated notes & undated subordinated notes, interest paid to holders of deeply subordinated notes & undated subordinated notes, issue premium amortisations	(16)	(169)	(16)	(169)
OCI excluding conversion reserves	(741)	(300)	(741)	(300)
Dividend provision	(1,402)	(1,451)	(1,402)	(1,451)
<b>ROE equity end-of-period</b>	<b>51,527</b>	<b>48,704</b>	<b>51,527</b>	<b>48,704</b>
<b>Average ROE equity</b>	<b>51,243</b>	<b>48,327</b>	<b>50,309</b>	<b>47,845</b>
Average Goodwill	(4,562)	(5,033)	(4,600)	(5,044)
Average Intangible Assets	(2,259)	(2,091)	(2,215)	(2,028)
<b>Average ROTE equity</b>	<b>44,422</b>	<b>41,203</b>	<b>43,494</b>	<b>40,773</b>
<b>Group net Income (a)</b>	<b>854</b>	<b>1,309</b>	<b>2,594</b>	<b>3,436</b>
<b>Underlying Group net income (b)</b>	<b>855</b>	<b>1,327</b>	<b>3,183</b>	<b>3,917</b>
Interest on deeply subordinated notes and undated subordinated notes (c)	(180)	(190)	(537)	(534)
Cancellation of goodwill impairment (d)	7		115	22
<b>Adjusted Group net Income (e) = (a)+ (c)+(d)</b>	<b>681</b>	<b>1,119</b>	<b>2,172</b>	<b>2,924</b>
<b>Adjusted Underlying Group net Income (f)=(b)+(c)</b>	<b>675</b>	<b>1,137</b>	<b>2,646</b>	<b>3,383</b>
<b>Average ROTE equity (g)</b>	<b>44,422</b>	<b>41,203</b>	<b>43,494</b>	<b>40,773</b>
ROTE [quarter: (4*e/g), 9M: (4/3*e/g)]	6.1%	10.9%	6.7%	9.6%
<b>Average ROTE equity (underlying) (h)</b>	<b>44,422</b>	<b>41,212</b>	<b>43,693</b>	<b>41,013</b>
Underlying ROTE [quarter: (4*f/h), 9M: (4/3*f/h)]	6.1%	11.0%	8.1%	11.0%

ROE/ROTE: see Methodology

Published figures for Q3 18 and 9M 18 Group net Income adjusted for IAS amendment impact. See p.29



# FRENCH RETAIL BANKING

## NET BANKING INCOME

Change  
Q3 19 vs. Q3 18

1,949    1,912    1,916    1,994    1,879

-3.6%

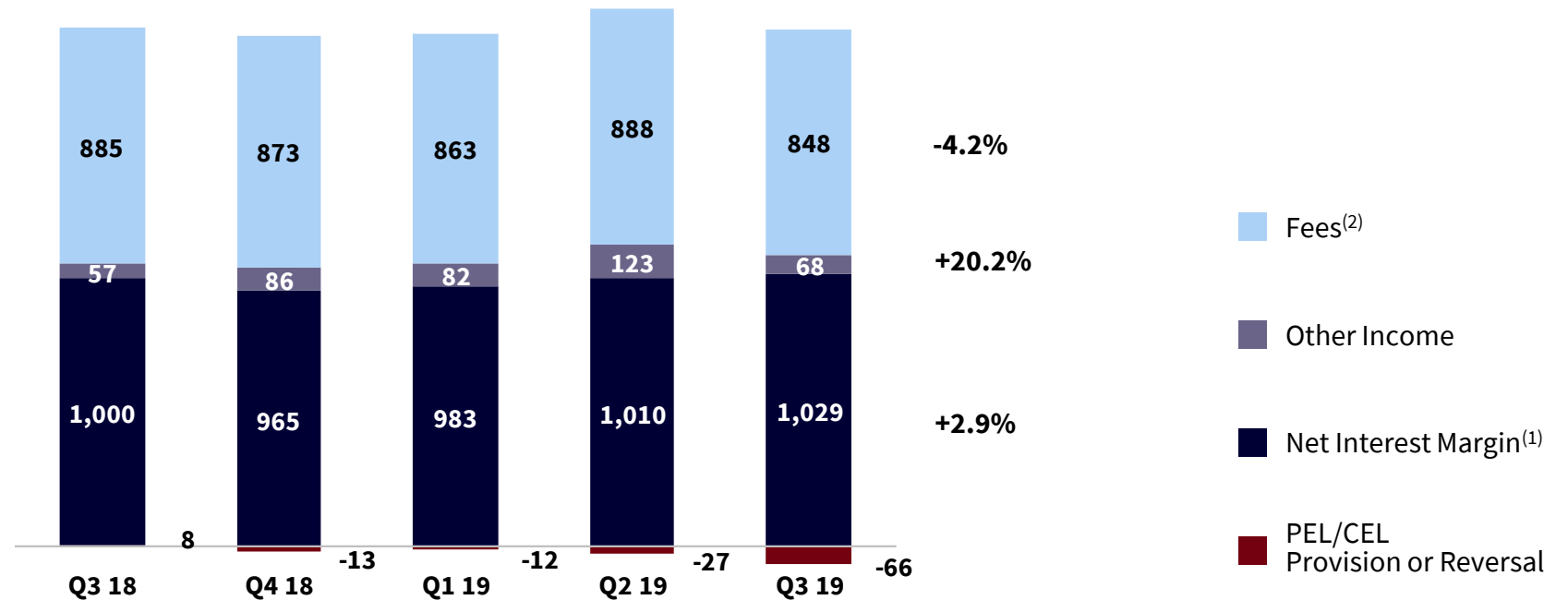
**NBI in EUR m**

### Commissions<sup>(2)</sup>

-4.2% vs. Q3 18 and -2.3% vs. 9M 18

### Interest margin<sup>(1)</sup>

+2.9% vs. Q3 18 and +0.4% vs. 9M 18



(1) Excluding PEL/CEL

(2) Fees includes revenues from insurance previously reported in "Other Income". Historical series have been restated.

# FRENCH RETAIL BANKING

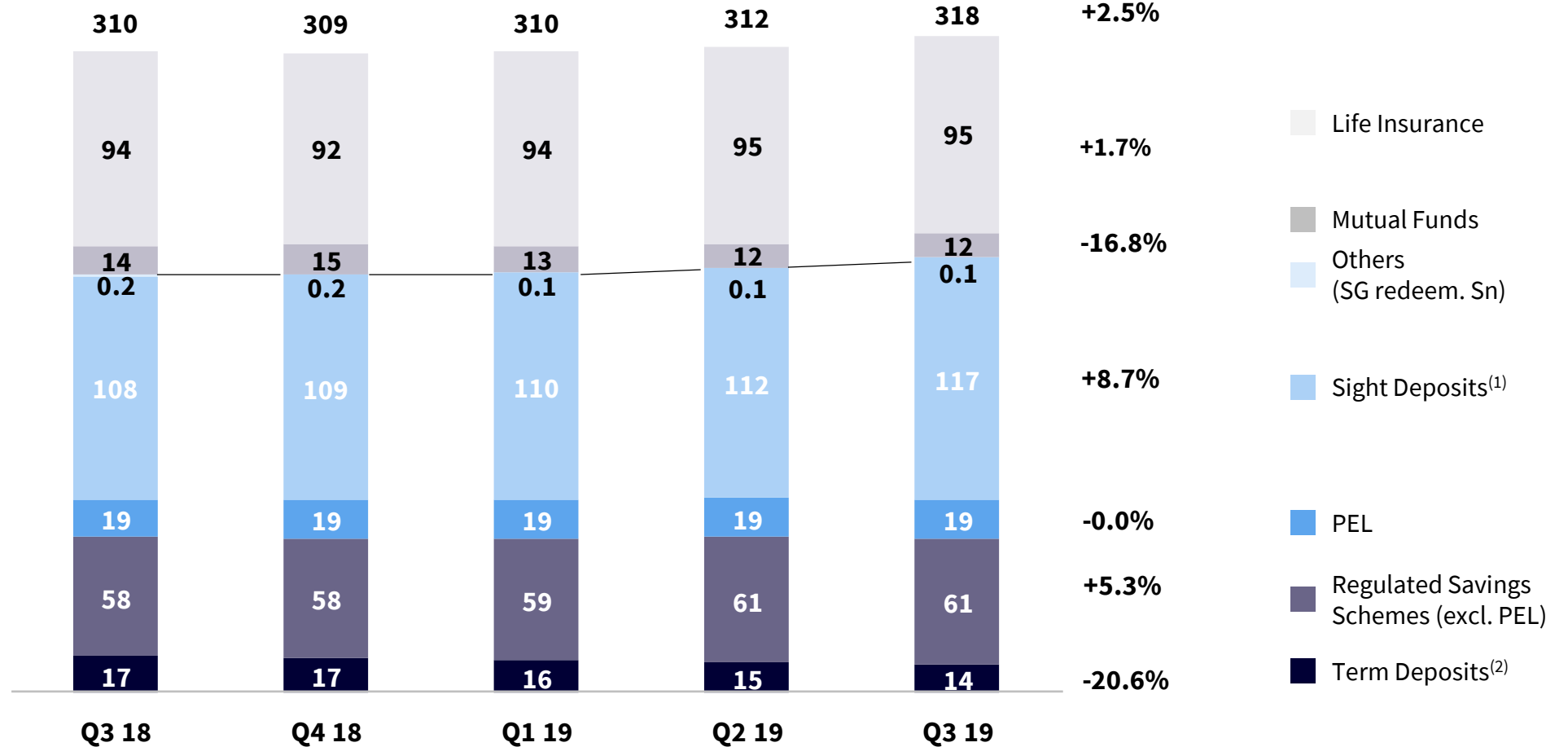
## CUSTOMER DEPOSITS AND FINANCIAL SAVINGS

*Average outstanding  
in EUR bn*

**Change  
Q3 19 vs. Q3 18**

**Financial  
savings:  
EUR 107,4bn  
-0.9%**

**Deposits:  
EUR 210,3bn  
+4.4%**



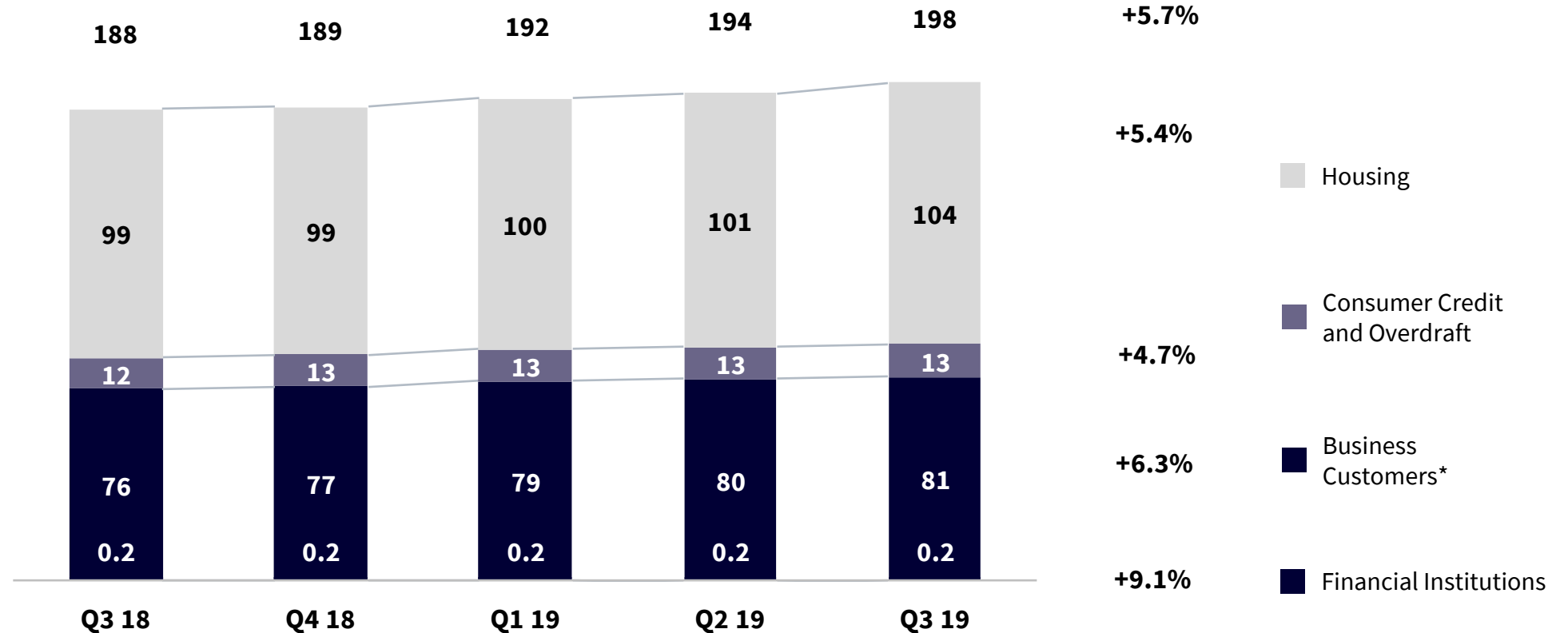
(1) Including deposits from Financial Institutions and foreign currency deposits

(2) Including deposits from Financial Institutions and medium-term notes

# FRENCH RETAIL BANKING LOANS OUTSTANDING

*Average outstanding, net of provisions in EUR bn*

**Change  
Q3 19 vs. Q3 18**



\* SMEs, self-employed professionals, local authorities, corporates, NPOs, including foreign currency loans

# INTERNATIONAL RETAIL BANKING AND FINANCIAL SERVICES QUARTERLY RESULTS

	International Retail Banking			Insurance			Financial Services to Corporates			Total		
<i>In EUR m</i>	Q3 19	Q3 18	Change	Q3 19	Q3 18	Change	Q3 19	Q3 18	Change	Q3 19	Q3 18	Change
Net banking income	1,401	1,418	+4.8%*	227	217	+4.4%*	468	457	+0.4%*	2,096	2,092	+3.7%*
Operating expenses	(766)	(792)	+2.5%*	(84)	(77)	+8.8%*	(241)	(231)	+2.6%*	(1,091)	(1,100)	+3.0%*
Gross operating income	635	626	+7.6%*	143	140	+1.9%*	227	226	-1.8%*	1,005	992	+4.5%*
Net cost of risk	(150)	(103)	+49.1%*	0	0	n/s	(19)	(21)	-9.8%*	(169)	(124)	+38.8%*
Operating income	485	523	-1.0%*	143	140	+1.9%*	208	205	-1.0%*	836	868	-0.5%*
Net profits or losses from other assets	1	2	-35.7%*	0	0	n/s	0	0	+100.0%*	1	2	-35.7%*
Impairment losses on goodwill	0	0	n/s	0	0	n/s	0	0	n/s	0	0	n/s
Income tax	(109)	(119)	-3.2%*	(45)	(46)	-2.4%*	(47)	(54)	-15.0%*	(201)	(219)	-6.1%*
Group net income	281	313	-2.7%*	96	94	+1.9%*	136	125	+5.3%*	513	532	+0.2%*
C/I ratio	55%	56%		37%	35%		51%	51%		52%	53%	
Average allocated capital	6,612	6,950		1,428	1,702		2,906	2,635		10,946	11,287	

\* When adjusted for changes in Group structure and at constant exchange rates  
Net banking income, operating expenses, cost to income ratio, allocated capital: see Methodology

# INTERNATIONAL RETAIL BANKING AND FINANCIAL SERVICES

## 9M 19 RESULTS

	International Retail Banking			Insurance			Financial Services to Corporates			Total		
<i>In EUR m</i>	9M 19	9M 18	Change	9M 19	9M 18	Change	9M 19	9M 18	Change	9M 19	9M 18	Change
Net banking income	4,200	4,131	+6.6%*	687	663	+3.6%*	1,409	1,362	+2.8%*	6,296	6,156	+5.4%*
Operating expenses	(2,406)	(2,426)	+4.4%*	(269)	(254)	+5.8%*	(736)	(701)	+4.4%*	(3,440)	(3,381)	+5.4%*
Gross operating income	1,794	1,705	+9.8%*	418	409	+2.2%*	673	661	+1.0%*	2,856	2,775	+5.3%*
Net cost of risk	(372)	(241)	+65.1%*	0	0	n/s	(58)	(49)	+18.3%*	(430)	(290)	+56.3%*
Operating income	1,422	1,464	+1.0%*	418	409	+2.2%*	615	612	-0.4%*	2,426	2,485	-0.4%*
Net profits or losses from other assets	2	6	-60.9%*	0	0	n/s	0	0	+100.0%*	2	6	-60.9%*
Impairment losses on goodwill	0	0	n/s	0	0	n/s	0	0	n/s	0	0	n/s
Income tax	(317)	(340)	-3.8%*	(130)	(135)	-3.7%*	(135)	(162)	-17.5%*	(572)	(637)	-9.0%*
Group net income	824	855	+0.7%*	285	273	+4.3%*	402	374	+7.0%*	1,492	1,502	+1.7%*
C/I ratio	57%	59%		39%	38%		52%	51%		55%	55%	
Average allocated capital	6,765	6,888		1,587	1,841		2,844	2,630		11,196	11,411	

**IMPORTANT NOTE :** The total column includes the effect of restructuring provision for EUR -29m recorded in Operating expenses (EUR -20m in Group net income), not allocated to the businesses

\* When adjusted for changes in Group structure and at constant exchange rates  
Net banking income, operating expenses, cost to income ratio, allocated capital: see Methodology

# QUARTERLY RESULTS OF INTERNATIONAL RETAIL BANKING BREAKDOWN BY REGION

	Western Europe		Czech Republic		Romania		Other Europe		Russia (1)		Africa, Asia, Mediterranean bassin and Overseas		Total International Retail Banking	
<i>In M EUR</i>	Q3 19	Q3 18	Q3 19	Q3 18	Q3 19	Q3 18	Q3 19	Q3 18	Q3 19	Q3 18	Q3 19	Q3 18	Q3 19	Q3 18
<b>Net banking income</b>	229	215	287	284	159	156	68	174	205	186	453	403	1,401	1,418
Change *	+6.5%*		+1.2%*		+3.8%*		-19.6%*		+3.5%*		+10.0%*		+4.8%*	
<b>Operating expenses</b>	(98)	(97)	(140)	(136)	(87)	(84)	(30)	(94)	(142)	(125)	(269)	(256)	(766)	(792)
Change *	+1.0%*		+3.0%*		+5.3%*		-35.0%*		+6.9%*		+2.5%*		+2.5%*	
<b>Gross operating income</b>	131	118	147	148	72	72	38	80	63	61	184	147	635	626
Change *	+11.0%*		-0.6%*		+2.0%*		-7.2%*		-3.5%*		+22.8%*		+7.6%*	
<b>Net cost of risk</b>	(45)	(37)	(4)	11	14	10	(5)	(13)	(25)	(20)	(85)	(54)	(150)	(103)
Change *	+21.6%*		n/s		-42.6%*		-48.0%*		+17.9%*		+53.7%*		+49.1%*	
<b>Operating income</b>	86	81	143	159	86	82	33	67	38	41	99	93	485	523
Change *	+6.2%*		-10.0%*		+7.0%*		+9.5%*		-13.8%*		+5.1%*		-1.0%*	
<b>Net profits or losses from other assets</b>	0	0	0	0	(1)	0	2	0	0	2	0	0	1	2
<b>Impairment losses on goodwill</b>	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Income tax</b>	(17)	(17)	(29)	(33)	(17)	(17)	(7)	(14)	(7)	(8)	(32)	(30)	(109)	(119)
<b>Group net income</b>	66	61	68	77	42	39	29	51	31	35	45	50	281	313
Change *	+8.2%*		-11.6%*		+12.8%*		+29.1%*		-14.8%*		-12.6%*		-2.7%*	
<b>C/I ratio</b>	42.8%	45.1%	48.8%	47.9%	54.7%	53.8%	44.1%	54.0%	69.3%	67.2%	59.4%	63.5%	54.7%	55.9%
<b>Average allocated capital</b>	1,544	1,460	1,009	1,015	444	461	632	1,104	1,167	1,101	1,816	1,809	6,612	6,950

\* When adjusted for changes in Group structure and at constant exchange rates  
Net banking income, operating expenses, cost to income ratio, allocated capital: see Methodology

(1) Russia structure includes Rosbank, Delta Credit, Rusfinance and their consolidated subsidiaries in International Retail Banking

# 9M 19 RESULTS OF INTERNATIONAL RETAIL BANKING

## BREAKDOWN BY REGION

	Western Europe		Czech Republic		Romania		Other Europe		Russia (1)		Africa, Asia, Mediterranean bassin and Overseas		Total International Retail Banking	
<i>In MEUR</i>	9M 19	9M 18	9M 19	9M 18	9M 19	9M 18	9M 19	9M 18	9M 19	9M 18	9M 19	9M 18	9M 19	9M 18
<b>Net banking income</b>	668	619	859	825	465	440	300	506	590	534	1,318	1,207	4,200	4,131
Change *	+7.9%*		+4.6%*		+7.5%*		-11.0%*		+9.8%*		+7.3%*		+6.6%*	
<b>Operating expenses</b>	(300)	(290)	(449)	(451)	(271)	(255)	(164)	(298)	(419)	(391)	(803)	(741)	(2,406)	(2,426)
Change *	+3.4%*		+0.1%*		+8.1%*		-12.5%*		+6.9%*		+6.2%*		+4.4%*	
<b>Gross operating income</b>	368	329	410	374	194	185	136	208	171	143	515	466	1,794	1,705
Change *	+11.9%*		+10.2%*		+6.7%*		-9.3%*		+17.8%*		+9.0%*		+9.8%*	
<b>Net cost of risk</b>	(116)	(103)	12	26	44	43	(12)	(31)	(74)	(40)	(226)	(136)	(372)	(241)
Change *	+12.6%*		+53.7%*		-1.6%*		n/s		+83.9%*		+63.1%*		+65.1%*	
<b>Operating income</b>	252	226	422	400	238	228	124	177	97	103	289	330	1,422	1,464
Change *	+11.5%*		+6.0%*		+5.7%*		+4.5%*		-7.6%*		-13.4%*		+1.0%*	
<b>Net profits or losses from other assets</b>	0	0	1	4	(1)	0	1	0	0	2	1	0	2	6
<b>Impairment losses on goodwill</b>	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Income tax</b>	(50)	(47)	(85)	(85)	(47)	(48)	(25)	(37)	(17)	(20)	(93)	(103)	(317)	(340)
<b>Group net income</b>	192	171	207	196	116	109	94	126	80	85	135	168	824	855
Change *	+12.3%*		+6.2%*		+7.8%*		+23.0%*		-7.7%*		-22.0%*		+0.7%*	
<b>C/I ratio</b>	44.9%	46.8%	52.3%	54.7%	58.3%	58.0%	54.7%	58.9%	71.0%	73.2%	60.9%	61.4%	57.3%	58.7%
<b>Average allocated capital</b>	1,483	1,426	1,014	985	454	462	881	1,085	1,109	1,125	1,824	1,805	6,765	6,888

\* When adjusted for changes in Group structure and at constant exchange rates

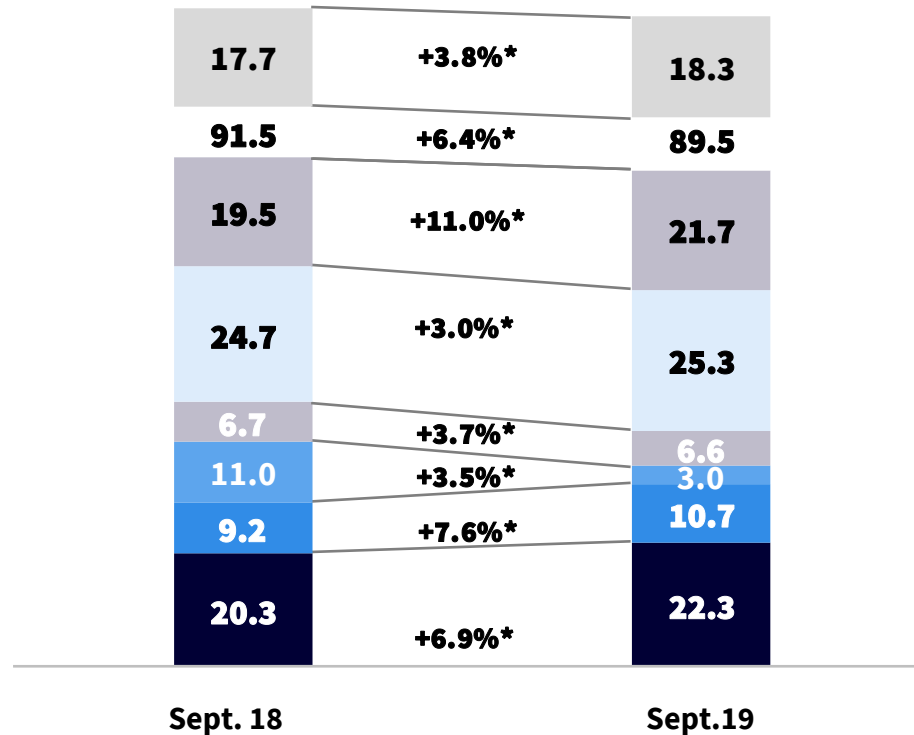
Net banking income, operating expenses, cost to income ratio, allocated capital : see Methodology

(1) Russia structure includes Rosbank, Delta Credit, Rusfinance and their consolidated subsidiaries in International Retail Banking

# INTERNATIONAL RETAIL BANKING AND FINANCIAL SERVICES LOAN AND DEPOSIT OUTSTANDINGS BREAKDOWN

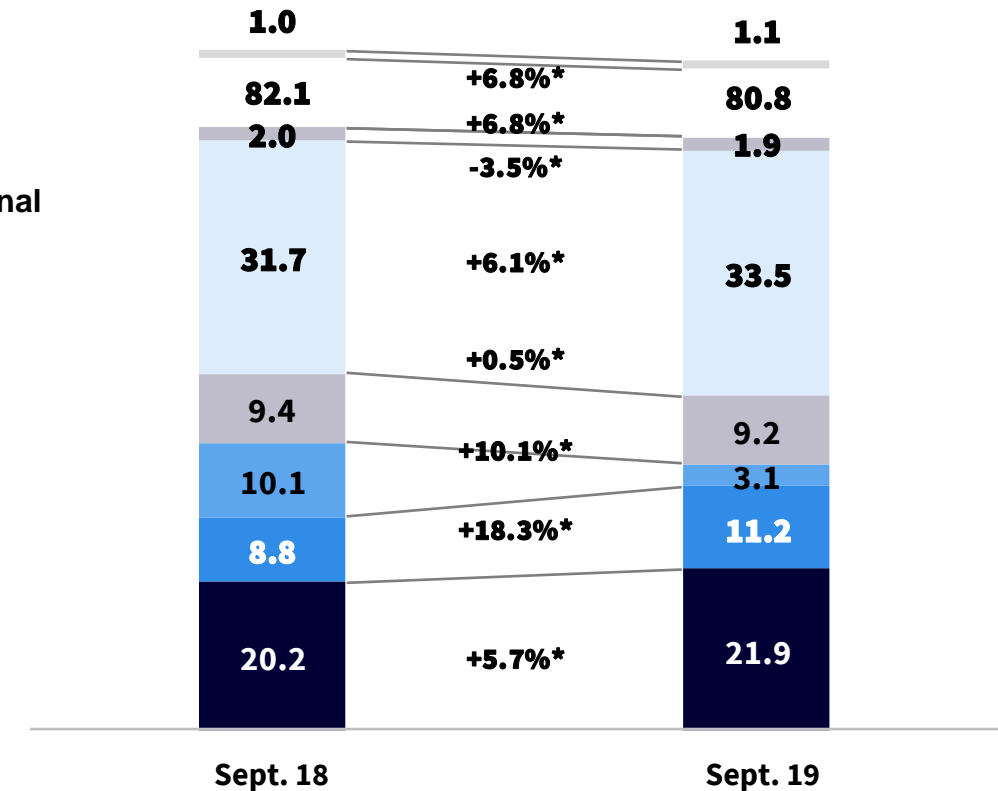
\_Loan Outstandings Breakdown (in EURbn)

**Change  
Sept.19 vs. Sept. 18**



\_Deposit Outstandings Breakdown (in EURbn)

**Change  
Sept. 19 vs. Sept.18**



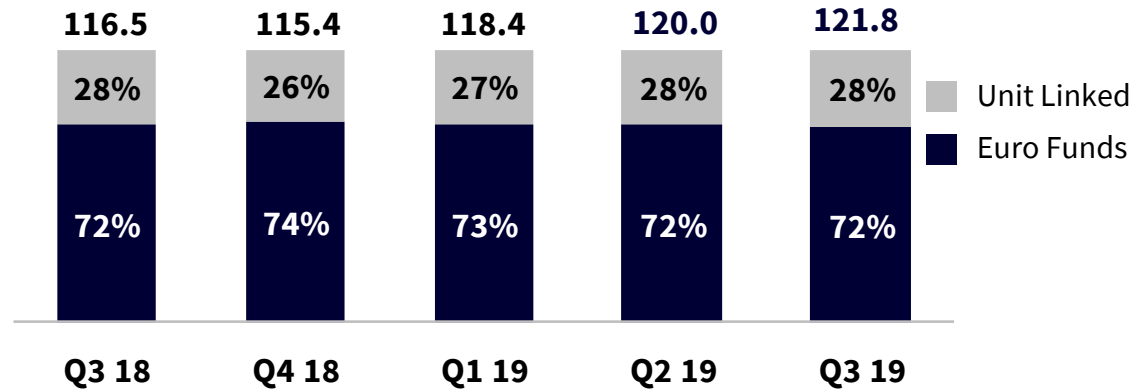
\* When adjusted for changes in Group structure and at constant exchange rates  
(1) Excluding factoring



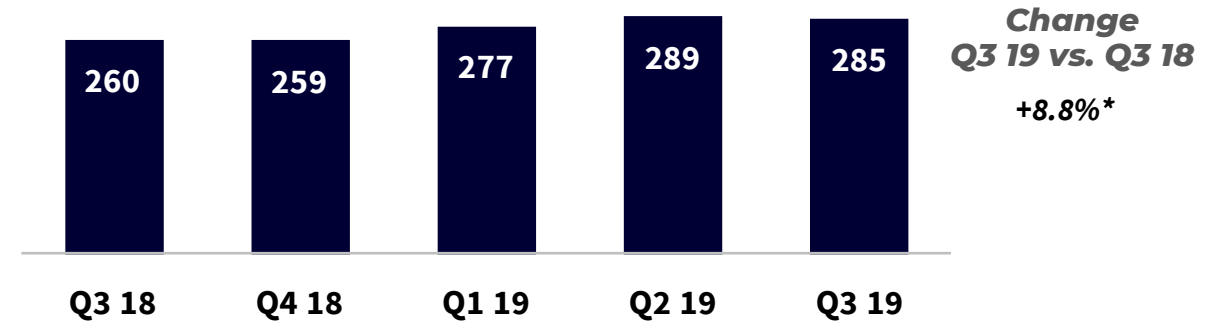
# INTERNATIONAL RETAIL BANKING AND FINANCIAL SERVICES

## INSURANCE KEY FIGURES

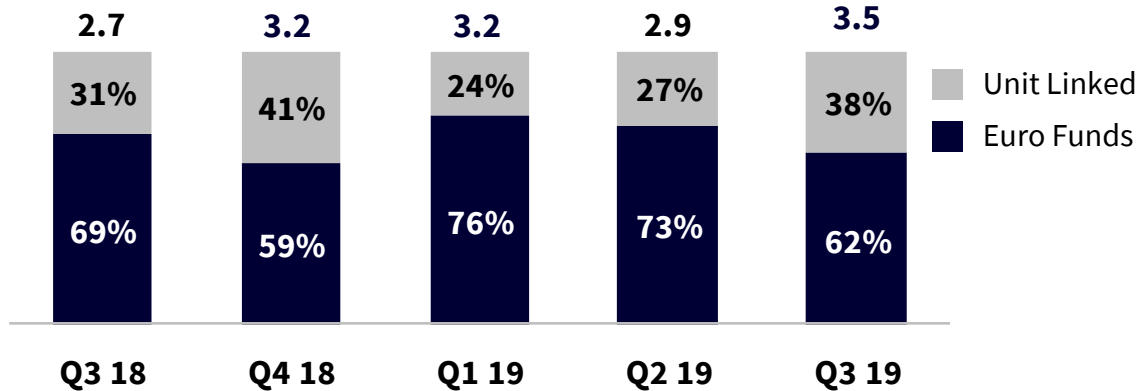
\_Life Insurance Outstandings  
and Unit Linked Breakdown (in EUR bn)



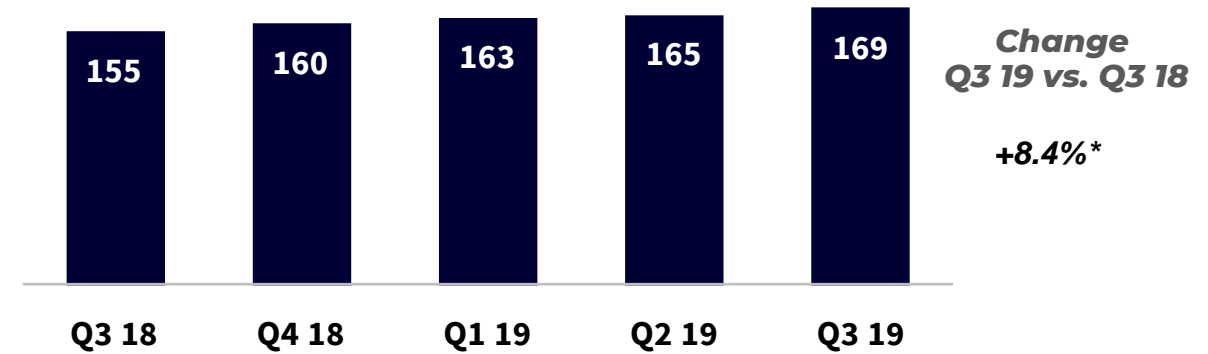
\_Personal Protection Insurance Premiums (in EUR m)



\_Life Insurance Gross Inflows (in EUR bn)



\_Property and Casualty Insurance Premiums (in EUR m)



\* When adjusted for changes in Group structure and at constant exchange rates

# INTERNATIONAL RETAIL BANKING AND FINANCIAL SERVICES

## SG RUSSIA<sup>(1)</sup>, Q3 19 RONE AT 13.7%

### \_SG Russia Results

In EUR m	Q3 19	Q3 18	Change	9M 19	9M 18	Change
<b>Net banking income</b>	<b>227</b>	207	<b>+3.2%*</b>	<b>654</b>	<b>595</b>	<b>+9.4%*</b>
Operating expenses	(150)	(133)	+6.7%*	(443)	(416)	+6.2%*
<b>Gross operating income</b>	<b>78</b>	<b>75</b>	<b>-2.9%*</b>	<b>211</b>	<b>179</b>	<b>+16.7%*</b>
Net cost of risk	(25)	(20)	+18.3%*	(74)	(40)	+85.6%*
<b>Operating income</b>	<b>53</b>	<b>55</b>	<b>-10.5%*</b>	<b>137</b>	<b>139</b>	<b>-2.8%*</b>
<b>Group net income</b>	<b>42</b>	<b>43</b>	<b>-11.0%*</b>	<b>108</b>	<b>108</b>	<b>-1.8%*</b>
C/I ratio	66%	64%		68%	70%	

### \_SG Commitment to Russia

In EUR bn	Q3 19	Q4 18	Q4 17	Q4 16
Book value	3.0	2.8	2.8	2.7
Intragroup Funding				
- Sub. Loan	0.5	0.5	0.5	0.6
- Senior	0.0	0.0	0.0	0.0

NB. The Rosbank Group book value amounts to EUR 3.0bn at Q3 19, not including translation reserves of EUR -0.9bn, already deducted from Group Equity

**Q3 19 RONE : 13.7%**

\*

(1) When adjusted for changes in Group structure and at constant exchange rates  
Contribution of Rosbank, Delta Credit Bank, Rusfinance Bank, Societe Generale Insurance, ALD Automotive, and their consolidated subsidiaries to Group businesses results  
Net banking income, operating expenses, cost to income ratio: see Methodology

# GLOBAL BANKING AND INVESTOR SOLUTIONS

## QUARTERLY RESULTS

	Global Markets and Investor Services			Financing and Advisory			Asset and Wealth Management			Total Global Banking and Investor Solutions			
<i>In EUR m</i>	Q3 19	Q3 18	Change	Q3 19	Q3 18	Change	Q3 19	Q3 18	Change	Q3 19	Q3 18	Change	
Net banking income	1,191	1,312	-10.7%*	604	632	-5.7%*	218	234	-3.5%*	2,013	2,178	-7.6%	-8.5%*
Operating expenses	(1,053)	(1,102)	-5.2%*	(376)	(385)	-3.1%*	(209)	(223)	-1.2%*	(1,638)	(1,710)	-4.2%	-4.7%*
Gross operating income	138	210	-38.0%*	228	247	-9.6%*	9	11	-37.1%*	375	468	-19.9%	-21.9%*
Net cost of risk	(1)	(17)	-94.1%*	(62)	4	n/s	(2)	(2)	-0.1%*	(65)	(15)	x4.3	x4.6
Operating income	137	193	-33.5%*	166	251	-35.4%*	7	9	-43.1%*	310	453	-31.6%	-33.5%*
Net profits or losses from other assets	2	0		0	0		0	0		2	0		
Net income from companies accounted for by the equity method	1	0		0	0		0	1		1	1		
Impairment losses on goodwill	0	0		0	0		0	0		0	0		
Income tax	(32)	(50)		(21)	(49)		(1)	(3)		(54)	(102)		
Net income	108	143		145	202		6	7		259	352		
O.w. non controlling Interests	5	7		0	0		1	0		6	7		
Group net income	103	136	-29.4%*	145	202	-29.8%*	5	7	-47.4%*	253	345	-26.7%	-28.7%*
Average allocated capital	8,274	8,774		5,544	6,012		921	1,147		14,739	15,933		
C/I ratio	88%	84%		62%	61%		96%	95%		81%	79%		

\* When adjusted for changes in Group structure and at constant exchange rates  
Net banking income, operating expenses, cost to income ratio, allocated capital: see Methodology

# GLOBAL BANKING AND INVESTOR SOLUTIONS

## 9M 19 RESULTS

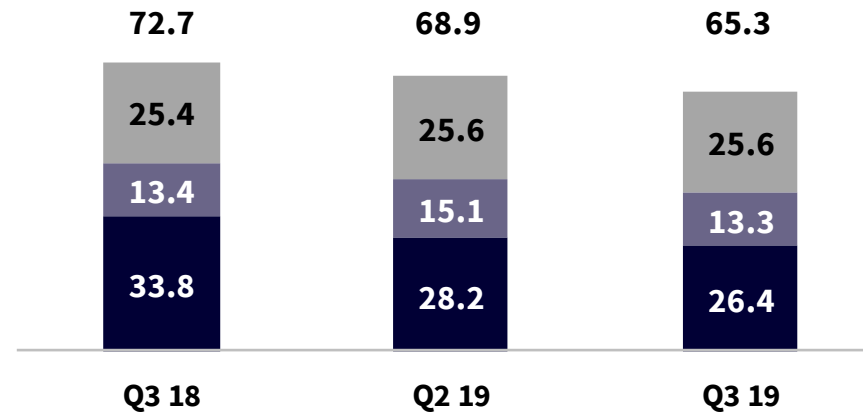
	Global Markets and Investor Services			Financing and Advisory			Asset and Wealth Management			Total Global Banking and Investor Solutions		
<i>In EUR m</i>	9M 19	9M 18	Change	9M 19	9M 18	Change	9M 19	9M 18	Change	9M 19	9M 18	Change
Net banking income	3,910	4,262	-10.4%*	1,904	1,809	+3.3%*	704	734	-2.0%*	6,518	6,805	-4.2% -5.9%*
Operating expenses	(3,664)	(3,585)	+0.8%*	(1,242)	(1,201)	+1.9%*	(673)	(676)	+3.0%*	(5,579)	(5,462)	+2.1% +1.1%*
Gross operating income	246	677	-66.3%*	662	608	+5.9%*	31	58	-52.4%*	939	1,343	-30.1% -33.2%*
Net cost of risk	(4)	(18)	-77.7%*	(140)	36	n/s	4	(13)	n/s	(140)	5	n/s n/s
Operating income	242	659	-66.0%*	522	644	-21.1%*	35	45	-32.8%*	799	1,348	-40.7% -43.4%*
Net profits or losses from other assets	2	(1)		0	0		0	(14)		2	(15)	
Net income from companies accounted for by the equity method	6	5		(1)	(1)		0	0		5	4	
Impairment losses on goodwill	0	0		0	0		0	0		0	0	
Income tax	(58)	(174)		(56)	(118)		(8)	(9)		(122)	(301)	
Net income	192	489		465	525		27	22		684	1,036	
O.w. non controlling Interests	15	17		0	0		2	1		17	18	
Group net income	177	472	-65.4%*	465	525	-13.6%*	25	21	-5.1%*	667	1,018	-34.5% -37.4%*
Average allocated capital	8,648	8,462		5,932	5,665		1,042	1,111		15,622	15,238	
C/I ratio	94%	84%		65%	66%		96%	92%		86%	80%	

\* When adjusted for changes in Group structure and at constant exchange rates  
Net banking income, operating expenses, Cost to income ratio, allocated capital : see Methodology

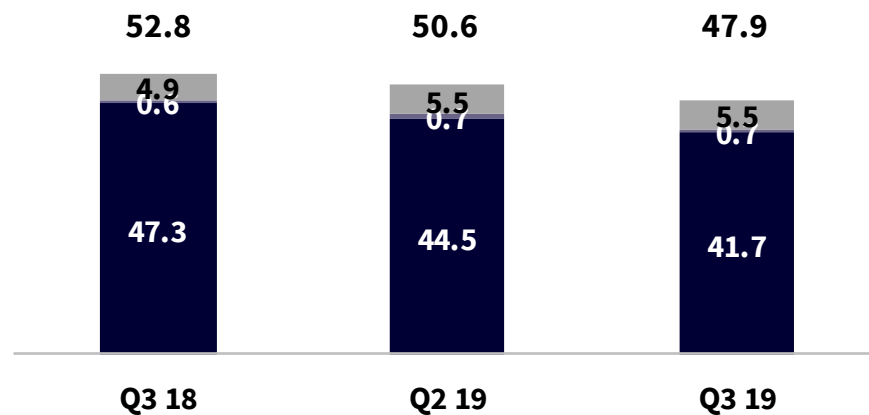
# GLOBAL BANKING AND INVESTOR SOLUTIONS

## RISK-WEIGHTED ASSETS IN EUR BN

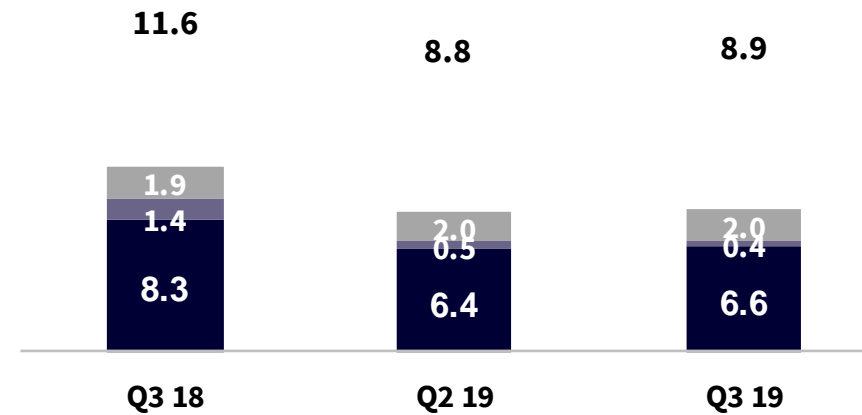
\_Global Markets and Investor Services



\_Financing and Advisory



\_Asset and Wealth Management

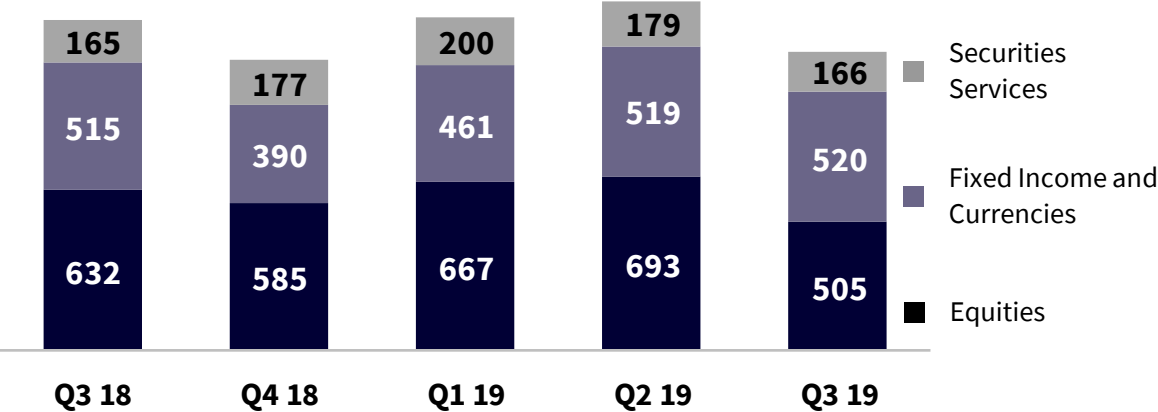


Operational  
Market  
Credit

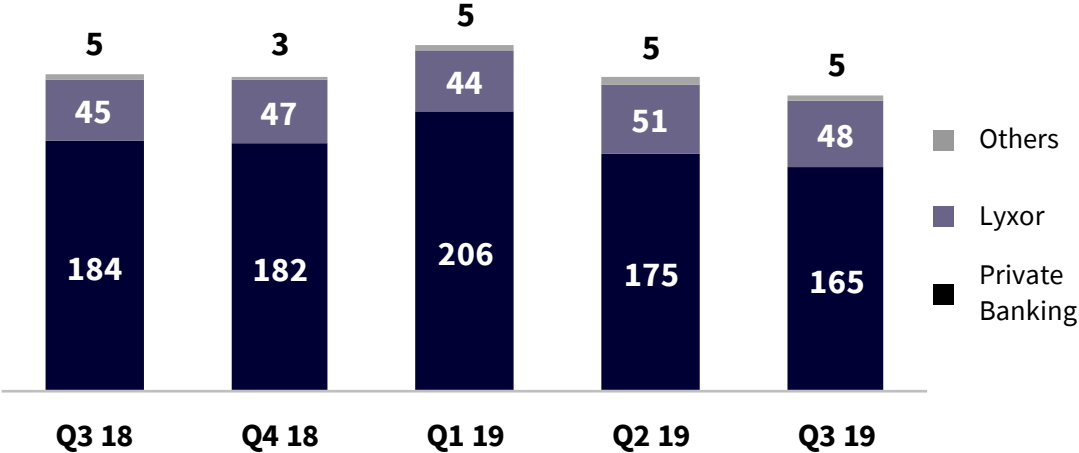
Historical series restated according to new quarterly series published on 30 September 2019

# GLOBAL BANKING AND INVESTOR SOLUTIONS REVENUES

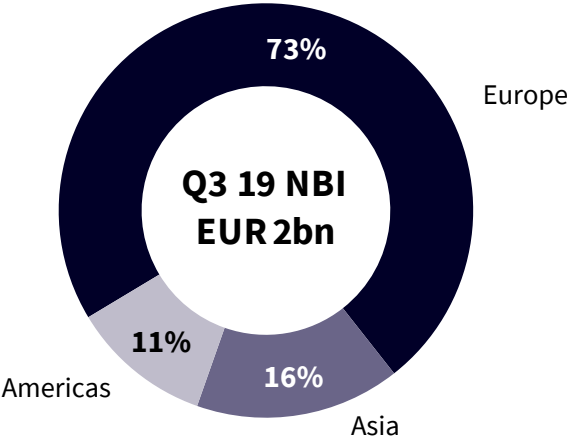
\_Global Markets and Investor Services Revenues (in EUR m)<sup>(1)</sup>



\_Asset and Wealth Management Revenues (in EUR m)



\_Revenues Split by Region (in %)

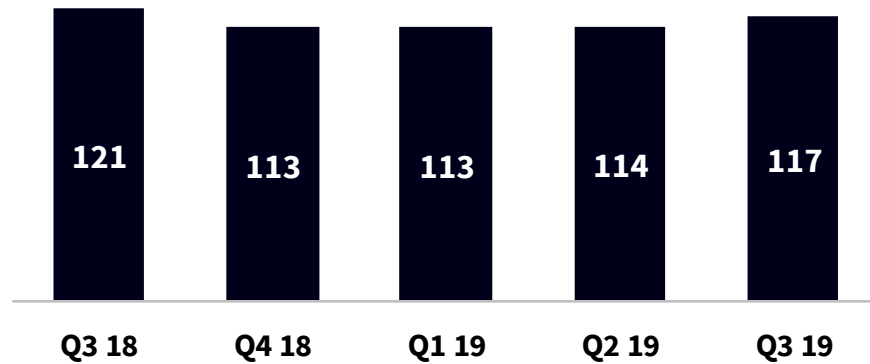


(1) Historical series restated according to new quarterly series published on 30 September 2019

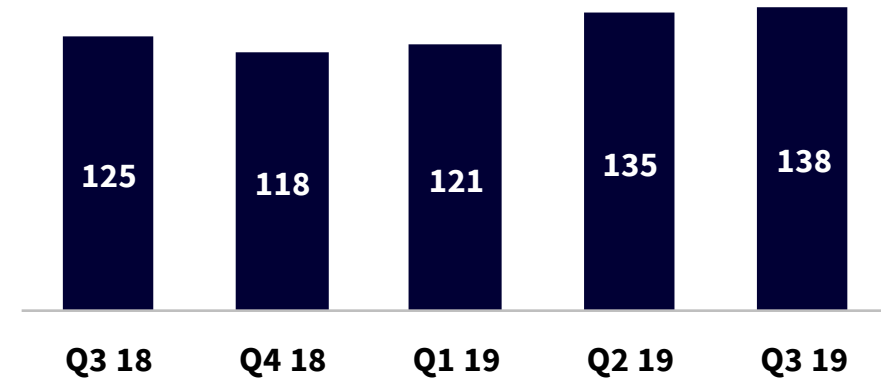
# GLOBAL BANKING AND INVESTOR SOLUTIONS

## KEY FIGURES

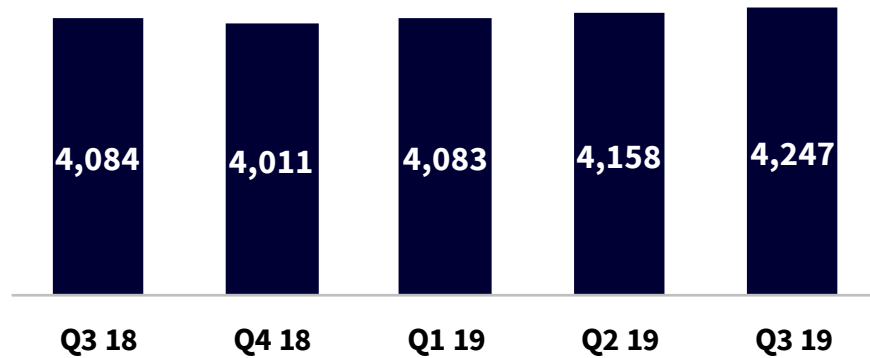
\_Private Banking: Assets under Management (in EUR bn)



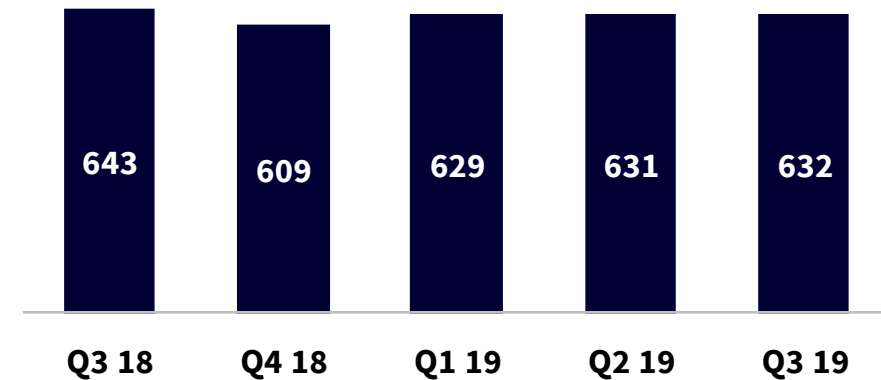
\_Lyxor: Assets under Management (in EUR bn)



\_Securities Services: Assets under Custody (in EUR bn)



\_Securities Services: Assets under Administration (in EUR bn)



# GLOBAL BANKING AND INVESTOR SOLUTIONS

## CVA/DVA IMPACT

NBI impact					
	Q3 18	Q4 18	Q1 19	Q2 19	Q3 19
Equities	3	(9)	10	4	0
Fixed income and Currencies	12	(34)	29	7	(15)
Financing and Advisory	5	(8)	1	(1)	(9)
<b>Total</b>	<b>19</b>	<b>(51)</b>	<b>39</b>	<b>9</b>	<b>(24)</b>

Historical series restated according to new quarterly series published on 30 September 2019



# METHODOLOGY (1/3)

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**1 – The financial information presented for the third quarter and nine months ended 30 September 2019 was reviewed by the Board of Directors on 5 November 2019 and has been prepared in accordance with IFRS as adopted in the European Union and applicable at this date, and has not been audited.**

## **2 – Net banking income**

The pillars' net banking income is defined on page 40 of Societe Generale's 2019 Universal Registration Document. The terms "Revenues" or "Net Banking Income" are used interchangeably. They provide a normalised measure of each pillar's net banking income taking into account the normative capital mobilised for its activity.

## **3 – Operating expenses**

**Operating expenses** correspond to the "Operating Expenses" as presented in note 8.1 to the Group's consolidated financial statements as at December 31<sup>st</sup>, 2018 (pages 416 et seq. of the 2019 Universal Registration Document). The term "costs" is also used to refer to Operating Expenses.

The **Cost/Income Ratio** is defined on page 40 of Societe Generale's 2019 Universal Registration Document.

## **4 – IFRIC 21 adjustment**

The IFRIC 21 adjustment corrects the result of the charges recognised in the accounts in their entirety when they are due (generating event) so as to recognise only the portion relating to the current quarter, i.e. a quarter of the total. It consists in smoothing the charge recognised accordingly over the financial year in order to provide a more economic idea of the costs actually attributable to the activity over the period analysed.

## **5 – Exceptional items – transition from accounting data to underlying data**

The Group may be required to provide underlying indicators for a clearer understanding of its actual performance. Underlying data is obtained from reported data by restating the latter to take into account exceptional items and the IFRIC 21 adjustment

The Group restates also the revenues and earnings of the French Retail Banking pillar for PEL/CEL provision allocations or write-backs. This adjustment makes it easier to identify the revenues and earnings relating to the pillar's activity, by excluding the volatile component related to commitments specific to regulated savings.

Details of these items, as well as the other items that are the subject of a one-off or recurring restatement (exceptional items) are given in the appendix (page 51).

# METHODOLOGY (2/3)

## 6 – Cost of risk in basis points, coverage ratio for non performing loans

The cost of risk or commercial cost of risk is defined on pages 42 and 562 of Societe Generale's 2019 Universal Registration Document. This indicator makes it possible to assess the level of risk of each of the pillars as a percentage of balance sheet loan commitments, including operating leases. The gross coverage ratio for Non performing loans is calculated as the ratio of provisions recognised in respect of the credit risk to gross outstandings identified as in default within the meaning of the regulations, without taking account of any guarantees provided. This coverage ratio measures the maximum residual risk associated with outstandings in default ("non performing").

	(In EUR m)	Q3 19	Q3 18	9M 19	9M 18
<b>French Retail Banking</b>	Net Cost Of Risk	95	118	318	346
	Gross loan Outstandings	195,305	186,639	193,208	186,031
	<b>Cost of Risk in bp</b>	<b>19</b>	<b>25</b>	<b>22</b>	<b>25</b>
<b>International Retail Banking and Financial Services</b>	Net Cost Of Risk	169	124	430	290
	Gross loan Outstandings	138,493	135,671	135,996	133,350
	<b>Cost of Risk in bp</b>	<b>49</b>	<b>37</b>	<b>42</b>	<b>29</b>
<b>Global Banking and Investor Solutions</b>	Net Cost Of Risk	65	16	140	(5)
	Gross loan Outstandings	160,906	156,723	163,310	151,240
	<b>Cost of Risk in bp</b>	<b>16</b>	<b>4</b>	<b>11</b>	<b>(0)</b>
<b>Corporate Centre</b>	Net Cost Of Risk	0	6	19	11
	Gross loan Outstandings	9,944	8,100	9,299	7,266
	<b>Cost of Risk in bp</b>	<b>2</b>	<b>29</b>	<b>27</b>	<b>20</b>
<b>Societe Generale Group</b>	Net Cost Of Risk	329	264	907	642
	Gross loan Outstandings	504,647	487,133	501,813	477,887
	<b>Cost of Risk in bp</b>	<b>26</b>	<b>22</b>	<b>24</b>	<b>18</b>

## 7 – ROE, RONE, ROTE

The notion of ROE (Return On Equity) and ROTE (Return On Tangible Equity), as well as the methodology for calculating it, are specified on pages 42 and 43 of Societe Generale's 2019 Universal Registration Document. This measure makes it possible to assess return on equity and Societe Generale's return on equity tangible.

RONE (*Return on Normative Equity*) determines the return on average normative equity allocated to the Group's businesses, according to the principles presented on page 43 of Societe Generale's 2019 Universal Registration Document.

# METHODOLOGY (3/3)

The net result by the group retained for the numerator of the ratio is the net profit attributable to the accounting group adjusted by the interest to be paid on TSS & TSDI, interest paid to the holders of TSS & TSDI amortization of premiums issues and unrealized gains/losses accounted in equity, excluding translation reserves (see methodological Note 9). For the ROTE, the result is also restated for impairment of goodwill.

**8 – Net assets and tangible net assets** are defined in the methodology, page 45 of the Group’s 2019 Universal Registration Document.

## **9 – Calculation of Earnings Per Share (EPS)**

The EPS published by Societe Generale is calculated according to the rules defined by the IAS 33 standard (see page 44 of Societe Generale’s 2019 Universal Registration Document). The corrections made to Group net income in order to calculate EPS correspond to the restatements carried out for the calculation of ROE and ROTE. For indicative purpose, the Group also publishes EPS adjusted for the impact of exceptional items and for IFRIC 21 adjustment (Underlying EPS).

**10 –** The Societe Generale Group’s **Common Equity Tier 1 capital** is calculated in accordance with applicable CRR/CRD4 rules. The fully-loaded **solvency ratios** are presented pro forma for current earnings, net of dividends, for the current financial year, unless specified otherwise. When there is reference to phased-in ratios, these do not include the earnings for the current financial year, unless specified otherwise. The leverage ratio is calculated according to applicable CRR/CRD4 rules including the provisions of the delegated act of October 2014.

**11 –** The **liquid asset buffer** or liquidity reserve includes 1/ central bank cash and deposits recognized for the calculation of the liquidity buffer for the LCR ratio, 2/ liquid assets rapidly tradable in the market (High Quality Liquid Assets or HQLA), unencumbered net of haircuts, as included in the liquidity buffer for the LCR ratio and 3/ central bank eligible assets, unencumbered net of haircuts.

**12 –** The **“Long Term Funding” outstanding** is based on the Group financial statements and on the following adjustments allowing for a more economic reading. It then Includes interbank liabilities and debt securities issued with a maturity above one year at inception. Issues placed in the Group’s Retail Banking networks (recorded in medium/long-term financing) are removed from the total of debt securities issued.

Note: The sum of values contained in the tables and analyses may differ slightly from the total reported due to rounding rules. All the information on the results for the period (notably: press release, downloadable data, presentation slides and supplement) is available on Societe Generale’s website [www.societegenerale.com](http://www.societegenerale.com) in the “Investor” section.

## INVESTOR RELATIONS TEAM

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[www.societegenerale.com/en/investors](http://www.societegenerale.com/en/investors)

