PRINCIPLES FOR RESPONSIBLE BANKING

Reporting and Self-Assessment 2021



FOREWORD

SOCIETE GENERALE, FOUNDING SIGNATORY OF THE PRINCIPLES FOR RESPONSIBLE BANKING

In resonance with its Corporate purpose: "Building together, with our clients, a better and sustainable future through responsible and innovative financial solutions", Societe Generale has a strong will to play an active part in the positive transformation of the world.

As a demonstration of this commitment, Societe Generale is a founding signatory of the **Principles for Responsible Banking**, signed by 130 banks worldwide. Officially presented at the UN General Assembly in September 2019, these principles aim to define the role of the banking sector in building a sustainable future, in line with the United Nations Sustainable Development Goals.

One and a half year after the Group signed the Principles for Responsible Banking, several key advances were made in relation to the framework's six principles that are detailed in this report.



"As a founding signatory of the Principles for Responsible Banking together with a large part of the international banking sector, Societe Generale committed to aligning its strategy with the Sustainable Development Goals and the Paris Agreement on Climate Change.

We highly value these Principles as we believe that a robust international coalition and common frameworks are the right answers to pave the way for a sustainable future and deliver the significant results that we all aim for.

Far from denting our determination, the global Covid pandemic and economic crisis are encouraging us to accelerate our efforts"

Diony Lebot, Deputy CEO of Societe Generale



The principles include aligning activities with the Paris Agreement and the UN's Sustainable Development Goals; setting targets in terms of positive impacts and reducing negative impacts; providing responsible support to customers; consulting and cooperating with stakeholders; developing a responsible banking culture and governance; and making targeted and public commitments while being transparent about their achievement.

Note: the information presented in this report are mostly issued from Societe Generale's Universal Registration Document (ch.5) that has been reviewed by external auditors in the context of the Non-Financial Reporting Directive.



	REPORTING AND SELF-ASSESSMENT REQUIREMENTS	HIGH-LEVEL SUMMARY OF BANK'S RESPONSE		REFERENC
Principle 1	1.1 Describe (high-level) your bank's business model, including the main customer segments served, types of products and services provided, the main sectors and types of activities, and where relevant the technologies financed across the main geographies in which your bank has operations or provides products and services.	 strategy of sustainable growth, aiming to be a trusted Societe Generale employs over 138,000 members of s and 2,900 in the Americas). The Group supports daily (<i>Integrated Report 2019-2020, p.6-7</i>). The Group offers a wide range of advisory services an savings, and help its clients finance their projects. So activities, offering the innovative services and solution the Group is built on three complementary core busis French Retail Banking, which encompasses the stinancial services with omni-channel products and specialised businesses that are leaders in the services. 	inesses (<i>URD 2021, section 1, p.9</i>): Societe Generale, Crédit du Nord and Boursorama brands. Each offers a full range of t the cutting edge of digital innovation; ancial Services to Corporates, with networks in Africa, Russia, Central and Eastern Europe	Integra
		GROUP RISK EXPOSURE BY EXPOSURE CLASS (EAD) AT 31 DECEMBER 2020	SECTOR BREAKDOWN OF GROUP CORPORATE EXPOSURE (BASEL PORTFOLIO)	2019-20
		On- and off-balance sheet exposures (EUR 1,004 billion in EAD) Others Sovereign Retail 20% 20% 20% 11% Institutions* Corporates * Institutions: Basel classification bank and public sector portfolios. URD 2021 - section 4.5.6, p.205	Finance & Insurance 18,1% Business services (including congiomerates) 10,7% Real Estate 10,1% Wholesale trade 7,6% Collective services 6,3% Oll and gas 5,6% Real trade 4,6% Collective services 6,3% Oll and gas 3,6% Construction 3,2% Machinery and equipment 3,2% Other 2,8% Telecoms 2,8% Construction 3,2% Other 2,8% Construction 1,4% Utendels 2,7% Hotels 2,7% Hotels 1,7% Naveil, aeronautical and ralivay construction 1,4% URD 2021 - section 4.5.6, p.206 1,1%	Universal Registration Document (URD) 2021 Group's website
			proved the renewed expression of Societe Generale purpose: "Building together, nrough responsible and innovative financial solutions".	

Principle 1	1.2 (I st part) Describe how your bank has aligned and/or is planning to align its strategy to be consistent with and contribute to society's goals, as expressed in the Sustainable Development Goals (SDGs), the Paris Climate Agreement, and relevant national and regional frameworks.	- Stewardship: A Director of Corporate Social Responsibility (CSR) is appointed by the CEO, sits at the Bank's Management Committee and reports regularly on CSR achievements including to the Board of directors (<i>URD 2021, section 5.3.1, p.277-278</i>). As regards climate-related risks, the Risk Committee of the Board has been regularly informed of the analysis and orientations taken by the CORISQ (Risk Committee) dedicated to climate (<i>Climate Disclosure 2020, section 3.1.1, p.18</i>) Alignment with the SDGs: At the global level, the introduction to section 5 (<i>URD 2021</i>) shows which SDGs are key for the Group and how it contributes to their achievement. In particular: 1) In terms of opportunities, Societe Generale signed the Positive Impact Manifesto and committed to finance the SDGs (<i>URD 2021, section 5.4.3</i> , 2). The Transform to Grow strategic plan includes a CSR ambition, and is reflected in the Group's commercial momentum through the aim to develop (i) Sustainable and Positive Impact Finance (SPIF) to monitor credit and leasing companies and assist customers in developing their positive impact activities; and (ii) Sustainable and Positive Investors. Both SPIF and SPI frameworks are based on the UN's Sustainable Development Goals. With a focus on the African continent, the "Grow with Africa" initiative aims to contribute collectively to the specificities of the SDGs in Africa (<i>URD 2021, section 5.4.4, p.306</i>). CONTINUENTION AND PROTECTION ETHICS AND COVERNMACE Alignment, multiple sectoral policies have been instituted for the most sensitive sectors in which the Bank is particularly A) In terms of risk management, multiple sectoral policies have been instituted for the most sensitive sectors in which the Bank is particularly	URD 2021 Climate Disclosure 2020 Group's website
		 exposed (URD 2021, section 5.3.8, p.300-301). 3) As regards the Group's own operations, certain actions implemented at the HR level contribute to SDGs 4, 5 and 8 (URD 2021, section 5.3.3, p.281). Other actions related to the fight against climate change contribute to SDGs 7, 12 and 13 (URD 2021, section 5.4.2, p.306). 	



	1.2 (2nd part) Describe how your bank has aligned and/or is planning to align its strategy to be consistent with and contribute to society's goals, as expressed in the Sustainable Development Goals (SDGs), the Paris Climate Agreement, and relevant national and regional frameworks.	 Alignment with the Paris Agreement: In addition to the Principles for Responsible Banking, Societe Generale signed the Katowice Commitment and the Collective Commitment to Climate Action and is committed to aligning its portfolio to reflect and finance the low-carbon, climate-resilient economy required to limit global warming to well-below 2 degrees Celsius, striving for 1.5 degrees Celsius (<i>URD 2021, section 5.4.2, p.311</i>). Accordingly, the Bank monitors climate risks at different level (credit portfolio, specific sectors or client level) and set specific targets to limit its exposure to some of the most carbon-intensive sectors and to increase its contribution to the energy transition (<i>Climate Disclosure 2020 and URD 2021, section 5.4.2, p.307-308</i>). The priorities of the Group's next strategic plan (2021-2025) will include ESG components, including climate change. - Global/regional/national Frameworks: Besides the Principles for Responsible Banking, SG has adopted many frameworks, including the TCFD, the Equator Principles, the Positive Impact Finance (UNEP FI), the Poseidon Principles, the Green Investment Principles, the Soft Commodities Compact (CISL), the Women's Empowerment Principles (UN Global Compact and UN Women), etc. (website and URD 2021, section 5.3.7, p.294). The Bank will also comply with standards developed or under development at the EU level such as the EU Taxonomy, the Sustainable Finance Disclosure Regulation (SFDR) or the EBA and ECB frameworks. In addition, Societe Generale Group's Deputy General Manager & CFO joined the UN Global Compact's CFO Taskforce in its first year, in September 2020, making Societe Generale the first commercial bank to join (<i>URD 2021, section 5.3.7, p.296</i>). Alongside their peers, investors, financial institutions and the United Nations, these CFOs shared ideas, developed new concepts and made recommendations on how to unlock investments in the Sustainable Development Goals (SDGS). 	URD 2021 Climate Disclosure 2020 Group's website
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2.1 Impact analysis (1 st part)	Risk impact analysis:	
Show that your bank has identified the areas in	Societe Generale provides financial services to various sectors as described in 1.1, some of which may present E&S risks. For these specific sectors, the Group has carried out a mapping of E&S risks as part of its Duty of Care plan. This work consisted of identifying and prioritizing E&S	
	risks based on external sources and expert opinions.	
that fulfills the following elements:	This sector information has been coupled with information on country risk (relating to the effectiveness of the local E&S regulatory framework)	
a) Scope: The bank's core business areas,		
in the scope of the analysis, as described under	These sectors are:	
	- Energy (especially the fossil fuel and power generation sectors),	
	- Transportation and logistics (especially the automotive and aerospace sectors),	
where its core business/its major activities lie in		
terms of industries, technologies and		
	·	
	- Mining,	URD 2021
priorities related to sustainable development in	- Forestry,	Duty of Care
	- Textiles,	plan 2021
identifying its areas of most significant impact,	- and Defence.	
the bank has considered the scale and	The main E&S risks identified in these sectors are:	
	- Climate risks;	
from the bank's activities and provision of	 Negative impacts on biodiversity; 	
products and services. (your bank should have		
bank has		
Identified and disclosed its areas of most significant (potential) positive and positive impact	Approximately one quarter of the Group's exposure is in sectors that have been identified as high risk in terms of human rights and the environment.	
Identified strategic business opportunities in		
relation to the increase of positive impacts / reduction of negative impacts	Once the geographical factor is considered (i.e., mainly the quality of local E&S regulations), less than 10% of the Group's activities, measured in terms of sector exposure, are carried out in sectors and countries presenting E&S risks (Group's Duty of Care plan in URD 2021, section 5.7.2, p. 340)	
	 Show that your bank has identified the areas in which it has its most significant (potential) positive and negative impact through an impact analysis that fulfills the following elements: a) Scope: The bank's core business areas, products/services across the main geographies that the bank operates in have been considered in the scope of the analysis, as described under 1.1. b) Scale of Exposure: In identifying its areas of most significant impact the bank has considered where its core business/its major activities lie in terms of industries, technologies and geographies. c) Context & Relevance: Your bank has taken into account the most relevant challenges and priorities related to sustainable development in the countries/regions in which it operates. d) Scale and intensity/salience of impact: In identifying its areas of most significant impact, the bank has considered the scale and intensity/salience of the (potential) social, economic and environmental impacts resulting from the bank's activities and provision of products and services. (your bank should have engaged with relevant stakeholders to help inform your analysis under elements c) and d)) Show that building on this (impact) analysis, the bank has Identified and disclosed its areas of most significant (potential) positive and negative impact 	Show that your bank has identified the areas in which it has its most significant (potential) positive across the sease and negative impact through an impact nanalysis and meat the impact through an impact nanalysis. Societe Generale provides financial services to various sectors as described in 1.1, some of which may present E&S risks. For these specific sectors the financial positive sectors the Group has carried out a mapping of E&S risks as part of its Duty of Care plan. This work consisted of identifying and prioritizing E&S risks and negative indentifying its areas of most significant impact through an anyois as described under the forcup's overall exposure to E&S risk. Societe Generale provides financial services to various sectors as described in 1.1, some of which may present E&S risks. For these specific sectors the financial positive sites as and regative indications. This work consisted of identifying and prioritizing E&S risks as deterribed in these sectors areas as described in the singer adving the fossi fluel and power generation sectors). Societe Generale provides financial services to various sectors as described in 1.1, some of which may present E&S risks. For these specific sectors areas and entities of the Group's overall exposure to E&S risk. The sector information has been coupled with information no country risk (relating to the effectiveness of the Cocle E&S regulations). 1.1. Discle of Exposure: In identifying its areas of most significant impact the bank has considered the statistica and provision of a divisition and logistics (sepecially the fossi fluel and power generation sectors). Transportation and logistics (sepecially the sutomotive and aerospace sectors). O Context & Relevance: Your bank has considered with the foroup's exposure is in sectors area: Indus

Principle 2	 2.1 Impact analysis (2nd part) Show that your bank has identified the areas in which it has its most significant (potential) positive and negative impact through an impact analysis that fulfills the following elements: a) Scope: The bank's core business areas, products/services across the main geographies that the bank operates in have been considered in the scope of the analysis, as described in 1.1 b) Scale of Exposure: In identifying its areas of most significant impact the bank has considered where its core business/its major activities lie in terms of industries, technologies and geography. c) Context & Relevance: Your bank has taken into account the most relevant challenges and priorities related to sustainable development in 	Impact Bond Framewor achievement of the SDG The main SDGs covere "Affordable and clean cities and communitie An amount equivalent t	inable & Positive Impact finance described in : k, based on the principles of positive impact fi is (URD 2021, section 5.4.3, p.317-318). d are: "Good health and well-being (SDG 3) energy" (SDG 7), "Decent work and econom s" (SDG 11), "Responsible consumption and o the net proceeds from issuance of Positive Ir activities (through direct expenditure, direct ir Green categories Renewable energies Green buildings Clean transport Sustainable water management and water treatment Pollution prevention and control	1.2, Societe Generale developed in 2020, a Sustainable a inance, to contribute to financing green and social activi , "Quality education" (SDG 4), "Clean water and sani ic growth" (SDG 8), "Reduced inequalities" (SDG 10) Iproduction" (SDG 12), and "Climate action" (SDG 13) mpact Bonds under the Framework will be applied to full vestment or loans) in one or more of these categories: Social categories Employment generation and preservation through SME financing Socio-economic development Affordable housing Access to education and professional training Access to healthcare	ities and the tation" (SDG 6), , "Sustainable 8). Iy or partially	URD 2021
	 the countries/regions in which it operates. d) Scale and intensity/salience of impact: In identifying its areas of most significant impact, the bank has considered the scale and intensity/salience of the (potential) social, economic and environmental impacts resulting from the bank's activities and provision of products and services. (your bank should have engaged with relevant stakeholders to help inform your analysis under elements c) and d)) Show that building on this (impact) analysis, the bank has Identified and disclosed its areas of most significant (potential) positive and negative impact Identified strategic business opportunities in relation to the increase of positive impacts / reduction of negative impacts 	(b) Projects fully finance the portion financed by The Group also identifie support its clients in thi Construction Refu Power Dep Oil & Gas Cart Chemistry Man Transport Low Metals & mining Prod Infrastructure Sma Agriculture Effic Other sectors Circu	g in a list of business sectors such as tobacco, ed by any other type of financing (when an elig the Group will be eligible). es a wide range of opportunities arising from th s regard (<i>Climate Disclosure 2020, section 6.1, p</i> irbishment of old buildings loyment of renewable capacity, electricity stor yoon Capture & Storage, etc. ufacturing of biodegradable and recyclable pl -carbon and energy efficient transport means duction of metals for electric vehicles (aluminu rt electricity grid, smart mobility networks; Ch ient irrigation systems, aero/aquaponic, droup ular processes, waste recovery, hydrogen in in	rage; Energy efficiency services and CCS in the longer ter astic (electricity, hydrogen); Mobility services and battery stor im, copper, lithium, rare earth, cobalt, nickel) narging infrastructure for electric vehicle ght resistant seeds, biogas	D mechanism, only nd aims to rm rage, rail	Climate Disclosure 2020

Self-assessment on Impact Analysis requirements: Societe Generale has implemented methodologies to identify and manage positive and negative E&S impacts at the portfolio, client and transaction levels and has produced an impact matrix as requested by the Duty of Care law. It will pursue its efforts to increase the transparency of the results of this impact analysis.



Principle 2	2.2 Target Setting	The Bank's risks and opportunities are addressed through <u>qualitative and several quantitative targets</u> : 1) Ensure customer satisfaction and protection	
	Show that the bank has set and published a	2) Be a responsible employer	
	minimum of two Specific, Measurable (can be qualitative or quantitative), Achievable, Relevant	3) Ensure ethical practices and manage E&S risks	
	and Time-bound (SMART) targets, which address at least two of the identified "areas of most significant	4) Fight against climate change. For instance, we have SMART climate change targets that are set according to the IEA's 2°C scenario and often go beyond what the IEA recommends (<i>Climate Report 2020, section 7, p.48-52</i>):	
	impact", resulting from the bank's activities and provision of products and services.	- We commit to phase out thermal coal extraction and coal-fired power generation financing by 2030 in the EU and OECD countries, and by 2040 for the rest of the world, which is more ambitious than the IEA SDS coal production trend.	
	Show that these targets are linked to and drive alignment with and greater contribution to appropriate Sustainable Development Goals, the	- We commit to reduce our upstream oil & gas portfolio by 10% by 2025 (baseline end of 2019) , which is more ambitious than the IEA SDS oil & gas production trend – which is at - 4% by 2025 relative to 2019 (expressed in % change EJ). As a first step towards meeting this target, the Group will cease to provide financing to the onshore upstream oil & gas in the US.	
	goals of the Paris Agreement, and other relevant international, national or regional frameworks. The bank should have identified a baseline (assessed	- We commit to reduce the average emission intensity of our power portfolio by 18% in 2025 from 2019 (from 260 gCo2/kWh in 2019 to 212 gCo2/kWh in 2025 and 63 gCo2/kWh in 2040). Societe Generale's power generation portfolio is far less carbon intensive than the IEA SDS world scenario (260 gCo2e/kWh vs 463 gCo2e/kWh) and the interim target are set at more ambitious levels than the IEA's.	URD 2021
	against a particular year) and have set targets against this baseline.	- The Bank has also pledged to raise EUR 120 billion to support the energy transition between 2019 and 2023 , in the form of EUR 100 billion in sustainable bonds and EUR 20 billion for renewable energies, in the form of advisory and financing.	Climate
	Show that the bank has analysed and	5) Promote societal innovation	Disclosur 2020
	acknowledged significant (potential) negative	6) Finance a sustainable development in Africa (URD 2021, section 5.4.4, p.327):	2020
	impacts of the set targets on other dimensions of	- increase loans outstanding to African SMEs* by 60% by 2022 compared to 2018;	
	the SDG/climate change/society's goals and that it	- increase outstanding loans to microfinance institutions to EUR 120 million by 2022.	
	has set out relevant actions to mitigate those as far as feasible to maximize the net positive impact of	- increase structured finance commitments in Africa by 20% between 2018 and 2021.	
	the set targets.	(*) The Covid-19 crisis had a significant effect on the Bank's activity in the African SME segment over 2020, but Societe Generale's determination to work with and support local businesses remains unchanged although these targets may be slightly reviewed.	
		The monitoring of potential negative impact on other dimensions of positive impact business, the group relies on several frameworks:	
		- The group E&S risk management framework covering both clients and transactions, and covering climate risks, E&S compliance with SG E&S policies and reputation risk from E&S origin.	
		 More specifically, for instance the Sustainable and Positive Impact Bond Framework, based on the principles of positive impact finance, contributes to the financing of green and social activities and the achievement of the SDGs. The framework is used to identify a positive contribution to one or more of the three pillars of sustainable development (economic, environmental and social), once any potential negative impacts on any of the pillars have been duly identified and mitigated. 	

Self-assessment on Target Setting requirements: Societe Generale has set and published a set of SMART targets that are communicated in its yearly Universal Registration document. The group will continue to reinforce these targets once reached and to work on additional targets.



Principle 2	2.3 Plans for Target Implementation and Monitoring	The monitoring of CSR target implementation relies on different things, amongst which : - <u>Target endorsement:</u>	
	Show that your bank has defined actions and	i. The main CSR targets have been validated and endorsed by the Chief Executive Officer. Overall results are presented to the Board.	
	milestones to meet the set targets.	ii. The remuneration of senior executives is linked to collective targets since 2018. These include CSR targets, based on the Group's non-financial ratings (including asset manager RobecoSAM, rating agencies Sustainalytics and MSCI scores) which partially rely on E&S	
	Show that your bank has put in place the means to measure and monitor progress against the set	risk management scores and positive impact business scores (URD 2021, section 5.3.1, p.278).	
	targets. Definitions of key performance indicators,	- Target monitoring:	
	any changes in these definitions, and any rebasing of baselines should be transparent.	i. The achievement of the qualitative and quantitative CSR targets is coordinated by the CSR department , with the active contribution of the environmental and social experts from business and service lines (more information available under Principle 5).	URD 2021
		The Group Responsible Commitments Committee (CORESP) has been created in 2019 and oversees the Group's CSR commitments and sectoral policies. The Group Risk Committee (CORISQ) monitors the risks associated with climate change since 2017 (URD 2021, section 5.3.1, p.277).	Climate Disclosure 2020
		iii. Business Units as well as the 2 nd line of defence (Risk and Compliance Departments) have set appropriate CSR targets in their CSR roadmaps to implement the Group's CSR commitments. Progress against the various targets is assessed at least annually (URD 2021, section 5.3.8, p.299-300).	2020
		iv.Long term targets are more and more often supplemented by short-term and mid-term targets (as detailed in the Group Climate Disclosure) and some sector policies have been reviewed to explicitly mention related targets and deadlines (e.g., the thermal coal policy) (Climate Disclosure and URD 2021, section 5.4.2, p.312).	
		v. Most of the targets (their definition, calculation methodologies and results) are verified annually by an independent verifier (URD 2021, section 5.6, p.336).	
	ent on <u>Plans for Target Implementation and Monitor</u> sity) in order to monitor the achievement of the obje	2021, section 5.6, p.336).	



Principle 2	2.4 Progress on Implementing Targets	Targets reached:							
		Major commitments taken prior to 2020 have been met apart from the collective Commitment taken through the Soft Commodities							
	For each target separately:	Compact (see below) (Climate Disclosure 2020							
		- By the end of 2019, Societe Generale had n				he share of	coal nower (installed capacity) in	its financed	Climate
	Show that your bank has implemented the actions	power generation mix by 2020. It has also n							Disclosu
	it had previously defined to meet the set target.	least 14% by 2020. The Group has now exceed						t mining by at	2020
				0 .		· · ·			2020
	Or <i>explain</i> why actions could not be implemented / needed to be changed and how your bank is adapting its plan to meet its set target.	 Societe Generale has met its commitment energy performance per occupant of its build 						l to improve the	URD 202
		- The Group has met its commitment to rais and 2020 (Climate Disclosure 2020, section 7.		pillion of boi	nds, advis	ory and fin	ancing for the energy transition I	between 2016	
	<i>Report</i> on your bank's progress over the last 12 months (up to 18 months in your first reporting after	Indicator	Baseline	Townsh	Actual	Achievement	Coal power financing commitment	Coal mining fina	ncing commitmer
	becoming a signatory) towards achieving each of	multator	Baseline 23	Target 19	Actual 11.1	Achievement	coat power mancing commitment	coat mining fina	incing commune
		Proportion of coal in installed capacity mix financed (%MW)	(2016)	(2020)	(Q2 20)	Target met	25%	§ ¹²⁰	
	the set targets and the impact your progress	Amount deriving from coal mining	100	86	51	0	2 19%		
	resulted in. (where feasible and appropriate, banks	(basis 100 (EUR))	(2016)	(2020)	(Q2 20)	Target met	\$ 20% 23.0% 22.4%	8 100	-14%
	should include quantitative disclosures)	Gross commitments to coal power & mining	100	0 (2030/40	100		e 19.3%	¥ 80 -7% -109	%
		(basis 100 (EUR))	(2020)	(2030/40 OECD/RoW)	(Q4 19)	N/A	- E 15% 16.3%	u	210/
			100	90	100			00 gr	-31%
		Gross commitments to oil & gas extraction (basis 100 (EUR))	(2020)	(2025)	(Q4 19)	N/A	<u>0</u> 10% 11.1%	11.1% 💆 40	-43%
		Power generation emissions intensity (gCO-e/kWh)	260 (2020)	212/67 (2025/40)	260 (Q4 19)	N/A	0 5%	ic	
		Proportion of fossil fuels in the overall primary & secondary energy financing mix (% EUR)	(2020) 69 (2020)	No target	(Q4 19) (Q4 19)	N/A	0%		
		Shipping emissions intensity (Poseidon Principles)	87		87		2016 2017 2018 2019 Q2 2020	2016 2017 201	18 2019 Q2 202
		(gCO2e/tnm, basis 100)	(2020)	N/A	(Q4 19)	Slightly behind		IEA 2DS (exc. China	a) — Portfolio
		Target missed: The 2020 collective goal of achieving zero is signatory banks have collectively recognised ahead with its efforts to fight deforestation and Commodities Compact (URD 2021, section 5.: Targets reinforcement: Targets are regularly reviewed to continue our objectives. For instance, the Group reneweed between 2019 and 2023, based on a range of Detween 2019 and 2023, based on a range of a contract of the provide the provide the provide the provide the provide the provide the provided the pr	the comple nd the loss of 3.7, <i>p.298</i>). Ir effort to in d its comm	xity of the de of biodiversity accentivise the tment to su	eforestatio y caused b e energy t pport the	n challenge by the agricu ransition, ar energy tra	Societe Generale nonetheless intu- litural commodities targeted by the nd we will report on our progress to nsition, raising the bar to EUR 12	ends to forge e Soft o meet those	



Principle 3	3.1 Provide an overview of the policies and practices your bank has in place and/or is planning to put in place to promote responsible relationships with its customers. This should include high-level information on any programs and actions implemented (and/or planned), their scale and, where possible, the results thereof.	 In order to promote responsible relationships with its customers the Group relies on : Its <u>Code of conduct</u>, distributed to all employees, which sets the ethical basis of the bank's activity. It presents, among other things, client protection measures. It defines client complaint treatment to which is attributed a specific governance, policies, procedures and a dedicated team within each Business Units and Service Units (<i>URD 2021, section 5.3.2, p.279</i>). Mediation explained to front officers. Clients are regularly informed about this option too. Internal rules, related to products governance, consulting practices conflicts of interest and remuneration have also been strengthened (<i>URD 2021, section 5.4.1, p.305</i>). <u>Data protection and cybersecurity policies</u> that are deployed within the bank to protect the clients (<i>URD 2021, section 5.2.1, p.306</i>). The implementation project, regarding inclusion of ESG in the context of financial products distribution, will also include the future requirement to consider ESG preferences of clients/investors. All bank's staff receive regular training on the Code of conduct but also on data protection and cybersecurity (<i>URD 2021, section 5.3.3, p.283</i>). 	URD 2021
Principle 3	3.2 Describe how your bank has worked with and/or is planning to work with its clients and customers to encourage sustainable practices and enable sustainable economic activities. This should include information on actions planned/implemented, products and services developed, and, where possible, the impacts achieved.	 <u>The E&S assessment of the clients</u> consists of identifying the E&S challenges arising from the client's sectors and location of activities or controversies, and then, for the riskiest ones, assessing the client's ability to manage these risks (CSR organisation, practices and maturity, management of E&S controversies and dialogue with stakeholders). <u>This assessment can lead to intensive dialogue with the clients</u> and specific actions (e.g., making a specific commitment with an existing client to improve its E&S practices). These discussions often cover Societe Generale's commitments (including E&S policies) applicable to the client. <u>The Group also assists its clients in financing their own sustainability practices</u>. The bank developed for them a global set of sustainable finance solutions (<i>URD 2021, section 5.4.2, p.313</i>): 1) financing solutions (e.g., positive impact structured finance, green, social and positive impact bonds, impact loans, renewable project finance, etc.); 2) investing solutions (e.g., security services ESG tools, sustainable mobility solutions, ESC client advisory, etc.). While discussing on sustainable products, the bank can also discuss E&S risk management or E&S controversies and may require in some cases corrective measures to provide financing. As an example, the Poseidon Principles initiative has made it possible to engage in dialogue with many customers in the shipping sector in order to better support them in financing projects to improve the energy efficiency of their existing fleet (<i>URD 2021, section 5.3.7, p.297</i>). <u>Some of the bank's acquisitions</u> are aimed at testing new and innovative business models and offering new services to clients. Societe Generale is also developing Open Banking which consists in combining the bank's expertise with that of other economic players to implement new practices and ways of interaction with the customers and impro	URD 2021 Climate Disclosure 2020 Group website



Principle 4	4.1 Describe which stakeholders (or groups/types of stakeholders) your bank has consulted, engaged, collaborated or partnered with for the purpose of implementing these Principles and improving your bank's impacts. This should include a high-level overview of how your bank has identified relevant stakeholders and what issues were addressed/results achieved.	 Societe Generale strives to be mindful of its stakeholders' expectations. In autumn 2020, the Group performed a large-scale materiality survey with its stakeholders, to help prepare its strategic plan for 2021-2025. It sent out the survey to a representative panel of stakeholders, including employees, staff representatives, investors, shareholders, individual and corporate customers, and NGOS. Specifically, the Group actively interacts with (<i>URD 2021, section 5.3.7, p.295</i>): Its customers: Client satisfaction is measured on a yearly basis to identify areas of improvement and implement relevant action plans; Its employees: Each year, an Employee Satisfaction Survey is conducted to assess employees' understanding of the Group's transformation, their confidence in the Group and its strategy, their pride in belonging and motivation in the workplace, as well as the management culture. In 2020, in view of the health crisis, the annual Employee Satisfaction Survey was replaced by several Pulse surveys to assess employee morale and monitor employee well-being (<i>URD 2021, section 5.3.3, p.289</i>); Its investors and shareholders as well as financial and non-financial rating agencies through roadshows, regular discussions, solicited and unsolicited E&S ratings (response to questionnaires, interviews); The regulators other than banking authorities, in order to anticipate and fully understand future regulatory developments and to contribute to these changes through regular consultations and working groups; The civil society: Regarding civil society in particular (<i>URD 2021, section 5.3.1, p.278</i>): i. The Group participates in multilateral and bilateral discussions with multiple NGOs to discuss specific issues and topics related to the Bank's business. During 2020, Societe Generale consulted or participate in working groups with approximately ten NGOs (including Friends of the Earth, BankTrack, Notre affaire à tous, Oxfa	URD 2021 Integrated Report 2019-2020
		 <u>Its suppliers and service providers</u>: in the context of Request for proposal (Know your Supplier) and during the lifecycle of the relationship; <u>The media</u> especially through interviews and contribution to articles; <u>Its peers</u>: Societe Generale is also part of many engagements such as UNEP-FI's working groups set up to support the Principles for Responsible Banking, the Equator Principles, the Poseidon Principles or the Green Investment Principles in which it works alongside other banks to identify and implement best sectoral practices. 	



Principle 5	5.1 Describe the relevant governance structures,	The Group has strengthened its CSR governance, covering CSR commitments, negative risks and positive impact. The main bodies involved in	
Principle 5	policies and procedures your bank has in place/is	E&S governance are (URD 2021, section 5.3.1, p.278):	
	planning to put in place to manage significant positive and negative (potential) impacts and support effective implementation of the Principles.	- the Board of Directors, which approves the Group's strategy and supervises its implementation. As part of its duties, it takes into consideration the social and environmental challenges of the Group's business; at meetings of the Board of Directors and its Committees, CSR achievements and issues are regularly on the agenda. One Board of Directors' meeting was hold specifically to discuss CSR issues in 2020.	
		- the Responsible Commitments Committee (CORESP) , chaired by the Chief Executive Officer or, in his absence, by the Deputy Chief Executive Officer, who specifically sponsors CSR, is responsible for defining the Group's responsible trajectory and examines any E&S issue having an impact on the Group's responsibility or reputation;	
		- the Group Risk Committee (CORISQ), chaired by the Chief Executive Officer or, in his absence, by the Deputy Chief Executive Officer, who is specifically tasked with supervising the Risk Division, which defines the Group's main risk guidelines. In particular, it will ensure that the CSR commitments relating to credit are implemented from the first quarter of 2021;	
		- the Compliance Committee (COMCO) , chaired by the Chief Executive Officer or, in his absence, by the Deputy Chief Executive Officer, who is specifically tasked with supervising the Compliance Department, which sets the Group's main compliance guidelines and defines the compliance principles. In particular, it will be responsible for monitoring E&S-related risks from the first quarter of 2021;	
		- The Strategic Oversight Committees in the BUs/SUs and cross-cutting oversight Committees reporting to the General Management monitor proper implementation of the Group's CSR strategy. Appropriate CSR targets are thus included in the roadmaps for each of the Business and Service Units;	URD 2021
		- Several Business Units or Service Units have also set up their own committees covering CSR issues such as BU CORESP, BU CSR committees, CSR ambassadors or a CSR community.	
		This governance also relies on:	
		- Training and expertise: there has been a broad roll-out across the Group, in the Business Units and Service Units alike, of mandatory training on E&S risk management in the businesses and sourcing, as well as the addition of new modules to the list of existing CSR training available (<i>URD 2021, section 5.3.6, p.292</i>).	
		- Roles and responsibilities: last year, the Group updated and integrated E&S risk management principles into the Group's new normative documentation (Societe Generale Code). The development of the Group's normative documentation aims to integrate E&S risk management into existing management processes, such as transactional processes, on-boarding processes, and periodic customer review processes. Aspects relating to E&S issues are thus gradually being integrated into the credit and reputational risk management policies and processes of all Business Units.	
		The main roles, responsibilities, policies to be deployed within the Group have also been formalised in Societe Generale Code . It has been endorsed by the Board of Directors and distributed to all business and service units. The compliance and risk lines of defense are required to verify the proper implementation of the Code regarding E&S topics.	



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Principle 5	5.2 Describe the initiatives and measures your bank has implemented or is planning to implement to foster a culture of responsible banking among its employees. This should include a high-level overview of capacity building, inclusion in remuneration structures and performance management and leadership communication, amongst others.	 Promoting ethical behaviors and a responsible banking culture: (<i>URD 2021, section 5.3.2, p.280</i>) Launched in 2016, the Culture and Conduct program aimed to strengthen the trust of the Group's stakeholders, particularly its clients, and to accelerate Societe Generale's cultural transformation by placing values, leadership quality and behavioral integrity at the very heart of how business is conducted. The project-based management system came to an end on December 31st, 2020 and is evolving into a long-term system. All BU/SUs are now expected to push further ahead with integrating Culture and Conduct considerations into their daily activities. Centralised oversight will continue at the Group level, done by the Human Resources Department (culture), and the Compliance Function (conduct). <u>Building capacities</u>: the Group offers a range of CSR training courses to its employees, has established a network of CSR experts in all Business Units and Service Units as well as central CSR team, and is investing in the development of CSR tools and data (<i>URD 2021, section 5.3.3, p.283</i>). At the end of 2020, a mandatory training on E&S risk management in the businesses and sourcing was rolled-out to a large targeted population across the Group. New modules have also been added to the list of existing CSR training courses. A CSR training catalogue has been created for all employees Workshops were organised to raise awareness of global warming and the energy transition (la Fresque du Climat) Offering expert modules to the sales functions to reinforce customer support on the energy transition Promoting a cross-functional approach and the re-use of expert modules within the Group <u>Setting incentives (<i>URD 2021, section 5.3.1, p.278</i>):</u> in the collective remuneration of Societe Generale SA employees in France, the amount of profit-sharing and incentive schemes depends on the annual achievement of two so	URD 202: Climate Disclosur 2020
		 in the remuneration of members of the Management Committee (around 60 people). Since 2018, the members of the Group Management Committee have been pursuing shared collective targets, including: financial performance; customer satisfaction and experience according to the Net Promoter Score; the employee commitment rate, measured by the Group's Employer Satisfaction Survey; Corporate Social Responsibility, through the Group's non-financial rating by asset manager RobecoSAM and the agencies Sustainalytics and MSCI; in the remuneration of General Management at two levels: 40% of the variable remuneration of corporate officers depends on qualitative CSR criteria and the acquisition of long-term incentives is 20% driven by CSR conditions (compliance with the Group's energy transition) 	
		financing commitments and the Group's ranking for the main non-financial ratings); Every year, an "internal carbon tax" rewards the best internal environmental efficiency initiatives. 	
		- Leadership communication:	
		Societe Generale's corporate purpose was debated in the Board of Directors and approved early 2020: "Building together, with our clients, a better and sustainable future through responsible and innovative financial solutions" and relayed within the group. Moreover, there is frequent CSR communication at Group and Business Unit management level, and messages are often relayed by CSR champions or correspondents throughout the Group. In addition, an internal platform has been put in place that enables to share CSR key material, news, best practices on CSR topics. An interview of the Deputy General Manager has been shared within the Group on the anniversary of the PRB Signature last September.	

the Principles: Show that your bank has a governance structure in place for the implementation of the PRB, including Executive Officer supervising the control functions. The CORESP is composed of the heads of the Compliance Department, the Risk Division, the communications Department, the CSR Department and the heads of the relevant Business Units and Service Units (depending on the subject matter) (URD 2021, section 5.3.1, p.278). The roles of the CORESP are as follows: take on new Group commitments, including CSR targets, or develop the normative framework (including sectoral E&S policies); take on new Group commitments, including CSR targets, or develop the normative framework (including sectoral E&S policies); arbitrate complex transactions or customer cases that present a high risk in terms of the Group's reputation or non-compliance with its CSR, culture and conduct, ethics or reputation; arbitrate complex transactions or customer cases that present a high risk in terms of the Group's reputation or non-compliance with its CSR, culture and conduct, ethics or reputation; arbitrate complex transactions or customer cases that present a high risk in terms of the Group's reputation or non-compliance with its CSR, culture and conduct, ethics or reputation; the implementation of the E&S risk management framework, as well as the Group's Duty of Care Plan and the Modern Slavery Act statement; the update of sectoral policies, such as the defence and coal-fired power generation policies, including a commitment to phase out thermal coal extraction and power financing by 2030 in the EU and OECD countries, and by 2040 for the rest of the world; the update of Sectoral policies, such as the define compact; biodiversity and the Soft Commodities Compact; biodiversity and the Soft Commoditie
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of management through the CORESP. A detailed action plan will be presented to the CORESP by the end of 2021 to follow up on the key takeaways from this PRB self-assessment.



Principle 6	6.1 Progress on Implementing the Principles for Responsible Banking	Progress and target setting (URD 2021, section 5.3.7.1, p294): The Group's application of these principles is reflected in concrete measures such as its support for energy transition projects (illustrated by its commitment to finance such projects to the tune of EUR 120 billion over the period 2020-2023), its targets for reducing exposure to the coal, oil	
	Show that your bank has progressed on implementing the six Principles over the last 12 months (up to 18 months in your first reporting after becoming a signatory) in addition to the setting and implementation of targets in minimum two areas (see 2.1-2.4). Show that your bank has considered existing and emerging international/regional good practices relevant for the implementation of the six	& gas sectors, its decision not to grant any new financing for onshore oil & gas extraction in the US, its support for sustainable development in Africa, and its effort in the area of digital transformation to fight global warming and promote social inclusion.	
		The Group has improved the monitoring of the deployment of its E&S risk management framework and the positive impact of its activities, by: - conducting self-assessments of E&S risk compliance, - performing risk mapping as part of its duty of care, - using the UNEP-FI's customer impact analysis template,	
		 reporting on Sustainable and Positive Impact Finance (the Group revised the definitions of these terms in 2020 to make them stricter and align them with the European Union's taxonomy); and by reporting on its implementation of the Principles for Responsible Banking, using the UNEP-FI's template. 	
	Principles for Responsible Banking. Based on this, it has defined priorities and ambitions to align with good practice.	Section "2.2 Target Setting" of Principle 2 lists the new targets that have been set and those that we have met in 2020, demonstrating that Societe Generale has made progress in implementing the six Principles over the past 18 months and will strive to achieve new targets. Section 5.1.7.1 of the URD tracks the Group's progress in implementing the PRB in 2020.	URD 2
	Show that your bank has implemented/is working on implementing changes in existing practices to reflect and be in line with existing and emerging international/regional good practices and has made progress on its implementation of these Principles.	International good practices and frameworks: Along with the Principles for Responsible Banking, Societe Generale signed the Katowice Commitment, relying on the PACTA methodology for portfolio alignment, and the Collective Commitment to Climate Action and committed to aligning its portfolio to reflect and finance the low- carbon, climate-resilient economy required to limit global warming to well-below 2 degrees Celsius, striving for 1.5 degrees Celsius (URD 2021, section 5.4.2).	Grou webs
		SG has also adopted many frameworks relevant to the implementation of the Principles for Responsible Banking, including the TCFD, the Equator Principles, the Positive Impact Manifesto and the Principles for Positive Impact Finance (UNEP FI), the Poseidon Principles, the Green Investment Principles, the Soft Commodities Compact (CISL), the Women's Empowerment Principles (UN Global Compact and UN Women), the Hydrogen Council, CFO Taskforce (UN Global Compact) and the responsible digital charter (<i>Charte Numérique Responsable</i>), among others (website and URD 2021, section 5.3.7).	
		The Group's Deputy General Manager & CFO joined the UN Global Compact's CFO Taskforce in September 2020. The work of this taskforce coincides with the Principles for Responsible Banking, allowing the Group to capitalise on available synergies.	
		Societe Generale had actively participated in several UNEP-FI working groups set up to support the Principles for Responsible Banking, such as the working groups on the customer impact analysis template and the portfolio impact identification tool.	
		Moreover, the Group is participating to working groups and discussions with the regulators and with peers in the context of the development of the EU regulation, and with the European Banking Authority and European Central Bank in the context of the sustainable finance frameworks these institutions are developing.	



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